Meeting of the Board of Directors – 2 December 2015
List of Attendance

Chairman
Secretary General
Deputy General Counsel

President
Enzo Quattrociocche
Stephen Petri

Directors

Alternate Directors

Tamsyn Barton
Anthony Bartzokas
Raphaël Bello
Anna Brandt
Claire Dansereau
Evren Dilekli
Raffaella Di Maro
Harold Freeman
Ove Jensen
Heinz Kaufmann
Yosuke Kawakami
Johannes Koskinen
Klára Król
Bob McMullan
Kalin Mitrev
Antonio Oporto
Johannes Seiringer
Paul Vlaanderen

Abel Mateus
Gustave Gauquelin
Anna Björnermark

Seán Donlon
Makoto Honda
Ove Hovland
Soomin Park

Sergey Verkashanskiy
Enrique Bal
Peter Basch
Miguel Marques
Johann Ernst
Ronald Elkhuizen

Secretariat
Colm Lincoln
Jessica Withers

Staff
Luise Hölscher
Adrian Cojocaru
Caroline Taylor
1. **Adoption of the Agenda**
   
   - The Agenda was approved.

   **In Executive Session:**

2. **Confidential Update**

   - The Board of Directors took note of the confidential update. Disclosure delayed in accordance with Section E of the Public Information Policy.