

**Environmental and Social Assessment Ukraine:
Resilience and Livelihood Framework**

Hansen Affordable Housing
Non-Technical Summary (NTS)

1. PROJECT DESCRIPTION

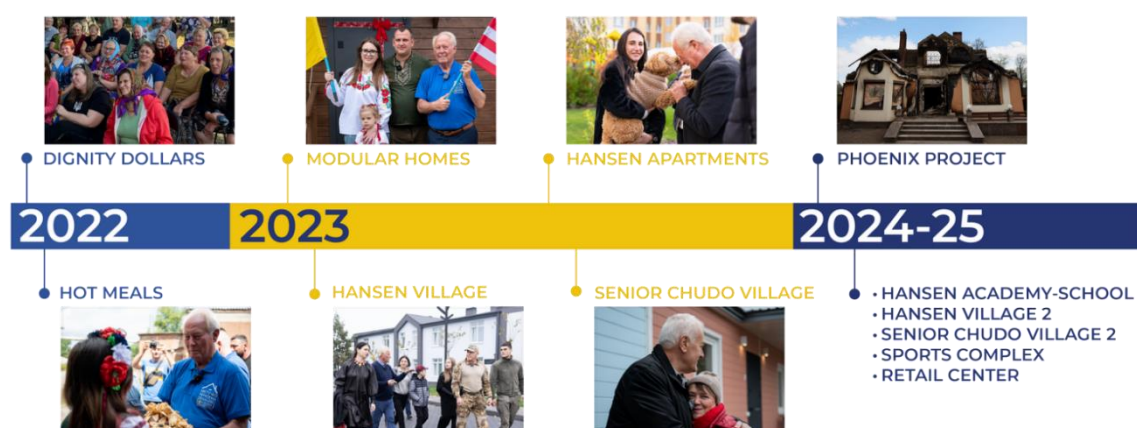
The European Bank for Reconstruction and Development (the “EBRD”) is considering providing financing to HANSEN UKRAINIAN MISSION (“HUM”, “Company”), through the formation of LLCs by Dell Loy Hansen, created to ensure access to dignified and affordable housing in Ukraine. The financing will support the first phase of HUM’s Affordable Housing Platform, which will focus on affordable rental housing for internally displaced persons (IDPs), low- to middle-income households, and other vulnerable groups (the “Project”).

The Project is structured through a vertically integrated platform comprising of Ukrainian SPVs – local legal entities owning and operating specific housing assets.

The Project focuses on constructing energy-efficient and inclusive residential real estate developments under affordable rental and rent-to-own programs, accompanied by the construction of modern social infrastructure (kindergartens, clinics, veteran and women's rehabilitation centers), ensuring sustainable community development and creating conditions for restoring the lives and well-being of internally displaced persons, while implementing inclusive social management practices.

The HUM is a philanthropic initiative founded in 2023 by U.S. land developer and philanthropist Dell Loy Hansen, aimed at addressing the critical needs of Ukrainian IDPs who have lost their homes and livelihoods due to the ongoing conflict in Ukraine. The foundation focuses on rebuilding communities, restoring dignity, and renewing hope by delivering affordable, rent-free housing solutions along with supportive community infrastructure. The HUM projects aim to serve as vital lifelines for displaced families, orphans, senior citizens, and vulnerable populations by providing stable living environments grounded in the pillars of shelter, food, and financial assistance.

Figure 1. Timeline of Hansen Mission projects in Ukraine 2022-2025.



Initially, it is expected that the EBRD will commit to providing financing for Phase 1 of the Platform, which will focus on the development of affordable rental housing. Subsequently, it is planned that future phases will include the introduction of rent-to-own (RTO) programs, deepening housing affordability and social impact, particularly for vulnerable populations and internally displaced persons (IDPs).

AVgroup B.V. has been selected as a consultant to conduct an Environmental and Social Assessment (ESA), including the preparation of an Environmental and Social Action Plan (ESAP), Stakeholder Engagement Plan (SEP), and Non-Technical Summary (NTS) (hereinafter referred to as the "Assignment").

