

# Financial Report 2020



European Bank  
for Reconstruction and Development





The *Financial Report 2020* includes the approved and audited financial statements required to be submitted under Article 27 of the Agreement Establishing the European Bank for Reconstruction and Development and Section 13 of its By-Laws.

The EBRD is a multilateral bank that promotes the development of the private sector and entrepreneurial initiative in 38 economies across three continents. The Bank is owned by 69 countries as well as the EU and the EIB. EBRD investments are aimed at making the economies in its regions competitive, well-governed, green, inclusive, resilient and integrated.

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# Highlights

The EBRD<sup>1</sup> recorded a net profit of €0.3 billion after having posted a €1.4 billion profit in 2019. This profit was achieved in the context of extremely challenging economic and financial conditions affecting all of the regions in which the Bank operates, stemming from the impact of the Covid-19 pandemic.

Against that extraordinarily adverse context, the equity investments of the Bank were an important contributory factor for this profit with equity gains of €0.3 billion. While falling short of the €1.1 billion gain in 2019, the continuing profitability of these investments demonstrated their resilience, despite significant volatility during 2020.

In addition, the Bank's loan investments also continued to provide a stable flow of revenue despite the pandemic. The Bank recorded net interest income of €0.8 billion, in line with 2019. However, the deterioration of the risk environment led to a €0.5 billion provisioning charge on the Bank's loan investments becoming the other main driver of the reduction in profitability compared with 2019, when no significant charge was recorded. This was predominantly caused by an increase in non-performing loans (NPLs) partly driven by the pandemic but also due to other specific factors. The proportion of NPLs increased to 5.5 per cent from 4.5 per cent in 2019.

Allowing for income allocations of €115 million and movements recorded in the statement of other comprehensive income, the Bank's reserves increased by €0.1 billion to €17.9 billion at the end of 2020. The EBRD continues to be rated AAA (stable) by Standard & Poor's, Aaa (stable) by Moody's and AAA (neg.) by Fitch.

## Financial results 2016-20

€ million	2020	2019	2018	2017	2016
Net profit	290	1,432	340	772	992
Transfers of net income approved by the Board of Governors	(115)	(117)	(130)	(180)	(181)
Net profit after transfers of net income approved by the Board of Governors	175	1,315	210	592	811
Paid-in capital	6,217	6,217	6,215	6,211	6,207
Reserves and retained earnings	11,674	11,613	10,068	9,961	9,351
Total members' equity	17,891	17,830	16,283	16,172	15,558

## Operational results 2016-20

	2020	2019	2018	2017	2016
Number of projects <sup>2</sup>	411	452	395	412	378
Annual Bank Investment <sup>3</sup> (€ million)	10,995	10,092	9,547	9,670	9,390
Annual mobilised investment <sup>4</sup> (€ million)	1,240	1,262	1,467	1,054	1,693
of which private direct mobilisation <sup>5</sup>	411	460	1,059	669	1,401
Total project value <sup>6</sup> (€ million)	27,224	34,884	32,570	38,439	25,470

<sup>1</sup> The European Bank for Reconstruction and Development (the Bank).

<sup>2</sup> The number of projects to which the Bank made commitments in the year.

<sup>3</sup> Volume of commitments made by the Bank during the year. This includes (i) new commitments (less any amount cancelled or syndicated within the year); (ii) restructured commitments; and (iii) trade finance (TFP) amounts issued during the year and outstanding at year-end.

<sup>4</sup> Annual mobilised investment is the volume of commitments from entities other than the Bank made available to the client that is explicitly due to the Bank's direct involvement.

<sup>5</sup> Financing from a private entity on commercial terms due to the Bank's active involvement.

<sup>6</sup> Total project value is the total amount of finance provided to a project, including both EBRD and non-EBRD finance, and is reported in the year in which the project first signs. EBRD financing may be committed over more than one year with "Annual Bank Investment" reflecting EBRD finance by year of commitment. The amount of finance to be provided by non-EBRD parties is reported in the year the project first signs.

The Bank engages primarily in Banking and Treasury activities. Banking activities represent investments in projects that, in accordance with the Agreement Establishing the Bank, are made for the purpose of assisting the economies in which the Bank invests in their transition to open, market economies whilst fostering sustainable and inclusive growth and applying sound banking principles. The main investment products are loans, share investments and guarantees. Treasury activities include raising debt finance, investing surplus liquidity, managing the Bank's foreign exchange and interest rate risks and assisting clients in asset and liability management.

## Banking operations

### Operational results

Annual Bank Investment amounted to €11.0 billion<sup>7</sup> in 2020, comprising 411 investment operations and activity in 85 trade finance agreements under the Trade Facilitation Programme (2019: €10.1 billion, 452 investment operations and 81 trade finance agreements).

The EBRD invested in 37 economies in 2020 with investment by region as follows: €2.1 billion in the southern and eastern Mediterranean (SEMED); €1.9 billion in eastern Europe and the Caucasus; €1.8 billion in south-eastern Europe; €1.7 billion in Turkey; €1.4 billion in central Europe and the Baltic states; €1.1 billion in central Asia; and €0.9 billion in Cyprus and Greece combined.

The economies in which the Bank invests were affected by the Covid-19 pandemic in 2020. The Bank continued to support key economic sectors through an investment package dedicated to helping those economies respond to the pandemic. In 2020, Annual Bank Investment in the financial sector reached €4.4 billion, with the majority of financing directed via partner banks to small and medium-sized enterprises, to projects supporting environmental sustainability, to facilitating international trade and to projects developing capital markets. A further €3.9 billion was invested in the sustainable infrastructure sector and €2.7 billion in the diversified corporate sectors.

The Bank's portfolio of investment operations<sup>8</sup> increased from €46.1 billion in 2019 to €48.4 billion by the end of 2020. The growth in the Bank's portfolio reflected the strong level of new investments but was partially offset by the weakening of the US dollar during 2020 (€/US\$1.12 at end-2019 compared with €/US\$1.23 at end-2020) resulting in a decrease in the euro value of the Bank's US dollar-denominated assets.

Gross disbursements<sup>9</sup> reached €7.6 billion in 2020, above the €7.2 billion disbursed in 2019. Loan repayments of €4.1 billion (2019: €4.8 billion), equity divestments of €0.5 billion (2019: €1.0 billion) and a reduction of the euro value of

US dollar-denominated assets resulted in operating assets<sup>10</sup> of €33.3 billion at end-2020, up from €31.8 billion at end-2019.

Operating assets comprised €28.8 billion of disbursed outstanding loans (2019: €27.1 billion) and €4.5 billion of disbursed outstanding equity investments at historic cost (2019: €4.7 billion) at 31 December 2020.

In addition to Annual Bank Investment, annual mobilised investment reached €1.2 billion, comprising €0.4 billion of direct mobilisation from the private sector, principally through syndicated and parallel loans and a further €0.5 billion of unfunded risk participations the Bank attracted on its own projects. In addition, the Bank mobilised €0.3 billion from public sector sources.

Total external financing (finance directly mobilised by the EBRD plus additional investment attracted by projects the Bank invested in) on signed EBRD projects reached €17.2 billion in 2020 compared with €25.1 billion in 2019, largely reflecting a substantial decrease in external financing from private non-bank sources.

The Bank's activities in 2020 remained strongly supported by donor funding, including the Special Funds, the Cooperation Funds and the Trust Funds to support the economic development of the West Bank and Gaza. These broad-based results reflect an ongoing commitment to the transition of members within the EBRD regions as they build and strengthen sustainable, inclusive, open market economies.

### Financial performance

Banking operations recorded a net gain of €0.1 billion<sup>11</sup> for 2020, compared with the gain of €1.5 billion for 2019. The Banking profit for the year is primarily attributable to €0.3 billion in gains from equity investments and €0.8 billion of net interest and fee income, offset by €0.4 billion of expenses and depreciation and €0.5 billion of provisioning charges. In comparison to 2019, gains from equity investments fell by €0.8 billion, and provisioning charges increased by €0.5 billion, there being no significant provisioning charge in 2019. The contributions from both share investments and provisioning are expected to continue to show significant variability from year to year, given the volatility of markets in which the Bank invests.

## Treasury operations

### Portfolio

The value of assets under Treasury management at 31 December 2020 was €31.7 billion (2019: €32.0 billion) and borrowings were €48.2 billion (2019: €47.5 billion). The size of Treasury's balance sheet is primarily driven by the requirements of the Bank's internal liquidity policies. The 2020 funding programme was completed as planned with the Bank raising medium- and long-term debt of €13.1 billion (2019: €9.9 billion).

<sup>7</sup> As region/sector amounts and disbursements/repayments are individually reported to one decimal point, the sum of these amounts may create a rounding difference with the Annual Bank Investment total.

<sup>8</sup> The Bank's loans and equity investments at cost together with undrawn commitments.

<sup>9</sup> Principal outflows from the Bank to a client or other agreed third parties.

<sup>10</sup> Operating assets are the total amounts disbursed less reflows. They do not include accounting fair value adjustments or effective interest rate adjustments associated with amortised cost assets.

<sup>11</sup> See note 2 on page 60 for further detail.

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## Financial performance

Before allowing for the impact of non-qualifying and ineffective hedges, Treasury returned a profit of €155 million in 2020 compared with the €140 million gain in 2019. Treasury's performance is internally evaluated before the impact of non-qualifying and ineffective hedges, which is considered to represent an accounting mismatch rather than an underlying economic gain or loss.<sup>12</sup> After allowing for hedge accounting adjustments Treasury's operating profit for 2020 was €152 million (2019: €95 million loss). Treasury's performance is primarily driven by the generation of net interest income and the fair valuations of derivatives used to manage interest rate and currency risks in the Bank's balance sheet.

## Capital

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The Bank's authorised share capital is €30.0 billion, of which subscribed capital amounts to €29.8 billion and paid-in capital €6.2 billion. This is unchanged from 31 December 2019.

The calculation of capital for gearing purposes under the Agreement Establishing the Bank is explained in the "Capital management" section of this report on page 54.

## Reserves

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The Bank's reserves increased by €0.1 billion to €11.7 billion at the end of 2020.

## Expenses

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General administrative expenses for 2020, inclusive of depreciation and amortisation, were €466 million (2019: €435 million). The pound sterling equivalent of this figure was £394 million (2019: £388 million).

## Outlook for 2021

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This document was approved for issue by the Board of Directors on 14 April 2021. At this point it was clear that the Bank's outlook for 2021 might continue to be heavily influenced by the ongoing impact on the global economy of the Covid-19 pandemic.

The main elements contributing to volatility in the Bank's net earnings are the valuations of its equity portfolio and the level of expected credit losses within its loan book. The economic impact of the crisis could result in depressed profitability for the Bank in 2021 due to both downward pressure on the Bank's equity valuations and increases in loan impairment.

Nevertheless the Bank expects its capital strength and liquidity to remain ample to support its operations throughout 2021 and beyond.

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<sup>12</sup> See note 9 on page 63 for a more detailed explanation.

## Impact of Covid-19 in 2020

In 2020 it became clear that the Covid-19 pandemic would have a profound effect on the Bank and on all the economies in which it invests. The social and financial impacts of the pandemic had a significant impact on the Bank's operations, its financial performance, and its risks.

