MINUTES OF THE BOARD MEETING OF

4 MARCH 2015
**Meeting of the Board of Directors – 4 March 2015**  
**List of Attendance**

**Chairman**  
**First Vice President**  
**Deputy Secretary General**  
**General Counsel**  
President  
Phil Bennett  
Milica Delević  
Marie-Anne Birken

**Directors**  
**Alternate Directors**  
Tamsyn Barton  
Michel Grilli  
Anthony Bartzokas  
Abel Mateus  
Raphaël Bello  
Gustave Gauquelin  
Anna Brandt  
Anna Björnermark  
Sang Goo Byun  
Bob McMullan  
Claire Dansereau  
Evren Dilekli  
Raffaella Di Maro  
Seán Donlon  
Ove Jensen  
Toshiyuki Furui  
Makoto Honda  
Ole Hovland  
Jorma Korhonen  
Heinz Kaufmann  
Artem Shevalev  
Luyen Tran  
Kalin Mitrev  
Zbigniew Hockuba  
Denis Morozov  
Sergey Verkashanskiy  
Antal Nikoletti  
Klára Król  
Jonathan Ockenden  
Antonio Oporto  
Enrique Bal  
Joachim Schwarzer  
Joachim Steffens  
Johannes Seiringer  
Eddy Azoulay  
Jean-Louis Six  
Miguel Marques  
Peter Basch  
Paul Vlaanderen  
Ronald Elkhuizen

**Secretariat**  
Nikola Milushev

**Staff**  
Jonathan Charles  
Alan Rousso
1. **Adoption of the Agenda**

   - The Agenda was approved.

2. **Annual Report 2014 and Report by the Chair of the Financial and Operations Policies Committee**

   - The Board of Directors approved the Annual Report 2014.