The ESA covers corporate systems, site-level risks, contextual factors, and compliance with the EBRD's Environmental and Social Policy (ESP, 2024). The objective of the assessment is to identify potential environmental, social, health, and safety risks and impacts, analyze HUM's institutional capacity, and determine measures necessary to bring the Project into compliance with national legislation, EU standards, and the Bank's requirements.

2. BACKGROUND

Rationale of the Project

The Affordable Rental Housing Program (Phase 1) consists of 182 residential units across two Projects, complemented by adjacent supporting infrastructure facilities. The Projects are located in the village of Sofiivska Borshchahivka, Buchansky district, Kyiv region, in an area with well-developed residential and social infrastructure. The Program is situated adjacent to 2 existing Hansen Mission in Ukraine projects (274 residential units), which provide free housing for internally displaced persons and veterans. These projects also include a substantial social and rehabilitation program working with vulnerable populations (social and psychological assistance, administrative and legal support, and organization of educational clubs for children and elderly people).

HUM has defined affordable rent as 70% of the market rate rent (which represents 30% discount to the market rate rent) and eligibility shall be based upon minimum and maximum income of the tenant.

Targeted demographic groups include Ukrainian IDPs: i) whose homes have been destroyed; ii) are located on the occupied territories; These include healthcare workers, teachers, firefighters, veterans, Ukrainian soldiers, widows of soldiers, and families caring for orphans of the war.

Fully furnished and finished – ready to move-in homes for Ukrainian IDPs. Affordable housing rental units are acquired “shell & core” from Ukrainian developers. LLC will complete the construction/renovation works based on a standard schedule of requirements for FFE (FFE – Furniture, Fixtures & Equipment) works. In addition, Hansen Ukrainian Mission will provide social and other re-integration services to Ukrainian IDPs (residents of the affordable housing program). Hansen Ukrainian Mission will provide property management services, leasing and community management.

Scope: 182 units across 2 projects:

- Project Mezghova: 58 units. Exp. delivery: September 2025;
- Project Parkway House: 124 units. Exp. completion of Phase 1 (62 apartments) in December 2025 and Phase 2 (62 apartments) in June 2026.

The Project Mezghova



The Project Parkway House



Legal aspects and compliance with relevant environmental and social laws

All activities within the Project comply with the requirements of Ukrainian national legislation, international legislation, and the EBRD's Environmental and Social Policy.

No Environmental Impact Assessment (EIA) is legally required for this type of Project, in accordance with the provisions of the Law of Ukraine "On Environmental Impact Assessment"¹.

Current environmental and social situation and considerations

To date, HUM has successfully established multiple residential communities in Ukraine:

- Hansen Village, comprising over 420 apartments accommodating more than 2,000 residents, including orphans and persons with disabilities.
- Senior Chudo Village, providing dedicated housing for over 250 elderly residents in rent- and utility-free apartments.
- Hansen Apartments, offering 274 residences for internally displaced persons and individuals evacuated from conflict zones.

These communities integrate essential social amenities such as schools, daycare centers, sports and recreational facilities, medical clinics, and emergency shelters. The facilities are designed to promote social cohesion, foster inclusion, and support residents in rebuilding their lives.

Building on these achievements, HUM plans further expansion through initiatives including Hansen Town 2, which will provide housing for over 460 displaced families, and a Foster Family Residential Complex for large households. In parallel, the "Phoenix" project – a project built on public-private partnership principles, where the Government issues certificates compensating for the value of property destroyed as a result of Russian aggression, while HUM subsidizes the additional cost of reconstructing destroyed housing in rural areas where there is a shortage of labor and capacity to restore housing independently. To date, the program covers over a hundred homes in the Kyiv region. To support long-term sustainability, HUM is also developing educational infrastructure, such as Hansen Academy schools, which will provide inclusive primary and secondary education for over 1,200 children, including orphans, promoting livelihood restoration and community stability.