### Operational impact

The Bank was the first international financial institution to approve a comprehensive series of response and recovery measures through its Solidarity Package. The Solidarity Package was first unveiled on 13 March 2020 with an initial €1 billion aimed at providing short-term liquidity, trade finance and working capital support for existing clients. The Bank later increased the size of this package to €4 billion and set out the parameters for a more comprehensive operational response. Given the rapid spread of the pandemic, the Bank decided to repurpose all of its planned lending for 2020 and 2021 of up to €21 billion to respond to the crisis and support the recovery in the economies in which it invests.

In addition, in the course of 2020, the Bank granted principal payment deferrals on 102 operations (with operating assets of €0.8 billion) to customers that were experiencing cash flow issues owing to the pandemic but for which there were no objective indicators of credit-impairment prior to the crisis.

### Financial impact

The financial consequences of the Covid-19 pandemic had a significant impact on the Bank's financial performance during 2020. This impact was predominantly felt through volatility in the valuations of the Bank's equity investments, and through increases in the level of provisioning for loan impairment.

Global equity markets suffered a great deal of volatility throughout 2020 as changing expectations about the economic consequences of the pandemic affected market values and foreign exchange rates. The Bank's equity investments were exposed to the same market effects and fell sharply in value during the first quarter of the year. The remainder of the year saw these investments gradually recover, with the portfolio returning to profitability in the fourth quarter, making gains of €0.3 billion for 2020 as a whole.

Although not its sole cause, the impact of the pandemic also weakened certain exposures in the debt portfolio, contributing to an increase in non-performing loans from €1.2 billion at the end of 2019 to €1.6 billion at the end of 2020. Furthermore, those clients that had been granted principal payment deferrals were deemed, whilst remaining performing loans, to have suffered a significant increase in credit risk, and consequently the level of impairment recognised on their loans increased. As a result the Bank recognised a sizeable provisioning charge of €0.5 billion for the year. Nevertheless, other debt portfolio quality metrics have remained largely stable, as the relatively good credit quality of transactions signed in 2020 offset credit downgrades in most impacted sectors.

### Risk impact

The Bank took a number of measures to monitor, mitigate and manage the effects of the pandemic on its operations, including health and safety steps protecting staff and clients and adjusting ways of working and methods of engaging with clients to the new reality, taking into account travel restrictions and social distancing measures.

The Bank increased its monitoring activities and the frequency of client interaction, especially for vulnerable exposures. It performed detailed sensitivity analysis on its large country portfolios with a focus on the key risks (liquidity, market, exchange rate and macro risks), to determine the appropriate courses of action with respect to liquidity support and new lending. Furthermore, by performing an enterprise-bank wide stress test especially calibrated to the crisis conditions, the Bank confirmed the adequacy of its strong capital buffer and substantial liquidity reserves to implement the business plan going forward.

# Key financial indicators 2016-20

Key financial indicators are presented for the Bank covering the last five years. These ratios are influenced by the growth in Banking and Treasury portfolios and Annual Bank Investment over the five-year period in line with the Bank's strategy. This business growth utilises the Bank's capital capacity in pursuit of its mandated objectives, while underlying ratios remain at prudent levels broadly consistent with the upper quartile among multilateral development banks in terms of capital strength and cost efficiency.<sup>13</sup>

The Bank's profits and reserves show volatility due, in particular, to movements in the valuations of share investments. Excluding these, and other unrealised movements, the Bank continues to grow its members' equity, achieving a 1.9 per cent return in 2020, and an average return on equity of 3.6 per cent over the last five years (2015-19: an average of 4.4 per cent). The Bank's non-performing loan ratio increased to 5.5 per cent at 31 December 2020 from 4.5 per cent a year earlier.

In terms of cost efficiency, the cost-to-income ratio has increased from 23.0 per cent in 2019 to 37.7 per cent in 2020. This mainly reflects significantly lower income. The Bank monitors this metric on a five-year rolling average basis due to the high degree of volatility in the income from share investments. The 2020 five-year rolling average decreased slightly to 32.5 per cent (2015-19: 32.6 per cent).

Leverage – debt divided by members' equity – has increased to 269.5 per cent at 31 December 2020 (2019: 266.4 per cent), mainly attributable to growth in the stock of debt in order to maintain an adequate level of liquidity.

The Bank's capital strength is illustrated by the level of members' equity, which represented 25.7 per cent of total assets at 31 December 2020 (2019: 26.2 per cent), including Treasury assets which have an average risk rating between AA and AA- with an average maturity of 1.2 years (2019: 1.5 years). Members' equity represented 55.6 per cent of Banking assets (development-related exposure) at 31 December 2020 (2019: 57.5 per cent).

During 2020, both Standard & Poor's and Moody's rating agencies affirmed the Bank's triple-A credit rating with a stable outlook. Fitch also affirmed a triple-A credit rating, however it revised down the Bank's outlook from stable to negative. Whilst currently rated as "excellent", Fitch noted downside risks to the Bank's solvency (capitalisation and asset quality), resulting from the coronavirus pandemic. The Bank will continue to monitor its performance against all ratings agency ratios and metrics.

	2020	2019	2018	2017	2016
<b>Financial performance</b>					
1: Return on members' equity – net profit basis	1.0%	10.2%	1.5%	5.1%	7.0%
2: Return on members' equity – realised after provisions	1.9%	4.7%	1.9%	4.8%	4.7%
<b>Efficiency</b>					
3: Cost-to-income ratio	37.7%	23.0%	44.1%	35.3%	30.7%
<b>Portfolio quality</b>					
4: Non-performing loans ratio	5.5%	4.5%	4.7%	3.9%	5.5%
5: Average rating of Treasury liquid assets	2.5	2.4	2.3	2.3	2.3
6: Average maturity of Treasury liquid assets (tenor in years)	1.2	1.5	1.6	1.4	1.3
<b>Liquidity and leverage</b>					
7: Liquid assets/undisbursed Banking investments plus one-year debt service	105.0%	94.9%	96.5%	91.6%	91.4%
8: Debt/members' equity: leverage ratio	269.5%	266.4%	263.2%	233.7%	244.5%
<b>Capital strength</b>					
9: Members' equity/total assets	25.7%	26.2%	26.4%	28.8%	27.6%
10: Members' equity/Banking assets	55.6%	57.5%	57.6%	60.0%	56.4%

## Explanatory notes on ratios above

- (Total closing members' equity minus total opening members' equity) divided by total opening members' equity. The total closing members' equity is before net income allocations and capital subscriptions accounted for during the year.
- (Total closing members' equity minus total opening members' equity) divided by total opening members' equity. The unrealised Banking fair value reserves are excluded from both the total closing and opening members' equity. The total closing members' equity is also adjusted for net income allocations and capital subscriptions accounted for during the year.
- Total administrative expenses (including depreciation and amortisation) divided by total operating income before provisions for impairment but including all fair value movements on both Banking and Treasury investments.
- Total non-performing loans as a percentage of total loan operating assets before provisions and fair value adjustments. For further information on non-performing loans see page 34 in the "Risk management" section.
- Represents the average credit rating weighted by Treasury liquid assets based on the Bank's internal rating scale on page 33.
- The average tenor of Treasury assets in years is derived from the weighted average time to final maturity, with the exception of asset-backed securities (ABS) whose final maturity is approximated by the average life of the transaction.
- Treasury liquid assets divided by total Banking undrawn commitments (undisbursed but committed investments), plus one year's debt service, which comprises debt due for redemption within one year (based on expected rather than contractual maturity) and one year's estimated interest expense.
- Total borrowings divided by total members' equity.
- Total members' equity (adjusted for paid-in capital receivable) divided by total assets.
- Total members' equity (adjusted for paid-in capital receivable) divided by total net book value of Banking assets.

<sup>13</sup> Based on the 2019 audited financial results across multilateral development banks.



# Additional reporting and disclosures

## Corporate governance

The Bank is committed to the highest standards of corporate governance. Responsibilities and related controls throughout the Bank are properly defined and delineated. Transparency and accountability are integral elements of its corporate governance framework. This structure is further supported by a system of reporting, with information appropriately tailored for, and disseminated to, each level of responsibility within the Bank to enable the system of checks and balances on the Bank's activities to function effectively.

The Bank's governing constituent document is the Agreement Establishing the Bank (the Agreement), which states that the institution will have a Board of Governors, a Board of Directors, a President, Vice Presidents, officers and staff.

### Board of Governors

All the powers of the Bank are vested in the Board of Governors, which represents the Bank's 71 members. With the exception of certain reserved powers, the Board of Governors has delegated the exercise of its powers to the Board of Directors, while retaining overall authority.

### Board of Directors

The Board of Directors comprises 23 Directors and is chaired by the President. Each Director represents one or more members. Subject to the Board of Governors' overall authority, the Board of Directors is responsible for the direction of the Bank's general operations and policies. It exercises the powers expressly assigned to it by the Agreement and those powers delegated to it by the Board of Governors.

### Board committees

The Board of Directors has established three board committees to assist with its work:

The **Audit Committee** assists the Board of Directors in fulfilling its responsibilities in relation to the following:

- the integrity of the Bank's financial statements and its accounting, financial reporting and disclosure policies and practices
- the soundness of the Bank's systems of internal controls that management has established regarding finance and accounting matters and their effective implementation
- the status, the ability to perform duties independently and the performance of the Bank's compliance, project accountability, internal audit, evaluation and risk management functions
- the independence, qualifications and performance of the Bank's external auditor
- policies relating to governance and ethics
- other responsibilities within its remit.

The **Budget and Administrative Affairs Committee** assists the Board of Directors in fulfilling its responsibilities in relation to the following:

- the budgetary, staff and administrative resources of the Bank
- efficiency, cost control and budgetary prudence
- the EBRD Shareholder Special Fund, the use of donor funding and relations with the donor community
- the Bank's Human Resources policies
- specific responsibilities in relation to Governors, the President, Vice Presidents and Directors of the Bank
- the Bank's administrative arrangements
- other responsibilities within its remit.

The **Financial and Operations Policies Committee** assists the Board of Directors in fulfilling its responsibilities in relation to the following:

- the Bank's financial policies
- the Bank's Treasury operations, Liquidity Policy and Borrowing Programme
- the Bank's operational policies
- the Bank's strategic portfolio management within the framework of the Medium-Term Strategy
- transparency and accountability of the Bank's operations within the framework of the Public Information Policy and the Project Complaint Mechanism
- other responsibilities within its remit.

## The President

The President is elected by the Board of Governors. The President is the legal representative and chief of staff of the Bank. Under the guidance of the Board of Directors, the President conducts the day-to-day business of the Bank.

The President chairs the Bank's Executive Committee, which also includes the Vice Presidents and other members of the Bank's senior management.

## Primary management committees

Listed below are the committees that directly advised the President or a member of the Executive Committee on the overall management of the Bank during 2020.

