

**DOCUMENT OF THE EUROPEAN BANK  
FOR RECONSTRUCTION AND DEVELOPMENT**

**MINUTES OF THE BOARD MEETING OF  
26 NOVEMBER 2012**

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**Meeting of the Board of Directors – 26 November 2012**  
**List of Attendance**

**Chairman**  
**First Vice President**  
**Secretary General**  
**General Counsel**

President  
Varel Freeman  
Enzo Quattrocioche  
Emmanuel Maurice

**Directors**  
Memduh Akçay  
Kurt Bayer  
Alain de Cointet  
Toshiyuki Furui  
Michel Grilli  
Werner Gruber  
Zbigniew Hockuba

**Alternate Directors**  
  
Eran Pollak  
Jérôme Baconin  
Nobuyuki Oyama  
  
Artem Shevalev  
Stefka Slavova  
Jorma Korhonen

James Hudson  
Suzanne Hurtubise  
András Kármán  
Giorgio Leccesi  
Vassili Lelakis  
Abel Mateus  
Pedro Moriyón

Marco Mancini  
Peter Basch  
Anthony Bartzokas  
Enrique Bal  
Sergey Verkashanskiy

Jonathan Ockenden  
Eoin Ryan  
Joachim Schwarzer  
Jean-Louis Six  
In-chang Song  
Eva Srejber  
Paul Vlaanderen

Joachim Steffens  
Irena Sodin  
Bob McMullan  
Kalle Killar  
Jan Maas

**Secretariat**

Nigel Carter  
Colm Lincoln

Nikola Milushev

**Staff**

Manfred Schepers  
Betsy Nelson  
Hans Peter Lankes  
  
Hildegard Gacek  
Thomas Maier  
Alain Pilloux  
Jean-Marc Peterschmitt  
Nick Tesseyman  
  
Jonathan Charles  
Alistair Clark  
David Klingensmith  
Enery Quinones  
Alan Rousso

Kanako Sekine  
Alex Auboeck  
Sue Barrett  
Nino Marshania  
Mihail Scvortov  
Vitaly Kuznetsov  
Alexander Tatianin  
Claudia Pendred  
Yulia Stepanova  
Zlatko Greguric  
Frederic Lucenet  
Milen Georgiev  
Tajana Mrkic

Alejandro Trenor  
Vladimir Savic  
Alejandro Trenor  
Wojtek Boniaszczuk  
Lin O'Grady  
Ivana Milicic  
Zsuzsana Hargitai  
Bakhtiyor Faiziev  
Nandita Parshad  
Harry Boyd-Carpenter  
Hildegard Gacek  
Laurent Chabrier  
George Orlov  
Nikolas Drude  
Ekaterina Grigorieva

## **1 Adoption of the Agenda**

- The agenda was approved, subject to the postponement of item 4, Evaluation Department: Annual Evaluation Review and Follow-up of Evaluation Recommendations by Management.
- The following items were approved on a no-objection basis after the Board Meeting of 17 November 2012:

On 14 November:

- An operation change report for Kyrgyz Republic: Kyrgyz Republic Water and Wastewater Framework

On 20 November:

- The Final Release of Positions for the Southern and Eastern Mediterranean Region

## **2 Minutes of the Board Meeting of 13 November**

- Consideration of the minutes was postponed until the next meeting.

## **3 Institutional Performance Report: Third Quarter 2012**

- Report by the Chair of the Audit Committee
- Report by the Chair of the Budget and Administrative Affairs Committee

- The Board approved the Institutional Performance Report: Third Quarter 2012.

## **4 Evaluation Department: Annual Evaluation Review**

- Follow-up of Evaluation Recommendations by Management 2012
- Report by the Chair of the Audit Committee

- Consideration of this item was postponed until the next meeting.

## **5 Romania: CFR Financial Restructuring Project**

- The Board approved the loan in the amount of up to EUR 175 million to CFR, Romania. The loan will be used for refinancing of a bridging facility by the Ministry of Public Finance of Romania used for payment of CFR's accumulated short term liabilities.

## **6 Lithuania: Baltic Transshipment**

- The Board approved the loan in the amount of up to EUR 32.5 million to LK AB Klaipedos Smelte. The loan will be used to part-finance the container handling expansion project.

## **7 Ukraine: UNPK Rail Ukraine**

- The Board approved a loan of USD 23 million (EUR 17.8 million) to UNPK Rail. The loan will be used to part-finance the railcar fleet expansion programme. The Bank's participation supports the on-going railway reform programme in Ukraine by increasing private sector participation via funding the renewal of the rolling stock fleet.

## **8 Georgia: Redix Hotel Tbilisi**

- The Board approved a loan of USD 18.66 million to 64 Chavchavadze LLC. The loan will be used to finance the development, construction and operation of a mid-range Hilton Garden Inn hotel in Tbilisi.