HUM implements its programs in close coordination with Ukrainian authorities, local municipalities, and international partners, including multilateral development banks. This collaborative approach ensures integration of technical assistance, funding, and community engagement, formalized through memorandums of cooperation. A notable example is the 13 July 2025 memorandum signed at the Ukraine Recovery Conference in Rome (URC2025) between HUM, the Government of Ukraine, and the EBRD. This agreement outlines a major affordable housing initiative in Hlevakha, Kyiv region, involving nearly 700 fully ready-to-occupy apartments, kindergarten, community development centre, sports facilities, and upgraded street and utility infrastructure. The project follows a rent-to-own model, enabling residents to eventually purchase their homes under favourable conditions.

The environmental and social considerations for HUM's housing programs reflect the complex needs of displaced populations, the scale of construction activities, and the broader community context. Considerations include:

- Social cohesion and inclusion, ensuring equitable access to housing and community amenities for vulnerable groups.
- Technically high-quality infrastructure and services — availability and development of water supply systems, energy independence (installation of solar power stations with storage systems), waste management, as well as emergency preparedness.
- Health and safety, both during construction and operational phases, particularly in relation to COVID-19, wartime hazards, and general occupational health.

¹ Source: Law of Ukraine "On Environmental Impact Assessment". Article 3. [Link](#).

- Environmental sustainability, including efficient resource use, waste management, and integration of green spaces within residential communities.
- Stakeholder engagement, ensuring transparent communication, community participation, and grievance mechanisms for residents, authorities, and other stakeholders.

HUM's initiatives have already positively impacted over 2,400 internally displaced persons through the provision of housing and essential services. The foundation's integrated approach, combining housing, social support, and education, establishes a strong foundation for expanding affordable housing programs while promoting sustainable community development, resilience, and long-term stability in the Kyiv region.

3. ENVIRONMENTAL BENEFITS, ADVERSE IMPACTS, MITIGATION AND MANAGEMENT MEASURES

The following potential environmental impacts have been identified alongside the mitigation and management measures that will be in place to avoid or minimise the risk:

- **Air quality:** Construction will generate emissions from vehicles and welding equipment; operational emissions will come from boilers and parking areas. Concentrations are not expected to exceed regulatory limits.

***Mitigation measures:** Establish standard requirements for contractors regarding dust and emissions control as a part of relevant section of ESMP; ensure compliance with technical solutions provided in the project, as their acceptability regarding air quality impact has been confirmed by the results of the analysis conducted within the EIA section.*

- **Associated infrastructure:** The operation of the facility will not create any technogenic pressure on the surrounding environment. All activities will be carried out within approved land plots designated for development, and no adverse impacts on nearby areas are expected.
- **Biodiversity and nature conservation:** The Project is implemented within urbanised, approved plots. No protected areas, habitats of rare species, or migration routes are affected. Biodiversity risks are negligible.
- **Consistency with policy, law and other plans:** HUM complies with national legislation but lacks formal systems for resource efficiency and pollution prevention.

***Mitigation measures:** Develop and implement management systems under the ESMS to track resource use, strengthen pollution prevention, and integrate low-carbon and circular practices.*

- **Cumulative impacts:** Phased implementation reduces cumulative effects such as noise, dust, and traffic load.

***Mitigation measures:** Integrate screening of pre-existing site conditions (e.g., industrial proximity, legacy contamination) into ESA procedures. Contractors will adapt ESMPs to reflect contextual risks. Implement regular monitoring measures in accordance with the requirements of the Environmental and Social Action Plan.*

- **Induced (indirectly consequential) impacts:** Project operation may indirectly increase demand on water, energy, waste, traffic, and social services.

***Mitigation measures:** Apply existing controls under waste, water, and air quality management; integrate induced impacts into HUM's ESMS.*

- **Land use planning and changes:** All Project activities will be carried out within approved land plots designated for development, and no adverse impacts on nearby areas are expected.
- **Landscape and visual impacts:** There are no industrial facilities, architectural monuments, or sites of historical and cultural significance located near the proposed project area. The project site is not situated within or adjacent to any protected or sensitive zones.