Management committees	Chair	Purpose of the Committee	Meeting frequency
Executive Committee	President	Advises the President on all aspects of bank-wide strategic significance, with the exception of matters that fall within the competence of other management committees, as defined in their terms of reference.	Fortnightly
Operations Committee	First Vice President and Head of Client Services Group	Considers matters related to the Bank's investment operations.	Weekly
Strategy and Policy Committee	Vice President, Policy and Partnerships	Considers matters that fall within the overall responsibility of the Vice President, Policy and Partnerships; and certain matters falling within the responsibility of the Chief Economist. It focuses primarily on transition, strategy and policy work: country, sector and thematic strategies and policy-related research.	Fortnightly
Risk Committee	Vice President, Risk and Compliance and Chief Risk Officer	Considers matters that fall within the responsibility of the Vice President, Risk and Compliance, Chief Risk Officer, such as Bank-wide risks, including credit and operational risk, with associated follow-up actions. It oversees risk aspects of the Banking and Treasury portfolios (for example stress testing), approves risk policies and risk reports and considers new Banking/Treasury products.	Fortnightly
Asset and Liability Committee	Vice President, Finance and Chief Financial Officer	Considers matters that fall within the overall accountability of the Vice President, Finance and Chief Financial Officer in their capacity of supervising Treasury activities and liquidity management at the Bank: areas of liquidity policy and management, funding and other Treasury activities, including monitoring business plan implementation, limit compliance and hedging strategy implementation.	Quarterly
Equity Committee	First Vice President and Head of Client Services Group	Maintains oversight of listed and unlisted share investments. Reviews and identifies suitable exit opportunities and makes recommendations on such exits to the Operations Committee.	Quarterly
Crisis Management Team	Vice President, Risk and Compliance and Chief Risk Officer	Prepares coordinated responses to all critical internal and external issues arising in connection with events that affect the normal operations of the Bank. Ensures that the crisis management and business recovery plans are in place and are tested on a regular basis.	At least three times per year
Information Technology Governance Committee	Vice President, Human Resources, Corporate Services and Chief Administrative Officer	Ensures that the Bank's IT strategy and business plan support the Bank's business strategy. Establishes the framework for measuring business benefits and oversees the realisation of benefits arising from IT projects. Reviews and approves business requests for budget allocation on new projects from the approved IT budget.	At least six times per year
Procurement Complaints Committee	Deputy General Counsel, Corporate	Considers complaints and disputes arising from tendering and contracts for goods, works and consultant services (including those funded by Cooperation Funds or Special Funds resources), subject to the Procurement Policies and Rules of the Corporate Procurement Policy. Reviews procurement and related matters referred to it by the Executive Committee.	As necessary

## Compliance

The EBRD's Office of the Chief Compliance Officer (OCCO) has been established as a function that is independent of the Bank's operational departments. It is headed by a Chief Compliance Officer (CCO) who reports functionally to the President and has full and free access to the Chair of the Audit Committee. Any decision to remove the CCO (other than for misconduct) shall be taken by the President in accordance with guidance given by the Board of Directors in an Executive Session.

OCCO's mission is to protect the integrity and reputation of the Bank, to promote ethical standards of behaviour and to strengthen the Bank's accountability and transparency. OCCO assists in identifying, assessing and monitoring integrity risks arising from failure to comply with the Bank's standards and policies; and contributes, in an independent manner, to the Bank's effective management of such risks. OCCO is also responsible for the development and maintenance of the policies and standards it enforces. The EBRD's Integrity Risks Policy and Terms of Reference for OCCO, last revised on 16 November 2016, and available at [www.ebrd.com](http://www.ebrd.com)<sup>14</sup> set out, for the benefit of the Bank's stakeholders,

<sup>14</sup> [www.ebrd.com/documents/occo/ebrds-integrity-risk-policy-and-the-terms-of-reference-for-the-office-of-the-chief-compliance-officer.pdf](http://www.ebrd.com/documents/occo/ebrds-integrity-risk-policy-and-the-terms-of-reference-for-the-office-of-the-chief-compliance-officer.pdf)

the manner in which OCCO helps the Bank to protect its integrity and reputation and to manage integrity risks related to clients and personal conduct-related risks.

As part of its standard-setting role, OCCO is responsible for developing and recommending the policies, rules, procedures and processes governing the ethical behaviour of Board Officials, management and staff of the Bank; for establishing the standards of integrity that the Bank expects of its clients, project sponsors and other counterparties; and for ensuring that policies, rules, procedures and processes are effectively communicated and implemented. Its objective is to ensure that the internal standards of integrity at the EBRD are in line with international best practice, creating a demonstration effect in the economies where the Bank invests.

The Code of Conduct for Officials of the Board of Directors of the EBRD and Code of Conduct for EBRD Personnel (the Codes) are the Bank's core ethical policies that allow it to assess and mitigate personal conduct-related risks. The Codes are approved by the Bank's Board of Governors and represent and articulate the values, duties, obligations and ethical standards that the EBRD expects of its Board Officials and staff members. The Codes each provide for their own review no later than five years from the date on which the relevant Code became effective. The Codes, and related Guidance Notes, were last substantively revised in 2018 and came into effect on 23 May 2018. To enhance internal governance, in December 2019, OCCO agreed a roadmap to review certain provisions of the Codes, and this review is still ongoing. The Codes can be found at: [www.ebrd.com/integrity-and-compliance.html](http://www.ebrd.com/integrity-and-compliance.html).

Financial and integrity due diligence are integrated into the Bank's normal approval of new business and the monitoring of its existing operations. OCCO provides independent expert advice to management on significant integrity concerns and assesses whether the potential risk is acceptable to the Bank. It monitors the integrity due diligence information provided by the Banking Department to ensure that it is accurate and that integrity concerns are properly identified and, where possible, mitigated. It also advises on and manages risks relating to the identification and handling of material non-public information, and those relating to conflicts of interest that may arise between the EBRD's multiple relationships with, or interests in, clients. In addition, the EBRD's policy on Domiciliation of EBRD Clients (the Domiciliation Policy) sets out the conditions under which the EBRD may finance a project when a borrower, an investee or a controlling entity is domiciled in a jurisdiction other than the country where the project is located (a third jurisdiction). The Domiciliation Unit within OCCO assesses projects to determine whether jurisdictions used in cross-border ownership structures are acceptable. OCCO is further responsible for investigating allegations of staff misconduct as well as allegations of fraud and corruption in relation to the Bank's projects and counterparties. Allegations of staff misconduct are investigated under the Conduct and Disciplinary Rules and Procedures (CDRPs), which address, among other things, the Bank's approach to handling complaints of inappropriate behaviour and the division of responsibility between the CCO as fact-finder and the Managing Director, Human Resources as decision-maker. The CDRPs specify the rights and duties of both the Bank and the staff member in question during the investigative and disciplinary processes and provide safeguards for the subject of the investigation. Allegations of misconduct on the part of Board Officials, the President, Vice Presidents, the Chief Evaluator and the CCO are dealt with in accordance with the provisions of the Codes. Revision of the CDRPs, together with the Harassment-Free and Respectful Workplace Procedures (RWPs), which set out processes for dealing with improper interpersonal behaviour, commenced in 2020 and is ongoing. This work, led by HR with input from OCCO, will further strengthen the Bank's phased reporting mechanism, under which allegations of improper interpersonal behaviour are managed.

Allegations of fraud and corruption in relation to activities and projects financed from the Bank's ordinary capital resources (including the purchase of goods, works or services for the Bank) or from special resources, or from Cooperation Funds administered by the Bank, are investigated under the Bank's Enforcement Policy and Procedures (EPPs). The EBRD's EPPs are the policy and procedures governing the investigation and sanctioning (if necessary) of parties alleged to have engaged in Prohibited Practices in relation to Bank assets or a Bank project and the sanctioning of parties on whom a third-party finding (as defined by the EPPs) has been imposed. The EPPs define Prohibited Practices as coercion, collusion, corruption, fraud, misuse of EBRD resources or EBRD assets, obstruction and theft. They also allow for a two-tier decision-making process, the introduction of a settlement process and streamlining the procedures for referring matters to national authorities. The EPPs also describe the process by which the Bank applies sanctions imposed by other multilateral development banks pursuant to the Agreement for the Mutual Enforcement of Debarment Decisions. Details of the individuals, entities and sanctions are posted at [www.ebrd.com/ineligible-entities.html](http://www.ebrd.com/ineligible-entities.html).

OCCO is also responsible for training Bank personnel in relation to the Bank's integrity, anti-money-laundering and counter-terrorist-financing requirements. In addition, it provides specialist training and advises, as necessary, individuals who are nominated by the Bank to serve as directors on the boards of companies in which the Bank holds an equity interest.

The Bank's annual Anti-Corruption Report is published by OCCO. The report describes the Bank's strategy to promote integrity and prevent fraud and corruption and highlights the most recent measures taken. It can be found at [www.ebrd.com/integrity-and-compliance.html](http://www.ebrd.com/integrity-and-compliance.html).

## Independent Project Accountability Mechanism

The Bank has an accountability mechanism that assesses and reviews complaints about environmental, social and disclosure issues in relation to Bank-financed projects and provides, where warranted, a determination as to whether the Bank acted in compliance with relevant policies when it approved a particular project. The mechanism also has a problem-solving function which can serve to restore

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dialogue between the project sponsor and members of the affected community. The Independent Project Accountability Mechanism (IPAM) reports to the Board via the Audit Committee and is headed by the Chief Accountability Officer.

The Chief Accountability Officer is responsible for directing the effective implementation of the EBRD's 2019 *Project Accountability Policy*, and enforcing institutional accountability among internal and external stakeholders, thereby promoting project performance and institutional learning, and protecting the reputation of the Bank. Information about IPAM and registered complaints can be found at [www.ebrd.com/project-finance/independent-project-accountability-mechanism.html](http://www.ebrd.com/project-finance/independent-project-accountability-mechanism.html). In July 2020, with the appointment of the Chief Accountability Officer, IPAM started operating under the 2019 *Project Accountability Policy* (PAP), which replaced the Project Complaints Mechanism and its Rules of Procedure.

## Reporting

The EBRD's corporate governance structure is supported by appropriate financial and management reporting. The Bank has a functioning mechanism to be able to certify in the *Financial Report 2020* as to the effectiveness of internal controls over external financial reporting, using the COSO (Committee of Sponsoring Organisations of the Treadway Commission) internal control framework (2013). This annual certification statement is signed by both the President and the Vice President, Finance and Chief Financial Officer and is subject to a review and an attestation by the Bank's external auditor. In addition, the Bank has a comprehensive system of reporting to its Board of Directors and its committees. This includes reporting to the Audit Committee on the activities of the Evaluation Department and the Internal Audit Department.

## Financial and operational risks

Financial and operational risks are discussed in the "Risk management" section of this report on page 31.

## External auditor

The external auditor is appointed by the Board of Directors, on the recommendation of the President. The external auditor may be appointed for terms of five years with a maximum of two consecutive terms. In 2019, the Board approved the appointment of PricewaterhouseCoopers LLP as the Bank's external auditor for the five-year period 2020-24 following the completion of Deloitte's second consecutive term in 2019.

The external auditor performs an annual audit in order to be able to express an opinion on whether the financial statements give a true and fair view of the state of the Bank's affairs and of its profit and cash flows, in accordance with International Financial Reporting Standards (IFRS). In addition, the external auditor provides its opinion on management's assertion as to the effectiveness of internal controls over financial reporting. This opinion is given as a separate report to the audit opinion. At the conclusion of its annual audit, the external auditor prepares a management letter for the Board of Governors, setting out its views and management's responses on the effectiveness and efficiency of internal controls and other matters. This letter is reviewed in detail and discussed with the Audit Committee. The Audit Committee reviews the performance and independence of the external auditor annually.

