

**DOCUMENT OF THE EUROPEAN BANK
FOR RECONSTRUCTION AND DEVELOPMENT**

**MINUTES OF THE BOARD MEETING OF
17 DECEMBER 2014**

Meeting of the Board of Directors – 17 December 2014
List of Attendance

Chairman
First Vice President
Secretary General
General Counsel

President
Phil Bennett
Enzo Quattrocioche
Marie-Anne Birken

Directors

Tamsyn Barton
Anthony Bartzokas
Raphaël Bello
Anna Brandt
Sang Goo Byun
Claire Dansereau
Evren Dilekli
Raffaella Di Maro
Seán Donlon
Toshiyuki Furui
Ole Hovland

Heinz Kaufmann

Kalin Mitrev

Jonathan Ockenden
Antonio Oporto
Joachim Schwarzer
Johannes Seiringer
Jean-Louis Six

Paul Vlaanderen

Alternate Directors

Abel Mateus
Gustave Gauquelin
Anna Björnermark
Bob McMullan

Dante Brandi
Ove Jensen
Makoto Honda
Jorma Korhonen
Klára Król
Artem Shevalev
Luyen Tran
Zbigniew Hockuba
Sergey Verkashanskiy

Enrique Bal
Joachim Steffens
Eddy Azoulay
Miguel Marques
Peter Basch
Ronald Elkhuisen

Secretariat

Colm Lincoln

Nikola Milushev

Staff

Luise Hölscher
Betsy Nelson
András Simor

Hans Peter Lankes
Josué Tanaka
Alan Rousso
Joe Eichenberger
Mattia Romani

Oleg Levitin
Frederic Lucenet
Tajana Mrkic
Hassan El Khatib
Vedrana Jelusic Kasic
Mark Hughes
Ekaterina Miroshnik
Henry Russell
Sylvia Gansser-Potts
Noel Edison
Lucyna Stańczak-Wuczyńska
Sue Barrett
Jean-Patrick Marquet

1. Adoption of the Agenda

- The Agenda was approved.
- The Board of Directors noted that, since the previous meeting, the following items had been approved on a no-objection basis:

On 10 December 2014:

- Russian Federation Country Strategy – Delivery Snapshot 2014
- Report by the Chairman of the Financial and Operations Policies Committee on Russian Federation Country Strategy – Delivery Snapshot 2014
- Shareholder Special Fund: Regional: EBRD GPA TC Facility – Technical Cooperation Country Projects Providing Assistance in Accession to the Agreement on Government Procurement of the World Trade Organisation (GPA WTO) to Armenia, the Kyrgyz Republic and Tajikistan (EUR 401,000)
- Shareholder Special Fund: Kosovo - Infrastructure of Kosovo Railways JSC (INFRKOS): Railway Rehabilitation Project (EUR 750,000)

On 11 December 2014:

- Shareholder Special Fund: Regional - Improving Food Quality and Efficiency in Tunisia and Morocco (USD 378,874 - equivalent to approx. EUR 305,944)

2. 2015 Business Plan and Budget

Report by the Chair of the Budget and Administration Affairs Committee

- The Board of Directors approved the 2015 Business Plan and Budget.

3. Staff Compensation and Benefits Proposals for 2015

Report by the Chair of the Budget and Administration Affairs Committee

- The Board of Directors approved the Staff Compensation and Benefits Proposals for 2015.

4. Evaluation Department: Work Programme 2015-16 and Budget 2015

Report by the Chair of the Audit Committee

- The Board of Directors approved the Evaluation Department: Work Programme 2015-16 and Budget 2015.

5. Croatia: Jadran Galenski Laboratorij

- The Board of Directors approved the loan of EUR 20 million to Jadran Galenski Laboratorij. The loan will be used for working capital portion of an investment expansion programme, which will enable the full capacity utilisation of a modern production facility.

6. Jordan: MS Pharma

- The Board of Directors approved a loan of USD 30 million to MS Pharma Ventures W.L.L.. The loan will finance the investment in manufacturing of generic pharmaceuticals for the borrower's subsidiaries in Jordan.

7. Turkey: Abraaj Turkey Fund I

- The Board of Directors approved an equity investment of up to USD 75 million (EUR 60.1 million) in Abraaj Turkey Fund I. The investment will be used to make equity and equity-related investments medium-sized companies operating in Turkey.

8. Croatia: Cromaris

- This item was deferred.