- **Raw material sourcing and transportation, including borrow pits:** Construction materials sourcing and delivery may temporarily cause dust, noise, and congestion.

Mitigation measures: Require sustainable sourcing, covered transport, and optimised delivery schedules. Contractor compliance to be monitored through ESMPs.

- **Road safety:** Project activities will require usage of public roads for construction materials, equipment and workforce delivery which may increase demand for transportation activities. No traffic management plans are in place.

Mitigation measures: Site-specific Traffic Management Plans (TMPs) covering traffic risk assessments, safe routing, segregation of residents/pedestrians, driver training, hazardous materials transport, and incident/complaint tracking to be developed as a part of corporate framework. This framework will serve as the overarching standard for all sub-projects and will be annexed to all construction and renovation contracts.

- **Traffic, noise and vibration:** Construction traffic will increase use of public roads, creating risks of congestion, dust, noise, and accidents. Impacts are temporary but may affect vulnerable users.

Mitigation measures: Contractors will prepare TMPs covering traffic risk assessments, segregation of residents/pedestrians, driver training, vehicle maintenance, hazardous materials transport, and incident/complaint monitoring. HUM will review and approve these plans, which will include information on the identification of safe routes, installation of traffic signs, and coordination with local authorities.

- **Waste management:** Construction will generate construction, domestic, and hazardous waste; operation will generate municipal solid waste.

Mitigation measures: HUM will require the involvement of waste management entities that have valid permits to carry out operations involving the processing of non-hazardous waste. In the event of hazardous waste being generated, HUM will require the involvement of only licensed contractors who are authorized to manage hazardous waste.

- **Water resources:** Water will be supplied via centralised networks; wastewater discharged into municipal systems in line with sanitary requirements. Construction may cause limited consumption and runoff.

Mitigation measures: Implement stormwater drainage, proper wastewater management, verification of contractor licenses, and efficient water use practices. Site-level ESA screening and contractor monitoring will be applied, with results integrated into HUM's ESMS.

All identified environmental aspects, potential impacts, and mitigation measures are integrated into the project documentation, which includes expert conclusions and specialized studies that are prerequisites for obtaining construction permits and commissioning the facility in accordance with legislative requirements and environmental policy.

4. SOCIAL BENEFITS, ADVERSE IMPACTS, MITIGATION AND MANAGEMENT MEASURES

The following potential environmental impacts have been identified alongside the mitigation and management measures that will be in place to avoid or minimise the risk:

- **Community impacts:** To minimize risks to community health and safety, access control and site security have been established for the project site. Once operational, the Project will create significant positive impacts by providing affordable housing to vulnerable groups, including IDPs.
- **Contractor management:** All construction and renovation works are performed by contractors. While OHS requirements are included in contracts, monitoring of contractor performance remains limited.

Mitigation measures: HUM will strengthen oversight of contractors by integrating standardised E&S and OHS specifications into contract documents. Contractors will be required to prepare site-specific ESMPs and OHS plans, reviewed and approved by HUM prior to mobilisation. Compliance will be monitored through regular inspections and corrective action follow-up.

- **Occupational and public health and safety issues:** Site visits revealed inconsistent use of PPE, insufficient hazard markings, and incomplete first aid kits. Construction activities therefore pose health and safety risks if not properly managed.

Mitigation measures: HUM will provide contractors with OHS and emergency templates, requiring contractors to adapt them into site-specific plans. HUM will monitor implementation through inspections by project managers or E&S focal points, with mandatory corrective actions in cases of non-compliance.

- **Socio-economic impacts, including vulnerable groups:** The Project will generate jobs during construction, strengthen local procurement, and provide affordable housing to vulnerable groups, contributing to recovery and social inclusion.
- **Tenant eligibility and housing security:** Although the “Affordable Rental” Programme already has formalised rules defining the main parameters of tenancy, the current system does not yet fully align with international standards of transparency, fairness, and protection of vulnerable groups.