There are key provisions in the Bank's policies regarding the independence of the external auditor. The external auditor is prohibited from providing non-audit related services to the Bank unless such a service is judged to be in the interest of the Bank and approved by the Audit Committee. The external auditor can provide consultancy services paid for by Cooperation Funds relating to client projects; such incidences are reported annually to the Audit Committee.

## Reward policy

The Bank has designed a market-oriented staff reward policy, within the constraints of the Bank's status as an international financial institution (IFI), with the following principles that reward should:

- be competitively positioned in order to attract and retain high calibre employees from a wide range of our regions
- promote a culture where consistent high performance and behaviours that reflect EBRD values and competencies are recognised and rewarded
- facilitate mobility in support of business objectives and continued staff development
- deliver a high-quality package of benefits on a global basis to provide an appropriate level of security and be relevant to a diverse employee base
- engage with employees through an open and transparent total reward process.

To help meet these principles, the Bank uses market comparators to evaluate its staff compensation and aims to ensure that salary and performance-based compensation awards are driven by performance. Market comparators for the Bank are primarily private-sector financial institutions in each of its locations plus other IFIs.

The performance-based compensation awards are structured to recognise individual and team contributions to the Bank's overall performance. These payments represent a limited proportion of the overall total compensation and benefits package provided to staff.



## EBRD staff remuneration

Staff on fixed-term or regular contracts receive a salary which is reviewed on 1 April each year. In addition, members of staff who are not eligible for overtime pay are eligible to receive a performance-based compensation award depending on the Bank's and the individual staff member's performance.

Staff on fixed-term or regular contracts, as well as most of the Board of Directors,<sup>15</sup> the President and Vice Presidents, are covered by medical insurance, life insurance and participate in the Bank's retirement plans. Certain staff hired from abroad may be eligible for some allowances to assist with costs related to their relocation.

There are two retirement plans in operation. The Money Purchase Plan is a defined contribution plan to which both the Bank and staff contribute, with Plan members making individual investment decisions. The Final Salary Plan (FSP) is a defined benefit plan, to which only the Bank contributes. Both plans provide a lump sum benefit on leaving the Bank or at retirement age, such that retirement plan obligations to staff once they have left the Bank or retired are minimal (being limited to inflation adjustments on undrawn or deferred benefits under the FSP). The rules for the retirement plans are approved by the Board of Directors and the operation of the plans is monitored by a Retirement Plan Committee, a Retirement Plan Administration Committee and a Retirement Plan Investment Committee.

The salaries and emoluments of all staff are subject to an internal tax, applied at rates that vary according to the individual's salary and personal circumstances. Their salaries and emoluments are exempt from national income tax in the United Kingdom.

### President and Vice Presidents

The President is elected by the Board of Governors and typically receives a fixed-term contract of four years. The President's salary and benefits are approved by the Board of Governors. The President can participate in the same benefit schemes as the staff but is not eligible for performance-based compensation awards.

The Vice Presidents are appointed by the Board of Directors on the recommendation of the President and typically have fixed-term contracts of four years. Their salaries and benefits are approved by the Board of Directors. The Vice Presidents can participate in the same benefit schemes as the staff but are not eligible for performance-based compensation awards.

The gross salaries paid, from which internal tax is deducted, for each of these positions is as follows:

	2020 £ 000	2020 € 000	2019 £ 000	2019 € 000
President <sup>16</sup>	380	428	374	427
First Vice President and Head of Client Services Group	349	393	343	391
Vice President, Finance and Chief Financial Officer <sup>17</sup>	318	358	-	-
Senior Vice President, Chief Financial Officer and Chief Operating Officer	-	-	328	374
Vice President, Risk and Compliance and Chief Risk Officer	318	358	313	357
Vice President, Banking	318	358	313	357
Vice President, Human Resources, Corporate Services and Chief Administrative Officer	318	358	313	357
Vice President, Policy and Partnerships	318	358	313	357

### Board of Directors

Directors are elected by the Board of Governors for a term of three years and may be re-elected. Directors appoint Alternate Directors. The salaries of Directors and Alternate Directors are approved by the Board of Governors. They can participate in the same benefit schemes as staff but are not eligible for performance-based compensation awards. Some Directors and Alternates are paid directly by the constituency that they represent. In such cases, the funds that would otherwise be used by the Bank to pay such Directors and Alternates are made available to the directorship to offset other eligible costs.

The most recently approved gross salaries for these positions, from which internal tax is deducted, are as follows:

	2020 £ 000	2020 € 000	2019 £ 000	2019 € 000
Director	161	181	158	180
Alternate Director	133	150	131	149

<sup>15</sup> Some Directors and Alternate Directors are paid directly by their constituency and do not participate in the Bank's retirement plans and/or other benefits.

<sup>16</sup> Change of personnel on 2 July 2020. New incumbent 2 November 2020.

<sup>17</sup> New position as of 1 February 2020. Replaces Senior Vice President, Chief Financial Officer and Chief Operating Officer.

## Senior management

Key management personnel comprise members of the Bank's Executive Committee, Managing Directors and the Director of the President's Office. This group, excluding the President and Vice Presidents (for whom information is given above), consists of 35 individuals who received gross salaries, from which internal tax is deducted, in the ranges shown in the table below. The average performance-based compensation award for eligible members of this group was 21 per cent of annual gross salaries in 2020 (2019: 22 per cent).

	2020 £ 000	2020 € 000	2019 £ 000	2019 € 000
Minimum	139	156	124	141
Median	189	213	192	219
Maximum	275	310	291	332
No. in group	35	35	35	35

# Income statement

These financial statements have been approved for issue by the Board of Directors on 14 April 2021.

		Year to 31 Dec 2020 € million	Restated <sup>18</sup> Year to 31 Dec 2019 € million
<b>For the year ended 31 December 2020</b>	<b>Note</b>		
<i>Interest income</i>			
From Banking loans		1,045	1,239
From fixed-income debt securities and other interest		222	421
		1,267	1,660
<i>Other interest</i>			
Interest expense and similar charges		(468)	(988)
Net interest (expense)/income on derivatives		(35)	148
<b>Net interest income</b>	<b>3</b>	<b>764</b>	<b>820</b>
Fee and commission income		109	103
Fee and commission expense		(29)	(21)
<b>Net fee and commission income</b>	<b>4</b>	<b>80</b>	<b>82</b>
Dividend income		112	215
Net gains from share investments at fair value through profit or loss	5	212	922
Net losses from loans	6	(37)	(8)
Net gains from Treasury assets held at amortised cost	7	2	2
Net gains from Treasury activities at fair value through profit or loss and foreign exchange	8	105	91
Fair value movement on non-qualifying and ineffective hedges	9	(3)	(235)
Impairment provisions on Banking loan investments	10	(478)	(17)
Impairment provisions on guarantees		(1)	(5)
General administrative expenses	11	(414)	(381)
Depreciation and amortisation	20, 21	(52)	(54)
<b>Net profit</b>		<b>290</b>	<b>1,432</b>
<b>Attributable to:</b>			
Equity holders		290	1,432
<b>Memorandum items</b>			
Transfers of net income approved by the Board of Governors	26	(115)	(117)
<b>Net profit after transfers of net income approved by the Board of Governors</b>		<b>175</b>	<b>1,315</b>

Pages 18 to 85 are an integral part of these financial statements.

<sup>18</sup> For details of the restatement please see page 27 in the "Accounting policies" section.

# Statement of comprehensive income

For the year ended 31 December 2020	Note	Year to 31 December 2020 € million	Restated <sup>19</sup> Year to 31 December 2019 € million
Net profit		290	1,432
Other comprehensive income			
1: Items that will not be reclassified subsequently to profit or loss			
– (Losses)/gains on share investments designated as fair value through other comprehensive income	19	(7)	19
– Actuarial (losses)/gains on defined benefit scheme	29	(10)	18
2: Items that may be reclassified subsequently to profit or loss			
– Losses on cash flow hedges		(1)	(2)
– (Losses)/gains on fair value hedges		(69)	87
– (Losses)/gains on loans measured at fair value through other comprehensive income		(27)	108
Total comprehensive income		176	1,662
Attributable to:			
Equity holders		176	1,662

Pages 18 to 85 are an integral part of these financial statements.

<sup>19</sup> For details of the restatement please see page 27 in the “Accounting policies” section.



# Balance sheet

At 31 December 2020	Note	€ million	31 Dec 2020 € million	€ million	31 Dec 2019 € million
<b>Assets</b>					
Placements with and advances to credit institutions	12	18,690		18,368	
Debt securities	13				
At fair value through profit or loss		1,741		1,789	
At amortised cost		11,243		11,840	
			31,674		31,997
Other financial assets	14				
Derivative financial instruments		5,030		4,300	
Other financial assets		444		456	
			5,474		4,756
Loan investments					
Loans at amortised cost	15	26,016		24,118	
Less: Provisions for impairment	10	(1,141)		(946)	
Loans at fair value through other comprehensive income	16	2,280		2,494	
Loans at fair value through profit or loss	17	319		409	
			27,474		26,075
Share investments					
Banking portfolio:					
At fair value through profit or loss	18	4,872		5,070	
Treasury portfolio:					
Share investments at fair value through other comprehensive income	19	105		112	
			4,977		5,182
Intangible assets	20		77		69
Property and equipment	21		96		122
<b>Total assets</b>			69,772		68,201
<b>Liabilities</b>					
Borrowings					
Amounts owed to credit institutions and other third parties	22	1,353		1,669	
Debts evidenced by certificates	23	46,926		45,821	
			48,279		47,490
Other financial liabilities	24				
Derivative financial instruments		2,733		1,935	
Other financial liabilities		869		946	
			3,602		2,881
<b>Total liabilities</b>			51,881		50,371
<b>Members' equity attributable to equity holders</b>					
Paid-in capital	25	6,217		6,217	
Reserves and retained earnings	26	11,674		11,613	
<b>Total members' equity</b>			17,891		17,830
<b>Total liabilities and members' equity</b>			69,772		68,201
<b>Memorandum items</b>					
Undrawn commitments	27		15,081		14,254

Pages 18 to 85 are an integral part of these financial statements.

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# Statement of changes in equity

For the year ended 31 December 2020	Subscribed capital € million	Callable capital € million	Revaluation reserve € million	Hedging reserve € million	Actuarial remeasurement € million	Restated <sup>20</sup> Retained earnings € million	Restated Total equity € million
<b>At 31 December 2018</b>	29,743	(23,528)	18	(44)	4	10,090	16,283
Total comprehensive income for the year	-	-	127	85	18	1,432	1,662
Transfers of net income approved by the Board of Governors	-	-	-	-	-	(117)	(117)
Capital subscriptions	12	(10)	-	-	-	-	2
<b>Restated at 31 December 2019</b>	29,755	(23,538)	145	41	22	11,405	17,830
<b>At 31 December 2019</b>	29,755	(23,538)	145	41	22	11,405	17,830
Total comprehensive income for the year	-	-	(34)	(70)	(10)	290	176
Transfers of net income approved by the Board of Governors	-	-	-	-	-	(115)	(115)
<b>At 31 December 2020</b>	29,755	(23,538)	111	(29)	12	11,580	17,891

Refer to note 26 "Reserves and retained earnings" on page 77 for a further explanation of the Bank's reserves.