## **9 Serbia: Zemun Retail Park**

- The Board approved a loan of up to EUR 13.52 million to Jelmil d.o.o. The loan will be used to finance the construction of the first phase of Zemun Retail Park providing a more affordable retail format for both tenants and shoppers.

## **10 Bulgaria: Teklas Bulgaria**

- The Board approved a loan of EUR 6 million to Teklas Bulgaria AD, a subsidiary of Teklas Kaucuk Sanayi ve Tikaret A.S. a Turkish automotive components producer. The loan will be used to finance the expansion of Teklas Bulgaria AD's production facilities and the purchase of modern equipment for the production of sophisticated rubber and plastic components for the automotive industry.

**11 Croatia: Danieli – ABS Sisak**

- The Board approved a loan of EUR 50 million to ABS Sisak. The loan will fund an investment programme that will turn the ABS Sisak plant into a state-of-the-art engineering steel making facility with the capacity of 500k tons of special steel per annum.

**12 Tunisia: Borges**

- The Board approved a EUR 15 million three-year revolving working capital loan to Borges Holding S.L. (“Borges Group”) for on-lending to its Tunisian subsidiary, Borges Tunisia, to finance its working capital needs for the sourcing of olive oil.

**13 Regional: Louis Dreyfus**

- The Board approved a pro-rata participation of up to USD 35 million (EUR 28.5 million equivalent) in the capital increase of Louis Dreyfus Commodities Silos S.A.S. which indirectly owns Ruselco LLC, the main silo operator in the Stavropol region of Russia, and a working capital line of up to USD 75 million (EUR 61 million equivalent) to Louis Dreyfus Ukraine and Louis Dreyfus Vostok, both agricultural commodity trading companies in Ukraine and Russia respectively.
- The capital increase will finance the integration and expansion of the Russian and Ukrainian logistics and storage operations of Louis Dreyfus Commodities. The loan will further develop agricultural operations in Ukraine and Russia and increase the sourcing and export capacity for agricultural commodities of Louis Dreyfus Ukraine and Louis Dreyfus Vostok.

**14 Croatia: Šibenik Wastewater Investment Programme**

- The Board approved a loan of up to EUR 10 million to Vodovod i odvodnja d.o.o. Šibenik. The operation will co-finance the extension and upgrade of the wastewater collection network in the Šibenik area on the Adriatic coast.

**15 Republic of Kazakhstan: Aktau Waste Management Project**

- The Board approved a loan package to State Communal Enterprise Koktem comprising an EBRD tranche of up to KZT 2.395 billion (EUR 12.7 million

equivalent) and a tranche of up to USD 8 million (EUR 6.4 million equivalent) from the Clean Technology Fund. The loan will be used to finance the construction of a new integrated mechanical-biological solid waste treatment facility based on modern waste-to-energy technology and the development of a new sanitary landfill in the city of Aktau.

- The Board also approved an allocation of EUR 885,000 from the EBRD Shareholder Special Fund (Climate Change, Energy Efficiency and Environment Window).

#### **16 Armenia: IEC Hydropower Rehabilitation**

- The Board approved a loan of up to USD 25 million (EUR 20 million equivalent) and USD 3 million (EUR 2.3 million equivalent) for a related interest rate hedging facility to JSC International Energy Corporation. These facilities will be used to rehabilitate the Sevan Hrazdan hydropower cascade.

#### **17 Russian Federation: RSBF - Orient Express Bank MSME Loan III**

- The Board approved a loan of Russian Roubles 1.7 billion (EUR 42.1 million), comprising Russian Roubles 1.68 billion (EUR 41.6 million) from the Bank's Ordinary Capital Resources and Russian Roubles 0.02 billion (EUR 0.5 million) from the Russia Small Business Investment Special Fund, to Orient Express Bank. The loan will be used to support the expansion of the company's lending to micro and small enterprises eligible under EBRD's Russia Small Business Fund framework.

#### **18 Russian Federation: Asian Pacific Bank SME Loan-2**

- The Board approved a loan of RUB 700 million (EUR 17.3 million equivalent) to Asian Pacific Bank. The loan will be used to finance small and medium-sized enterprises.

#### **19 Russian Federation: Rosbank Syndicated Loan**

- The Board approved a senior syndicated loan to Rosbank for up to USD 200 million (EUR 150 million equivalent). The loan will consist of an A portion of up to USD 50 million (EUR 40 million equivalent) for the account of the Bank and a B portion of up to USD 150 million (EUR 110 million equivalent) for the account of participants in the commercial market.

**20 Other Business**

20.1 The Board took note of the Activity Plan.