Mitigation measures: To enhance social standards, HUM will improve the existing rules by introducing clear criteria for tenant selection, renewal, and exit, and will ensure broad communication of these provisions through lease agreements, printed materials, and the HUM website. As part of the ESMS and SEP, HUM will develop and publicly disclose transparent eligibility, renewal, and termination criteria. These rules will be communicated to tenants before move-in through contracts, informational materials, meetings, and the HUM website, and will include access to grievance channels for tenancy-related concerns.

- **Disruption and public health and safety during construction:** Access control and perimeter security are in place, to minimize risks related to community health and safety.
- **Impacts on businesses and employment:** Construction activities will generate temporary employment, providing income opportunities for local residents, including displaced persons.
- **Impacts to existing infrastructure and public services:** All activities will be carried out on approved land plots. No adverse impacts on nearby areas are expected, but expansion of housing stock may increase demand on local infrastructure and services. Coordination with authorities will be maintained.
- **Local traffic and access impacts:** Project activities will increase road use for transport of materials, equipment, and workers. Risks include congestion, dust, and accidents, particularly affecting vulnerable users.

Mitigation measures: Contractors will prepare site-specific Traffic Management Plans (TMPs) covering user risk assessments, driver training, vehicle inspections, safe routing, signage, incident and complaint monitoring, and public awareness measures. HUM will review and approve TMPs and verify implementation during works.

- **Land acquisition and resettlement:** All Project activities will be carried out within approved land plots designated for development, and no adverse impacts on nearby areas are expected.

Mitigation measures: All activities will remain within approved plots, and no land acquisition or resettlement is required. ESR 5 is therefore not applicable.

- **Public road safety:** Project activities will require usage of public roads for construction materials, equipment and workforce delivery which may increase demand for transportation activities.

Mitigation measures: Contractors to develop site-specific Traffic Management Plans (TMPs) covering vulnerable user risk assessments, incident and complaint monitoring systems, driver training, and vehicle inspection/maintenance protocols. HUM will review and approve these TMPs prior to mobilisation and ensure implementation through signage, safe equipment routing, coordination with local authorities, and public awareness measures.

- **Cultural heritage:** The Project does not affect protected or designated cultural heritage sites. No ground disturbance or excavation activities are expected to impact archaeological resources. ESR8 is not applicable.

5. MONITORING OF IMPACTS

Process for monitoring the identified impacts

Monitoring is a core part of the Affordable Rental Housing Project and serves as an ongoing process for both positive and negative E&S impacts. HUM will track progress across all stages of the Project – from construction to operation – and apply lessons learned to strengthen future activities. Monitoring will be coordinated at the corporate level to ensure mitigation measures are applied consistently across all sub-projects and that positive benefits are scaled and sustained.

How impacts will be monitored

- **Construction phase** – Regular inspections of building sites will focus on dust, noise, traffic, waste management, and safe handling of materials and equipment. Special attention will be given to worker health and safety, including checks on contractor compliance with OHS and labour requirements.
- **Operational phase** – Monitoring will track water and energy use, waste management, maintenance of communal areas and green spaces, and the impact on local infrastructure such as traffic, parking, schools, and healthcare. Resident satisfaction, accessibility of services, and the clarity of tenancy conditions will also be monitored.
- **Corporate reporting** – Monitoring results will be integrated into HUM's ESMS. Annual Environmental and Social Reports will be prepared, submitted to EBRD, and shared with stakeholders.

What will be monitored

- **Positive impacts** – HUM will monitor how the Project contributes to social inclusion, dignity, and wellbeing (e.g. access to services, tenant feedback, quality-of-life indicators), as well as economic opportunities (local jobs, procurement, support for IDPs, women, and veterans). Environmental co-benefits such as energy and water savings or landscaped communal areas will also be tracked.
- **Negative impacts** – Worker safety, noise, dust, traffic disruptions, waste mismanagement, and risks of social exclusion or uncertainty of tenure for tenants will be closely monitored. HUM will also track emergency preparedness (including shelter capacity), maintenance of safety systems, and cumulative impacts on local infrastructure.
- **Contextual risks** – Monitoring will account for wartime conditions, such as labour mobilisation, supply chain disruptions, and reduced government inspections, requiring HUM to strengthen internal monitoring systems.