Pages 18 to 85 are an integral part of these financial statements.

<sup>20</sup> For details of the restatement please see page 27 in the "Accounting policies" section.

# Statement of cash flows

For the year ended 31 December 2020	€ million	Year to 31 Dec 2020 € million	Restated <sup>21</sup> Year to 31 Dec 2019 € million
<b>Cash flows from operating activities</b>			
Net profit for the year	290		1,432
Adjustments to reconcile net profit to net cash flows:			
Non-cash items in the income statement			
Depreciation and amortisation	52		54
Gross provisions charge for Banking loan losses and guarantees	479		22
Fair value movement on share investments	(212)		(922)
Fair value movement on loans held at fair value through profit or loss	37		8
Fair value movement on Treasury investments	(105)		(91)
Other unrealised fair value movements	-		236
Cash flows from the sale and purchase of operating assets			
Proceeds from repayments of Banking loans	6,349		6,276
Funds advanced for Banking loans	(9,664)		(8,413)
Proceeds from sale of Banking share investments	807		1,307
Funds advanced for Banking share investments	(393)		(374)
Net cash flows from Treasury derivative settlements	(759)		81
Net placements to credit institutions	(2,765)		(3,071)
Working capital adjustment:			
Movement in interest income	281		(112)
Movement in interest expense	(70)		78
Movement in net fee and commission income	7		(4)
Movement in dividend income	(2)		-
Movement in accrued expenses	23		22
<b>Net cash used in operating activities</b>		(5,645)	(3,471)
<b>Cash flows from investing activities</b>			
Proceeds from debt securities at amortised cost	5,938		8,353
Purchases of debt securities at amortised cost	(5,694)		(8,548)
Proceeds from debt securities at fair value through profit or loss	2,671		2,719
Purchases of debt securities at fair value through profit or loss	(2,652)		(2,748)
Purchases of Treasury share investments	-		(27)
Purchase of intangible assets, property and equipment	(32)		(30)
<b>Cash flows from/(used in) investing activities</b>		231	(281)
<b>Cash flows from financing activities</b>			
Capital received	-		4
Transfers of net income paid	(62)		(22)
Lease liability payments	(32)		(28)
Issue of debts evidenced by certificates	28,065		22,093
Redemption of debts evidenced by certificates	(23,723)		(18,731)
<b>Net cash from financing activities</b>		4,248	3,316
<b>Net decrease in cash and cash equivalents</b>		(1,166)	(436)
<b>Cash and cash equivalents at beginning of the year</b>		5,108	5,544
<b>Cash and cash equivalents at 31 December<sup>22</sup></b>		3,942	5,108

Cash and cash equivalents are amounts with less than three months to maturity from the date of the transactions, which are available for use at short notice and are subject to insignificant risk of change in value.

Within the 31 December 2020 balance is €5 million restricted for technical assistance to be provided to member economies in the SEMED region (2019: €8 million).

Pages 18 to 85 are an integral part of these financial statements.

<sup>21</sup> For details of the restatement please see page 27 in the "Accounting policies" section.

<sup>22</sup> See note 12 on page 68 for total amounts in "Placements with and advances to credit institutions".

# Accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

## A. Basis of preparation

These financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB). The financial statements have been prepared under the historical cost convention, as modified by the revaluation of financial assets at fair value through other comprehensive income, financial assets and financial liabilities held at fair value through profit or loss and all derivative contracts. In addition, financial assets and liabilities subject to amortised cost measurement which form part of a qualifying hedge relationship have been accounted for in accordance with hedge accounting rules – see “Derivative financial instruments and hedge accounting” on page 20.

The financial statements have been prepared on a going concern basis. The Bank’s Board of Directors considered the Bank’s ongoing financial sustainability when approving the Bank’s “Strategy Implementation Plan 2021-23” in December 2020, which analysed the Bank’s capital and liquidity position. The going concern assessment was confirmed by the President and Vice President, Chief Financial Officer on 14 April 2021, the date on which they signed the financial statements.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Bank’s policies. The areas involving a higher degree of judgement or complexity, or areas where judgements and estimates are significant to the financial statements, are disclosed in “Significant accounting policies and judgements” on page 19 and “Critical accounting estimates” on page 27.

### New and amended IFRS mandatorily effective for the current reporting period

In 2019 the Bank adopted early the amendments for “Interest Rate Benchmark Reform (Amendments to IFRS 9, IAS 39 and IFRS 7)”. These became mandatorily effective for the current reporting period.

In addition there are a number of new standards and amendments to existing standards, effective for the current reporting period, which have negligible or no impact on the Bank’s financial statements, namely:

- Amendments to IAS 1: Presentation of Financial Statements and IAS 8: Accounting Policies, Changes in Accounting Estimates and Errors
- Amendments to IFRS 3: Business Combinations

### IFRS not yet mandatorily effective and not adopted early

The following standards are not yet effective and have not been adopted early.

Pronouncement	Nature of change	Potential impact
Amendments to: IFRS 16: Leases	Updates the standard with exemptions for Covid-19 related rent concessions. Effective for annual reporting periods beginning on or after 1 June 2020.	The Bank anticipates no impact as a result of adopting the changes to the standard.
Amendments to: IFRS 3: Business Combinations	Updates an outdated reference in IFRS 3 without significantly changing its requirements. Effective for annual reporting periods beginning on or after 1 January 2022.	The Bank anticipates no impact as a result of adopting the changes to the standard.
Amendments to: IAS 37: Provisions, Contingent Liabilities and Contingent Assets	Amends the standard regarding costs an entity should include as the cost of fulfilling a contract when assessing whether a contract is onerous. Effective for annual reporting periods beginning on or after 1 January 2022.	The Bank anticipates no material impact as a result of adopting the changes to the standard.
Amendments to: IAS 16: Property, Plant and Equipment	Updates the standard regarding proceeds from selling items produced while bringing an asset into the location and condition necessary for it to be capable of operating in the manner intended by management. Effective for annual reporting periods beginning on or after 1 January 2022.	The Bank anticipates no impact as a result of adopting the changes to the standard.
IFRS 17: Insurance Contracts	Establishes principles for the recognition, measurement, presentation and disclosure of insurance contracts issued. It also requires similar principles to be applied to reinsurance contracts held and investment contracts with discretionary participation features issued. Effective for annual reporting periods beginning on or after 1 January 2023.	The Bank has yet to assess the impact of this standard.
Amendments to: IAS 1: Presentation of Financial Statements	Aims to provide a more general approach to the classification of liabilities as either current or non-current, based on the contractual arrangements in place. Effective for annual reporting periods beginning on or after 1 January 2023.	The Bank anticipates no material impact as a result of adopting the changes to the standard.



## IFRS not yet mandatorily effective but adopted early

On 27 August 2020, the IASB issued “Interest Rate Benchmark Reform – Phase 2 (Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16)” with amendments that address issues that might affect financial reporting after the reform of an interest rate benchmark, including its replacement with alternative benchmark rates. While the amendments have a mandatory application date for annual reporting periods beginning on or after 1 January 2021, the Bank has adopted these amendments in the current reporting period.

## B. Significant accounting policies and judgements

### Financial assets – classification and measurement

The classification of the Bank’s financial assets depends on both the contractual characteristics of the assets and the business model adopted for their management. Based on this, financial assets are classified in one of three categories: those measured at amortised cost, those measured at fair value through other comprehensive income and those measured at fair value through profit or loss.

#### Financial assets at amortised cost

An investment is classified as “amortised cost” only if both of the following criteria are met: the objective of the Bank’s business model is to hold the asset to collect the contractual cash flows; and the contractual terms give rise, on specified dates, to cash flows that are solely payments of principal and interest on the principal outstanding, interest being consideration for the time value of money and the credit risk associated with the principal amount outstanding.

Investments meeting these criteria are measured initially at fair value plus transaction costs that are directly attributable to the acquisition of the financial assets. They are subsequently measured at amortised cost using the effective interest method less any impairment. Except for debt securities held at amortised cost, which are recognised on trade date, the Bank’s financial assets at amortised cost are recognised at settlement date.

#### Financial assets at fair value through other comprehensive income

The Bank accounts for a small number of strategic equity investments<sup>23</sup> at fair value through other comprehensive income with no recycling of such fair value gains or losses through the income statement on derecognition. Dividend income received on these investments is recognised in the income statement. Such a classification is available only for equity investments that are not held for trading purposes, following an irrevocable election to do so at the point of initial recognition.

In addition to the above class of financial assets at fair value through other comprehensive income, a category is available whereby gains or losses recognised in other comprehensive income are subsequently recognised in the income statement. An investment is classified as “fair value through other comprehensive income” in this manner only if both of the following criteria are met: the objective of the Bank’s business model is achieved by both holding the asset to collect the contractual cash flows and selling the asset; and the contractual terms give rise, on specified dates, to cash flows that are solely payments of principal and interest on the principal outstanding, interest being consideration for the time value of money and the credit risk associated with the principal amount outstanding.

A subsection of the Bank’s loan investments meeting these criteria are measured initially at fair value plus transaction costs that are directly attributable to the acquisition of the financial assets. They are subsequently measured at fair value, but until derecognition the amounts recorded in the income statement are the interest income measured using the effective interest method less any impairment. The difference between the fair value movements and the amounts recorded in the income statement is recognised in the statement of other comprehensive income. Upon derecognition the fair value gains or losses previously recognised as other comprehensive income are then recycled to the income statement. The Bank’s financial assets at fair value through other comprehensive income are recognised at settlement date.

#### Financial assets at fair value through profit or loss

If neither of the two classifications above apply, the financial asset is classified as “fair value through profit or loss”. The presence of an embedded derivative, or other features which could potentially change the cash flows arising on a financial asset so that they no longer represent solely payments of principal and interest, requires that instrument to be classified at fair value through profit or loss, an example being a convertible loan.

Financial assets classified at fair value through profit or loss are recognised on a settlement date basis if within the Banking loan portfolio and on a trade-date basis if within the Treasury portfolio.

<sup>23</sup> See note 19 to the financial statements on page 71.

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The Bank's share investments – equity investments held within its Banking portfolio – are measured at fair value through profit or loss, including associate investments. The Bank considers the latter to be venture capital investments for which IAS 28: Investments in Associates and Joint Ventures does not require the equity method of accounting.

The basis of fair value for listed share investments in an active market is the quoted bid market price on the balance sheet date. The basis of fair value for share investments that are either unlisted or listed in an inactive market is determined using valuation techniques appropriate to the market and industry of each investment. The primary valuation techniques used are net asset value and earnings-based valuations, to which a multiple is applied based on information from comparable companies and discounted cash flows. Techniques used to support these valuations include industry valuation benchmarks and recent transaction prices.

The Bank's share investments are recognised on a trade date basis.

At initial recognition, the Bank measures these assets at their fair value. Transaction costs of financial assets carried at fair value through profit or loss are expensed in the income statement. Such assets are carried at fair value on the balance sheet with changes in fair value included in the income statement in the period in which they occur.

### Derecognition of financial assets

The Bank derecognises a financial asset, or a portion of a financial asset, where the contractual rights to that asset have expired or where the rights to further cash flows from the asset have been transferred to a third party and, with them, either:

- substantially all the risks and rewards of the asset or
- significant risks and rewards, along with the unconditional ability to sell or pledge the asset.