9. Kazakhstan: Kyzylorda District Heating

- The Board of Directors approved a loan of USD 24 million (EUR 19.2 million) consisting of USD 18.5 million EBRD Tranche and USD 5.5 million Clean Technology Fund Tranche to the State Communal Enterprise Kyzylordateploelektrotsentr. The loan will be used to finance the modernisation of the district heating infrastructure in the city of Kyzylorda, Kazakhstan, resulting in the service quality improvements via enhanced energy efficiency, reduction in losses and improvements in environmental standards.

**10. Regional: Green For Growth Fund, Southeast Europe: Investment in A-Shares
Report by the Chair of the Financial and Operations Policies Committee**

- The Board approved an investment in A-shares of EUR 25 million to Green for Growth Fund, Southeast Europe consisting of a first tranche of EUR 15 million and a second tranche of EUR 10 million, as well as the payment of a structuring fee of up to EUR 81,250 in total (being 0.375% of first tranche amount and 0.25% of the second tranche amount). The Bank's investment will be used to support the Fund's expanding activities in financing energy efficiency and renewable energy investments.

11. Regional: Southern Mediterranean Sustainable Energy Financing Facility (“SEMED SEFF Phase I”) - Morocco Sustainable Energy Financing Facility (“MorSEFF”) - Jordan Sustainable Energy Financing Facility (“JorSEFF”)

- The Board of Directors approved a EUR 110 million Southern Mediterranean Financing Facility Framework. The Framework will be available to commercial banks and leasing companies in Morocco and Jordan for on-lending to private sector borrowers for sustainable energy investments.

12. Morocco: Sustainable Energy Financing Facility (“MorSEFF”) – BMCE (under Regional: Southern Mediterranean Sustainable Energy Financing Facility (“SEMED SEFF Phase I”))

- The Board of Directors approved a EUR 20 million financing to BMCE Bank under the Morocco Sustainable Energy Financing Facility Framework. The funds will be used by BMCE Bank to on-lend to the private sector borrowers for sustainable energy investments.

13. Croatia: Raiffeisen Leasing SME Credit Line

- The Board of Directors approved a loan of EUR 25 million to Raiffeisen Leasing d.o.o in Croatia, a third project under the Croatian Leasing Sector Framework, to expanding lease financing to Croatian SMEs.

14. Poland: FI Debt Capital Market Framework Extension

- The Board of Directors approved the project. Disclosure delayed in accordance with Section E.2 of the Public Information Policy.

15. Poland: FI Debt Capital Market Framework Extension – Project Guild

- The Board of Directors approved the project. Disclosure delayed in accordance with Section E.2 of the Public Information Policy.

16. Tajikistan: Tajikistan Solid Waste Framework

- The Board of Directors approved the Tajikistan Solid Waste Framework consisting of loans of up to USD 26 million (EUR 20.5 million) to be co-financed by capital grants of USD 26 million (EUR 20.5 million). The approval of sub-projects under the Framework, beyond the first sub-project, was delegated to the Operations Committee for sub-projects of up to EUR 10 million (including loan and grant amount) and not categorised as ‘A’ under the Environmental and Social Policy.

**17. Tajikistan: Nurek Solid Waste (under Tajikistan: Tajikistan Solid Waste Framework)
Report by the Chair of the Budget and Administration Affairs Committee**

- The Board of Directors approved Nurek Solid Waste, the first sub-project under the Tajikistan Solid Waste Framework, comprising a loan of USD 2 million (EUR 1.58 million) and a capital grant of USD 2 million (EUR 1.58 million) from SSF to Khojagii Manziliyu Kommunalı of Nurek City. The loan and the capital grant under the sub-project will be used to finance the purchase of solid waste equipment, the rehabilitation of the existing dumpsite and the creation of a newly-equipped landfill.

18. Turkey: Ekol Ro-Ro Project

- The Board of Directors approved a loan of EUR 55.5 million to Alternative Tasimacılık A.S. The loan will enable Alternative Tasimacılık A.S. to acquire three modern sister Ro-Ro vessels to provide maritime logistic services between the ports of Haydarpaşa in Turkey and Trieste in Italy.

19. Turkey: Hospital Facilities Management PPP Framework Sub-project: Ankara Etlik Hospital

- The Board of Directors approved an A/B loan of up to EUR 300 million to Ankara Etlik Hastane Sağlık Hizmetleri İşletme Yatırım A.S., the second sub-project under the Turkish Hospital Facilities Management PPP Framework. The loan will be used to finance a hospital facilities management PPP to service the Central Anatolia region of Turkey benefitting 12 million inhabitants. The loan will comprise an “A Loan” portion of up to EUR 125 million for the Bank’s own account, and a “B Loan” portion for the balance to be syndicated to commercial banks.

20. Other Business

No decisions were taken under Other business.