Responding to issues

If problems are identified through monitoring or raised by stakeholders, HUM will act promptly to address them. All issues will be logged, investigated, and followed up with corrective measures. Tenants and other stakeholders can provide feedback at any time through HUM's grievance channels (hotline, email, postal mail, grievance boxes at sites, or in-person submissions). Lessons learned from grievances and monitoring will be reviewed periodically and used to improve HUM's practices and policies.

6. SUMMARY OF THE ESAP ACTIONS

The Environmental and Social Action Plan (ESAP) for the Project provides a framework to manage potential environmental, social, and health and safety impacts associated with the development and operation of 182 affordable rental housing units in Sofiivska Borshchahivka village, Kyiv region. The ESAP is designed to ensure compliance with national legislation, EBRD ESP 2024, and international best practices, while promoting sustainable and inclusive outcomes for local communities and project stakeholders. The ESAP outlines the mitigation measures, monitoring activities, and responsibilities for managing environmental and social risks throughout the project lifecycle - from construction to operation. Key mitigation measures outlined in ESAP include:

- **ESR1: Assessment and management of environmental and social risks and impacts**
 - HUM will develop and implement a fit-for-purpose Environmental and Social Management System (ESMS) covering projects to be financed by the EBRD.
 - The ESMS will include procedures for risk identification, mitigation, contractor management, monitoring, and continuous improvement, overseen by designated E&S personnel.
 - Regular internal reviews and annual reporting to EBRD will be integrated into the ESMS.
 - HUM will adopt a site-level ESA screening procedure to identify contextual risks (e.g., legacy contamination, accessibility, occupancy status, and social vulnerability).
 - HUM will develop standard E&S specifications and ESMP templates for contractors. Contractors must adapt these into site-specific ESMPs for approval prior to mobilisation, including cascading obligations to subcontractors.
 - HUM will monitor contractor performance against these requirements and compliance, keeping logs of inspections, non-conformities, and corrective actions.
 - HUM will introduce clear tenant eligibility, renewal, and exit procedures, prioritising vulnerable households such as IDPs, and disclose tenancy rules transparently through contracts, written guides and the company website. Resident concerns will be addressed via feedback mechanisms and the corporate grievance system.
- **ESR2: Labour and working conditions**
 - HUM will adopt a formal Human Resources Policy aligned with international labour standards and EBRD ESR2, covering non-discrimination, fair treatment, prohibition of child and forced labour, GBVH prevention, and workforce protections.
 - The HR Policy will cascade to contractors and subcontractors through contract obligations, requiring them to align their labour management practices with HUM's policy.
- **ESR3: Resource efficiency and pollution prevention and control**
 - (Integrated under ESR1 commitments.)

Resource efficiency and pollution prevention will be addressed through site-level ESA screening and contractor environmental monitoring (waste management license verification, spill prevention, dust/noise control, hazardous materials handling), as part of the ESMS.
- **ESR4: Health, safety and security**
 - HUM will develop a project-wide Occupational Health and Safety (OHS) and Emergency Preparedness and Response Plan (EPRP) as part of the ESMS, setting minimum standards across all sub-projects.
 - These requirements will be included in all construction contractor contracts and will cover PPE, site safety protocols, fire protection, first aid, signage, hazard marking, safe

equipment use, traffic safety, and emergency procedures, including wartime risks and shelter capacity.

- HUM will provide contractors with standard OHS, TMP, and emergency annex templates. Contractors must prepare site-specific plans based on these templates, to be reviewed and approved by HUM before mobilisation.
- HUM will verify contractor implementation through regular site inspections, compliance monitoring, and corrective follow-up.