Where significant risks and rewards have been transferred, but the transferee does not have the unconditional ability to sell or pledge the asset, the Bank continues to account for the asset to the extent of its continuing involvement. Where neither derecognition nor continuing involvement accounting is appropriate, the Bank continues to recognise the asset in its entirety and recognises any consideration received as a financial liability.

### Financial liabilities

With the exception of derivative instruments that must be measured at fair value, and the Bank's obligations to the Equity Participation Fund,<sup>24</sup> the Bank does not designate any financial liabilities at fair value through profit or loss. All are measured at amortised cost, unless they qualify for hedge accounting in which case the amortised cost is adjusted for the fair value movements attributable to the risks being hedged. Liabilities are recognised when the Bank becomes party to the contractual provisions of the instrument.

Interest expense is accrued using the effective interest rate method and is recognised within the "interest expense and similar charges" line of the income statement, except for the allocated cost of funding Treasury's trading assets which is recognised within "net gains from Treasury activities at fair value through profit or loss".

Where a financial liability contains an embedded derivative, which is of a different economic character to the host instrument, that embedded derivative is bifurcated and measured at fair value through the income statement. IFRS 9 does not require bifurcation of embedded derivatives in the case of financial assets.

### Contingent liabilities

Contingent liabilities are possible obligations arising from past events, whose existence will be confirmed only by uncertain future events, or present obligations arising from past events that are not recognised because either an outflow of economic benefits is not probable, or the amount of the obligation cannot be reliably measured. Contingent liabilities are not recognised but information about them is disclosed unless the possibility of any outflow of economic benefits in settlement is remote.

### Derivative financial instruments and hedge accounting

The Bank primarily makes use of derivatives for five purposes:

1. To swap the majority of the Bank's issued securities, excluding commercial paper, back to back so as to convert the issuance proceeds into the currency and interest rate structure sought by the Bank.
2. To manage the net interest rate risks and foreign exchange risks arising from all of its financial assets and liabilities.
3. To provide potential exit strategies for its unlisted equity investments through negotiated put and call options.
4. Through currency swaps, to manage funding requirements for the Bank's loan portfolio.
5. To manage the foreign exchange risks arising from the Bank's expenses, the majority of which are incurred in pound sterling.

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<sup>24</sup> See note 31 on page 85 for further details on the Equity Participation Fund.

All derivatives are measured at fair value through profit and loss unless they form part of a qualifying cash flow hedge, in which case the fair value movement is taken to reserves and released into the income statement at the same time as the risks on the hedged cash flows are recognised therein. Any hedge ineffectiveness will result in the relevant proportion of the fair value movement remaining in the income statement.

Derivative fair values are derived primarily from discounted cash flow (DCF) models, option pricing models and from third party quotes. Derivatives are carried as assets when their fair values are positive and as liabilities when their fair values are negative.

The Bank applies additional valuation measures for its over-the-counter (OTC)<sup>25</sup> derivatives portfolio to reflect credit and funding cost adjustments which the Bank reasonably anticipates will be incorporated into the exit price for such instruments.

In line with market practice, the Bank also applies valuation adjustments to these derivatives attributable to “cheapest-to-deliver” factors, reflecting the value of terms and conditions relating to the posting of collateral in the Bank’s Credit Support Annexes (CSA) to the ISDA Master Agreements.

The valuation adjustment deriving from these factors is detailed within the “Risk management” section of the report on page 42.

### Hedge accounting

Hedge accounting is designed to bring accounting consistency to financial instruments that would not otherwise be permitted. A valid hedge relationship exists when a specific relationship can be identified between two or more financial instruments in which the change in value of one instrument (the hedging instrument) is highly negatively correlated to the change in value of the other (the hedged item).

The Bank applies hedge accounting treatment to individually identified hedge relationships. The Bank documents the relationship between hedging instruments and hedged items upon initial recognition of the transaction. The Bank also documents its assessment, on an ongoing basis, of whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in fair values or cash flows of hedged items.

The gains and losses associated with these hedge relationships are recognised within “Fair value movement on non-qualifying and ineffective hedges”. Also included within this caption of the income statement are the gains and losses attributable to derivatives that the Bank uses for managing interest-rate risk on a macro basis, but for which the Bank does not apply hedge accounting.

### Fair value hedges

The Bank’s hedging activities are primarily designed to mitigate interest rate risk by using swaps to convert the interest rate risk profile, on both assets and liabilities, into floating rate risk. Such hedges are known as “fair value” hedges. Changes in the fair value of the derivatives that are designated and qualify as fair value hedges, and that prove to be highly effective in relation to hedged risk, are included in the income statement, along with the corresponding change in fair value of the hedged asset or liability that is attributable to that specific hedged risk.

To qualify for hedge accounting under IFRS 9, there must be a demonstrable economic relationship between the hedged item and the hedging instrument, where credit risk is not a dominant factor in the value changes expected in that relationship.

One of the principal causes of ineffectiveness in the Bank’s fair value hedging relationships is the foreign currency basis spread, a pricing factor applicable to the cross-currency swaps designated as hedging items in many of the Bank’s hedge relationships. Changes in foreign currency basis risk leads to hedge ineffectiveness as it causes movements in the value of the hedging instrument, the cross-currency swap, but does not directly lead to movements in the value of the hedged item. The Bank applies the option available under IFRS 9 to separate the foreign currency basis spread of a financial instrument in a hedging relationship, with changes in its value recognised in “Other comprehensive income”. The amounts recognised in “Other comprehensive income” are subsequently amortised through the income statement over the remaining life of the hedging relationship in “Fair value movement on non-qualifying and ineffective hedges”.

Any remaining ineffectiveness arising from the Bank’s fair value hedging relationships after separating the foreign currency basis risk is recognised in “Fair value movement on non-qualifying and ineffective hedges” in the income statement.

### Cash flow hedges

The Bank typically engages in cash flow hedges to minimise the exchange rate risk associated with the fact that the majority of its administrative expenses are incurred in pound sterling. The amount and timing of such hedges fluctuate in line with the Bank’s view on opportune moments to execute the hedges. In November 2020 the Bank purchased in the forward foreign exchange market approximately 100 per cent of the pound sterling figure for the 2021 budget. The movement in the fair value of these hedges is recognised as other comprehensive income until such time as the relevant expenditure is incurred, when the hedge gains or losses will be reflected as part of the euro-equivalent expenses for the year.

For further information on risk and related management policies see the “Risk management” section of this report on page 31.

<sup>25</sup> OTC derivatives are those not settled through a central clearing party.

## Interest rate benchmark reforms

A number of interest rate benchmarks to which the Bank is exposed are currently undergoing reform. The reforms are intended to create a more transparent system that minimises reliance on judgement and maximises the use of observable trade data in producing the benchmarks. At present the impact on the affected benchmarks is uncertain as the timing and precise form of the new benchmarks has yet to be finalised.

In September 2019, the IASB issued “Interest Rate Benchmark Reform – Amendments to IFRS 9, IAS 39 and IFRS 7”. As a result of the on-going interest rate benchmark reforms there will be a period of uncertainty before affected hedged items or hedging instruments are amended. These IASB amendments modify specific hedge accounting requirements to allow hedge accounting to continue during this period. In applying the amendments the Bank has made the following significant assumptions and judgements:

- The interest rate benchmark reform specifically will not affect the probability of occurrence of cash flows for hedging relationships and as such the Bank will continue to meet the “highly probable” requirement for hedge accounting.
- As part of the Bank’s ongoing assessment of hedging relationships, on whether the financial instruments used in the hedging transactions are highly effective in offsetting changes in the fair value or cash flows of the hedged items, the Bank will assume that the interest rate benchmark reform will not affect the future cash flows. As such, the Bank will continue to apply hedge accounting for those hedging relationships that are expected to be “highly effective”.

The Bank will continue to assess the uncertainty arising from the transition process of the interest rate benchmark reform and will cease application of the exceptions when this uncertainty is no longer present.

In August 2020, the IASB issued “Interest Rate Benchmark Reform – Phase 2, Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16”, which includes a number of reliefs that apply upon transition of a financial instrument from an interest rate benchmark to an alternative benchmark rate, if this transition takes place on an economically equivalent basis, and as a direct consequence of the interest rate benchmark reforms. These reliefs include:

- Changes to the basis for determining contractual cash flows because of the reform are required as a practical expedient to be treated as changes to a floating interest rate.
- The Bank’s hedging relationships may continue upon the replacement of an existing interest rate benchmark with a risk-free rate. The reliefs require the Bank to amend the hedge designations and hedge documentation.

These amendments are relevant to the Bank in that the majority of the Bank’s hedging relationships contain exposure to affected interest rate benchmarks. Uncertainty over the future cash flows of instruments in a hedging relationship could lead to the discontinuation of the hedge under the unadjusted accounting standards. Consequently, the Bank has adopted these amendments prior to their mandatory implementation date. Doing so allows the Bank’s hedge accounting relationships to continue to qualify for hedge accounting during the current period of uncertainty, even though there is uncertainty about the replacement of the benchmarks undergoing reform that the Bank’s hedged items and hedging instruments are linked to.

The Bank is exposed, through its hedging instruments in fair value hedging relationships, to interest rate benchmarks which are subject to the reforms described above. The Bank’s exposures through these instruments are listed in the table below.

At 31 December 2020			Matures pre-2022	Matures 2022 or later	Total
Hedged item	Benchmark	Pay/Receive	Nominal € million	Nominal € million	Nominal € million
Debt securities	GBP LIBOR	Receive	-	66	66
	USD LIBOR	Receive	716	5,299	6,015
Debts evidenced by certificates	CHF LIBOR	Receive	19	69	88
	EUR LIBOR	Pay	-	568	568
	GBP LIBOR	Pay	-	684	684
	GBP LIBOR	Receive	-	900	900
	JPY LIBOR	Pay	-	52	52
	JPY LIBOR	Receive	24	143	167
	USD LIBOR	Pay	6,367	19,797	26,164
	USD LIBOR	Receive	-	573	573



At 31 December 2019			Matures pre-2022	Matures 2022 or later	Total
Hedged Item	Benchmark	Pay/Receive	Nominal € million	Nominal € million	Nominal € million
Debt securities	GBP LIBOR	Receive	-	32	32
	USD LIBOR	Receive	1,616	4,816	6,432
Debts evidenced by certificates	CHF LIBOR	Receive	19	69	88
	EUR LIBOR	Pay	-	569	569
	GBP LIBOR	Pay	59	723	782
	GBP LIBOR	Receive	59	952	1,011
	JPY LIBOR	Pay	-	54	54
	JPY LIBOR	Receive	25	190	215
	USD LIBOR	Pay	12,052	12,566	24,618
	USD LIBOR	Receive	184	263	447

In addition to these exposures, the Bank has significant volumes of derivative and non-derivative financial instruments in its banking and trading books, which are also exposed to interest rate benchmarks undergoing reform, that are not included in hedge accounting relationships.

The table below shows the Bank's exposure to significant benchmark interest rates that are subject to reform and have yet to transition. These exposures will remain outstanding until the benchmark interest rate ceases and will therefore transition in future. Note that the table excludes exposures to benchmark interest rates that will expire before transition is required.