- **ESR10: Stakeholder engagement**

- HUM will adopt and implement a corporate-level Stakeholder Engagement Plan (SEP) that formalises inclusive communication with residents, local communities, authorities, contractors, and other stakeholders.
- A corporate focal point or unit will be designated to oversee SEP implementation, engagement monitoring, grievance handling, and reporting of outcomes.
- Engagement will be carried out through multiple channels (in-person meetings, printed materials, noticeboards, community events, digital platforms, and social media), with special provisions for vulnerable groups such as IDPs, elderly people, and persons with disabilities.
- HUM will establish a strengthened corporate-level grievance mechanism, covering employees, contractor and subcontractor personnel, residents, and external stakeholders. The system will include accessible, confidential, and anonymous channels, clear timelines for responses, survivor-centred protocols for GBVH cases, and protections against retaliation. Grievances will be logged, categorised, and tracked, with summary data reported annually as part of ESMS and SEP reporting.

7. COMMUNICATIONS

Contact details

HUM offers stakeholders the opportunity to submit appeals, complaints, suggestions, and inquiries through an established system that ensures all submissions are handled in accordance with Ukrainian legislation, specifically the Law of Ukraine “On Citizens’ Appeals.”

Stakeholders can submit their appeals through various channels:

- Hotline telephone number, available on HUM’s website: +380-93-833-42-15
- Email address, available on HUM’s website: hum.affordable.rent@gmail.com.
- Postal mail sent to HUM’s headquarters: Tarasivka village, Kniahyni Olhy Street, 9;
- Special grievance boxes installed at project sites.
- In-person submissions directly to the designated grievance coordinator.

Process for addressing any issues arising

HUM has established a grievance redress mechanism that outlines a process to resolve stakeholder concerns. The grievance mechanism process consists of the following steps.

- **Receipt and Registration:** All grievances are received by the designated HUM grievance coordinator. Each grievance is entered into the Grievance Register, noting the date, channel of submission, and a short description.
- **Preliminary Assessment:** The grievance is categorized according to urgency: ordinary, priority, or critical. If a grievance is outside HUM’s scope, the complainant is informed and, where possible, referred to the appropriate institution.

- **Review and Investigation:** The relevant department or grievance review committee investigates the issue. This may include fact-finding. Consultations with the complainant or other stakeholders may be organized if needed.
- **Decision and response:** HUM issues a written or verbal response within 10–30 calendar days depending on complexity. If additional review is required, the response period may be extended up to a maximum of 45 days, with the complainant notified in writing. For anonymous grievances, responses are made publicly available.
- **Monitoring and follow-up:** HUM tracks the implementation of corrective measures resulting from grievances. Lessons learned from grievance cases are analysed periodically to identify systemic issues and strengthen HUM's practices and policies. Summary data are included in HUM's project monitoring and donor reporting.

The HUM Grievance Mechanism does not replace or limit the right to use judicial or administrative remedies, such as mediation or arbitration, which may be necessary to resolve disputes that fall outside the scope of the Grievance Mechanism. In case of dissatisfaction with the results of the grievance consideration, the interested party retains the right to apply to the court.

Link to Stakeholder Engagement Plan

More detailed information on stakeholder identification, engagement methods, planned consultations, grievance procedures, and monitoring responsibilities will be provided in HUM's SEP. The SEP outlines commitments to inclusive, transparent, and ongoing dialogue throughout the Project lifecycle. Although the SEP has not yet been formally approved or fully implemented, it is under development as part of ESAP commitments. A copy of the SEP (or a summary version) will be made available upon request through HUM's official communication channels.

Although HUM's project sites are not classified as critical infrastructure and are not legally restricted from disclosure, broader martial law conditions limit the scope and format of public consultations (e.g., restrictions on large gatherings, disclosure of sensitive information). Once these restrictions are lifted, HUM will expand public consultation activities in line with national and international standards

8. CONTACT HUM

For any enquiries, seek further information or any clarifications, please use the contact information below:

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