Matures 2022 or after At 31 December 2020	Benchmark	Non-derivative financial assets € million	Non-derivative financial liabilities € million	Derivatives not in hedge relationship Nominal € million
	AUD LIBOR	66	(839)	
	CHF LIBOR	69	(59)	
	EUR LIBOR	-	(322)	-
	GBP LIBOR	67	(1,374)	-
	USD LIBOR	10,794	(21,560)	66
		10996	(24,154)	66

## Issued financial guarantees

Issued financial guarantees are initially recognised at their fair value, with an asset representing the discounted value of the guarantee fee income and a liability representing the expected credit loss (ECL). After initial recognition, where the expected credit losses exceed the value of the guarantee asset, these losses are recognised in the income statement. The financial guarantee assets and liabilities are recognised within "other financial assets" and "other financial liabilities".

## Impairment of financial assets

### Financial assets at amortised cost – performing assets (Stages 1 and 2)

Under IFRS 9 the Bank's methodology is to calculate impairment on an expected credit loss basis. Provisions for impairment for assets that are not individually identified as credit-impaired are calculated on a portfolio basis.

A "three-stage" model for impairment is applied based on changes in credit quality since origination,<sup>26</sup> with the stage allocation being based on the financial asset's probability of default (PD). At origination loans are classified in Stage 1. If there is subsequently a significant increase in credit risk associated with the asset, it is then reallocated to Stage 2. The transition from Stage 1 to Stage 2 is significant because provisions for Stage 1 assets are based on expected losses over a 12-month horizon, whereas Stage 2 assets are provisioned based on lifetime expected losses. When objective evidence of credit-impairment is identified, the asset is reallocated to Stage 3 as described below.

The staging model relies on a relative assessment of credit risk, that is, a loan with the same characteristics could be included in Stage 1 or in Stage 2, depending on the credit risk at origination of the loan. As a result, the Bank could have different loans with the same counterparty that are included in different stages of the model, depending on the credit risk that each loan had at origination.

<sup>26</sup> For the purpose of calculating impairment, origination is the trade date of the asset (that is, the signing date in the case of the Bank's loans at amortised cost), not the date of the initial recognition of the asset on the Bank's balance sheet.

For Stage 1 and Stage 2 assets impairment is deducted from the asset categories on the balance sheet and charged to the income statement. The Bank additionally makes transfers within its reserves, maintaining a separate loan loss reserve to supplement the cumulative amount provisioned through the Bank's income statement for Stage 1 assets. The amounts held within the loan loss reserve equate to the difference between the ECL calculated on a lifetime basis and the ECL calculated over a 12-month horizon for the assets held in Stage 1.

Assets that have been modified will continue to be assessed for staging purposes against the PD from the original inception of the asset, unless the modified cash flows are sufficiently different that the original asset has been derecognised and a new asset, with a new inception PD, has been recognised in its place.

### Stage assessment

In order to determine whether there has been a significant increase in the credit risk since origination, and hence transition to Stage 2 is required, a combination of quantitative and qualitative risk metrics are employed. The determination of what constitutes a significant increase in credit risk is a critical judgement. All loans with at least a three-notch downgrade in PD on the Bank's internal ratings scale since origination, all loans for which the contractual payments are overdue by between 31 and 89 days inclusive, as well as all loans placed on the "watch list" are transitioned to Stage 2.<sup>27</sup>

### Financial assets at amortised cost – non-performing assets (Stage 3)

Where there is objective evidence that an identified loan asset is credit-impaired, specific provisions for impairment are recognised in the income statement, and under IFRS 9, the asset is classified in Stage 3. The criteria that the Bank uses to determine that there is observable evidence that the asset is credit-impaired include:

- delinquency in contractual payments of principal or interest
- cash flow difficulties experienced by the borrower
- breach of loan covenants or conditions
- initiation of bankruptcy proceedings
- deterioration in the borrower's competitive position
- deterioration in the value of collateral.

Impairment is quantified as the difference between the carrying amount of the asset and the net present value of expected future cash flows discounted at the asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an offsetting impairment account and the amount of the loss is recognised in the income statement. After initial impairment, subsequent adjustments include firstly the continued recognition of interest income, using the effective interest rate methodology at the original rate on the loan, based on the remaining net book value, and secondly any adjustments required in respect of a reassessment of the initial impairment.

The carrying amount of the asset is reduced directly only through repayment or upon write-off. When a loan is deemed uncollectible the principal is written off against the related impairment provision. Such loans are written off only after all necessary procedures have been completed and the amount of the loss has been determined. Recoveries of amounts previously written off are credited to the income statement.

Loans and advances may be renegotiated in response to an adverse change in the circumstances of the borrower. Where the original loan has been significantly amended it will be derecognised and replaced with a new loan. To the extent the original loan is retained, any changes in present value attributable to the modification will be recognised as an adjustment to the carrying value of the asset with the associated gains or losses on modification recognised in the income statement.

### Financial assets at fair value through other comprehensive income

Impairment of financial assets held at fair value through other comprehensive income is assessed in the same way as for financial assets at amortised cost. The impairment gains and losses thus calculated are recorded in the income statement within impairment provisions on Banking loan investments. Unlike amortised cost instruments, on the balance sheet no separate provision is recorded, with the impairment gains and losses instead forming part of the overall fair value of these assets.

### Statement of cash flows

The statement of cash flows is prepared using the indirect method. Cash and cash equivalents comprise balances with less than three months' maturity from the date of the transaction, which are available for use at short notice and that are subject to insignificant risk of changes in value.

<sup>27</sup> A project is assigned to the "watch list" when a risk officer determines that there is a heightened risk, that needs to be flagged to management and Corporate Recovery, of the project failing to meet debt service and the Bank subsequently suffering a financial loss.

## Foreign currencies

The Bank's reporting currency for the presentation of its financial statements is the euro.

Foreign currency transactions are initially translated into euro using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions, and from the translation at the year-end exchange rate of monetary assets and liabilities denominated in foreign currencies, are included in the income statement, except when deferred in reserves as qualifying cash flow hedges.

## Capital subscriptions

The Bank's share capital is denominated in euros and is divided into paid-in and callable shares. Paid-in shares are recognised on the balance sheet as "Members' equity". The paid-in shares are puttable instruments where the Bank has made a significant judgement by electing to assess the value of the present value of the puttable amount by assessing the timing of the expected future cash flows. At the point of issuance, and at subsequent reporting dates, there was no significant likelihood that members would exercise their right to request repurchase of their shares by the Bank within the foreseeable future. This is due to the fact that the terms of this option are not financially advantageous, and also because the Bank benefits from very strong support for its mandate from shareholders, whose support is not primarily driven by the financial returns associated with their membership of the Bank. Consequently the future redemption amount associated with this option had no material present value at issuance and at subsequent reporting dates and no separate liability representing the option has therefore been recognised. To date no member has ever exercised this option.

Callable shares will not be recorded on the balance sheet unless the Bank exercises its right to call the shares.

## Intangible assets

Costs associated with maintaining computer software programmes are recognised as an expense as incurred. Costs that are directly associated with identifiable and unique software products controlled by the Bank, and that will generate economic benefits exceeding costs beyond one year, are recognised as intangible assets. Direct costs include the staff costs of the software development team.

Expenditure that enhances or extends the performance of computer software programmes beyond their original specifications is recognised as a capital improvement and is added to the original cost of the software. Computer software development costs recognised as intangible assets are amortised using the straight-line method over an estimated life of three to ten years.

## Accounting for leases

Short-term leases of 12 months or less and low-value leases of assets worth less than £5,000 are accounted for as a general administrative expense, recognised in the income statement on a straight-line basis over the period of the lease.

The leases for the Bank's office accommodation do not qualify for this simplified treatment under IFRS 16. Instead, at the inception of such a lease, the Bank recognises a lease liability and a "right of use" asset on the balance sheet.

The lease liability is calculated as the present value of the remaining lease payments, discounted at the Bank's incremental cost of borrowing. Over the life of the lease the discount to the future lease payments is unwound and recognised in the income statement as an interest expense. The right of use asset represents the value to the Bank of its right to operate the leased asset over the life of the lease. This asset is depreciated on a straight-line basis over the life of the lease. The total cost of the lease is therefore recognised through a combination of both interest expense and depreciation over the life of the lease.

## Property and equipment

In 2017 the Bank took legal ownership of a stock of railcars in part settlement of a loan which was in default, and which had been fully provisioned. The loan and associated provision were each reduced by the value attributed to the railcars. The railcars are classified as "property and equipment" with income generated from the operation of the railcars classified as fee and commission income.

Property and equipment is stated at cost less accumulated depreciation. Depreciation is calculated on the straight-line method to write off the cost of each asset to its residual value over the estimated life as follows:

Improvements on leases of less than 50 years unexpired	Unexpired periods
Right of use assets (leases)	Unexpired periods
Office equipment	Between three and ten years
Other (railcars)	20 years

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## Interest, fees, commissions and dividends

Interest income and expense is recognised using the effective interest rate method. The effective interest rate is the rate that exactly discounts estimated future payments or receipts to the gross carrying amount of the financial instrument. This method requires that, in addition to the contractual interest rate attaching to a financial instrument, those fees and direct costs associated with originating the instrument are also recognised as interest income or expense over the life of the instrument. Further details are provided below.

- **Banking loans:** this represents interest income on banking loans. Interest is recognised on credit-impaired loans through unwinding the discount used in deriving the present value of expected future cash flows.
- **Fixed-income debt securities and other:** this represents interest income on Treasury investments with the exception of those measured at fair value where the interest is recognised in “net gains from Treasury activities at fair value through profit or loss”. Where hedge accounting is applied to an underlying investment – typically using a swap to convert fixed-rate interest into floating – the net interest of the swap is included within this interest income line.
- **Interest expense and similar charges:** this represents interest expense on all borrowed funds. The majority of the Bank’s borrowings are undertaken through the issuance of bonds that are usually paired with a one-to-one swap to convert the proceeds into the currency and floating rate profile sought by the Bank. Hedge accounting is applied to such relationships and the net interest of the associated swap is included within interest expense.
- **Net interest income/(expense) on derivatives:** in addition to swaps where the interest is associated with specific investments or borrowings, the Bank also employs a range of derivatives to manage the risk deriving from interest rate mismatches between the asset and liability side of the balance sheet. The net interest associated with these derivatives is presented separately as it is not identifiable to individual assets or liabilities presented elsewhere within “net interest income”. This lack of specific “matching” also means that hedge accounting is not applied in respect of the risks hedged by these derivatives.

Fees earned in respect of services provided over a period of time, including loan commitment fees, are recognised as income as the services are provided. Fees and commissions in respect of other services are recognised in the income statement as the right to consideration or payment accrues through performance of services. Issuance fees and redemption premiums or discounts are amortised over the period to maturity of the related borrowings on an effective yield basis.

Dividends relating to share investments are recognised when the Bank’s right to receive payments has been established, and when it is probable that the economic benefits will flow to the Bank and the amount can be reliably measured.

## Staff retirement schemes

The Bank has a defined contribution scheme and a defined benefit scheme to provide retirement benefits to its staff. The Bank keeps all contributions to the schemes, and all other assets and income held for the purposes of the schemes, separately from all of its other assets.

Under the defined contribution scheme, the Bank and staff contribute a set amount to provide a lump sum benefit, such contributions being charged to the income statement and transferred to the scheme’s independent custodians.

The defined benefit scheme is funded entirely by the Bank and benefits are based on years of service and a percentage of final gross base salary as defined in the scheme. The Bank’s contributions to the defined benefit scheme are determined by the Retirement Plan Committee, with advice from the Bank’s actuaries, and the contributions are transferred to the scheme’s independent custodians.

The defined benefit cost charged to the income statement represents the service cost, the net interest income/(cost) and any foreign exchange movements on the plan’s net asset or liability. Remeasurements due to actuarial assumptions, including the difference between expected and actual net interest, are recognised in “other comprehensive income”. The net defined benefit or liability recognised on the balance sheet is equal to the difference between the fair value of the plan assets and the liabilities of the defined benefit plan as determined using the projected unit credit method.

## Taxation

In accordance with Article 53 of the Agreement, within the scope of its official activities, the Bank, its assets, property and income are exempt from all direct taxes. Taxes and duties levied on goods or services are likewise exempted or reimbursable except for those parts of taxes or duties that represent charges for public utility services.

## Funds administered by the Bank

The Bank administers a number of funds on behalf of donors; these are described in detail in note 30 on page 82 and note 31 on page 84. The Bank does not control these funds as it manages the funds as an agent, on behalf and for the benefit of the donors and does not have significant exposure to variability of returns through its administration of the funds. The funds are therefore not consolidated within the Bank’s financial statements.

## Other critical judgements

In the process of applying its accounting policies the Bank makes various judgements. The judgements that the Bank has made that have had a significant impact on its financial statements are disclosed alongside the related accounting policies above. Judgements applied in the course of making accounting estimates are described in the “Critical accounting estimates” section below. There are no other judgements that have had a significant effect on the amounts recognised in the financial statements.

## Restatements

Transfers of net income approved by the Board of Governors are accounted for as transactions with equity holders recorded in the statement of changes in equity. This amends the previous presentation as an income statement line item below net profit to reflect the nature of the transaction, and 2019 balances have been restated in accordance with the revised presentation. Consequently the total comprehensive income for 2019 is now presented as €1,662 million (€1,545 million prior to restatement). A separate entry of €115 million in the Statement of Changes in Equity has been made for transfers of net income approved by the Board of Governors (€nil prior to restatement). In the Statement of Cash Flows an entry of €22 million for transfers of net income paid in the period has been added within net cash flows from financing activities. This was previously recognised in cash flows from operating activities. The adjustments resulted in an increase of €117 million in net profit for the year reported in the Statement of Cash Flows, and a decrease of €95 million in the movement in net income allocations payable reported within working capital adjustments.

The allocation of interest income between “Interest income from fixed income debt securities and other interest” and “Net interest (expense)/income from derivatives” in 2019 has also been restated by €41 million to correct a previous error in allocation, with no impact on overall net interest income. “Interest income from fixed income debt securities and other interest” is now €421 million (previously €462 million) and “Net interest (expense)/income from derivatives” is now €148 million (previously €107 million).

## C. Critical accounting estimates

Preparing financial statements in conformity with IFRS requires the Bank to make estimates that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts included in the income statement during the reporting period. Estimates are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

These estimates are highly dependent on a number of variables that reflect the economic environment and financial markets of the economies in which the Bank invests, but which are not directly correlated to market risks such as interest rate and foreign exchange risk. The Bank’s critical accounting estimates are outlined below.

### Fair value of derivative financial instruments

The fair values of the Bank’s derivative financial instruments are determined by using discounted cash flow models. These cash flow models are based on underlying market prices for currencies, interest rates and option volatilities. Where market data are not available for all elements of a derivative’s valuation, extrapolation and interpolation of existing data has been used. Where unobservable inputs have been used, a sensitivity analysis has been included under “Fair value hierarchy” within the “Risk management” section of the report on page 59.

### Fair value of Banking loans at fair value through profit or loss

The fair values of the Bank’s loans at fair value through profit or loss are determined by using a combination of third-party valuations, whole firm valuations based on multiples, discounted cash flow models and options pricing models. These models incorporate relevant market data pertaining to interest rates, a borrower’s credit spreads, underlying equity prices and dividend cash flows. Where relevant market data are not available extrapolation and interpolation of existing data has been used. Where unobservable inputs have been used, a sensitivity analysis has been included under “Fair value hierarchy” within the “Risk management” section of the report on page 59.

### Fair value of share investments

The Bank’s method for determining the fair value of share investments is described under “Financial assets” in the “Accounting policies” section of the report and an analysis of the share investment portfolio is provided in note 18 on page 71. In relation to the Bank’s share investments where the valuations are not based on observable market inputs, additional sensitivity information has been included under “Fair value hierarchy” in the “Risk management” section of the report on page 59.

### Staff retirement defined benefit obligation

Independent actuaries calculate the defined benefit obligation at least every three years by using the projected unit credit method. For intermediate years, the defined benefit obligation is estimated using approximate actuarial roll-forward techniques that allow for additional benefit accrual, actual cash flows and changes in the underlying actuarial assumptions. The present value of the defined benefit obligation

is determined by discounting the estimated future cash outflows (relating to service accrued to the balance sheet date) using the yields available on high-quality corporate bonds. The determination of this rate is a significant accounting estimate. The Bank utilises an industry-standard third-party classification system to determine the population of bonds used to make this estimate. The valuation of the pension obligation is a critical accounting estimate, the sensitivities in respect of this estimate are described in note 29 on page 81.

## Provisions for the impairment of loan investments

The Bank's method for determining the level of impairment of loan investments is described within the "Accounting policies" section of the report (page 23) and further explained under "Credit risk" within the "Risk management" section of the report (page 34).

In accordance with IFRS 9, ECL represents the average credit losses weighted by the probabilities of default (PD), whereby credit losses are defined as the present value of all cash shortfalls. The ECL is calculated for both Stage 1 and Stage 2 loans by applying the provision rate to the projected exposure at default (EAD), and discounting the resulting provision using the loan's effective interest rate (EIR). The provision rate is generated by multiplying the PD rate and the loss given default (LGD) rate applicable to the loan.

In 2020, in addition to the modelled ECL thus calculated, the Bank has further added an additional post-model adjustment increasing the provision for impairment of amortised cost loan investments by €68 million (2019: €nil). The purpose of this adjustment is to capture the expected impact of the Covid-19 pandemic on credit losses, where the data input to the ECL model has yet to fully reflect the changes in economic circumstances in 2020. Specifically, this adjustment was based on assumptions around delayed PD rating downgrades, as the weaker financial situation of some of the borrowers is confirmed or revealed through audited financial statements; and weakening of the creditworthiness of financial institution clients once extraordinary government support measures are withdrawn and the magnitude of problem loans on their balance sheets becomes more apparent.

## Point-in-time PD rates

To calculate expected credit losses for both Stage 1 and Stage 2 assets, a default probability is mapped to each PD rating using historical default data. The Bank uses forward looking point-in-time (PIT) PD rates to calculate the ECL. The PIT PD rates are derived from through-the-cycle (TTC) PD rates adjusted for projected macroeconomic conditions.

The cumulative TTC PD rates used in 2020 and 2019 are set out by internal rating grade below:

2020 PD rating <sup>28</sup>	External rating equivalent	1-year horizon	2-year horizon	3-year horizon	4-year horizon	5-year horizon
1.0	AAA	0.01%	0.03%	0.12%	0.21%	0.31%
2.0	AA	0.02%	0.05%	0.14%	0.23%	0.36%
3.0	A	0.05%	0.13%	0.23%	0.35%	0.48%
4.0	BBB	0.14%	0.40%	0.65%	1.07%	1.47%
5.0	BB	0.32%	0.90%	1.64%	2.54%	3.45%
6.0	B	1.35%	2.89%	4.15%	5.33%	6.29%
7.0	CCC	8.70%	12.78%	16.34%	19.17%	21.55%

2019 PD rating	External rating equivalent	1-year horizon	2-year horizon	3-year horizon	4-year horizon	5-year horizon
1.0	AAA	0.01%	0.03%	0.12%	0.21%	0.31%
2.0	AA	0.02%	0.05%	0.14%	0.23%	0.36%
3.0	A	0.05%	0.14%	0.24%	0.37%	0.50%
4.0	BBB	0.15%	0.42%	0.68%	1.10%	1.50%
5.0	BB	0.31%	0.92%	1.70%	2.65%	3.61%
6.0	B	1.39%	2.95%	4.22%	5.40%	6.37%
7.0	CCC	8.87%	12.99%	16.71%	19.80%	22.45%

TTC PD rates express the likelihood of a default based on long-term credit risk trend rates and are constructed by using external benchmarks for investment grades and blending internal default experience with external data, assigning 75 per cent weight to the Bank's internal experience, and 25 per cent to emerging markets data published by Standard & Poor's for sub-investment grades. These are then adjusted based on analysis of the Bank's historical default experience in relation to the macroeconomic environment prevailing at the time of default.

The Bank has broken down TTC PD rates into PD rates applicable during periods of macroeconomic growth and recession, therefore considering two distinct forward-looking macro-economic scenarios for each country. The probabilities of growth and recession are derived from GDP forecasts, sourced from the IMF, using normal distribution of forecasted GDP with standard deviation equal to historical mean

<sup>28</sup> The Bank's internal PD rating scale is explained in detail on page 33 of the "Risk management" section.



forecasting error for the country. The weighted average one year probability of growth was 85 per cent at the end of 2020 (2019: 81 per cent). Whilst the weighted average projected growth has increased slightly year on year, this reflects an expectation that the significant downturn in 2020 will be reversed, rather than an incremental growth as compared to end 2019 GDP levels. Given the regions in which the Bank operates, and the related scarcity of historical macro-financial data, no other variable besides GDP growth has been assessed significant in establishing PIT PD rates. Consequently, forward-looking country-specific probabilities of macroeconomic growth and recession are a key driver of PIT PD rates, and therefore a key driver of the level of impairment recognised by the Bank.

### Loss given default rates

A loss given default (LGD) rate is assigned to individual facilities indicating how much the Bank expects to lose on each facility if the borrower defaults. The rates for senior and subordinated loans are in accordance with the Foundation-IRB<sup>29</sup> approach under the Basel Accord, and rates for covered bonds are in line with the guidance provided by the European Banking Authority. The resulting average LGD rate for the non-sovereign portfolio is consistent with the Bank's long-term recovery experience.

In the case of a sovereign default, the Bank believes that its payment would be more likely to remain uninterrupted, benefitting from its preferred creditor status. These features are reflected in the LGD rate assigned to a sovereign exposure. Different categories of LGD rates are established based on the ability of the state to extend preferred credit status primarily through reviewing the proportion of preferred creditor debt to overall public debt and the overall institutional and governance effectiveness. Sub-sovereign recovery rates are adjusted in line with the recovery rates associated with the respective sovereigns.

LGD rates assigned by the Bank do not vary with economic conditions or scenarios, reflecting the relatively long recovery periods at the EBRD as well as the evidence from the Bank's experience that there is no correlation between the level of recoveries made and macro-financial information. As a result, these LGD rates are deemed to reflect all forward-looking information available at the reporting date.

### Guarantors

Where the Bank's loans are fully and unconditionally guaranteed, and the PD and/or LGD rating of the guarantor is better than the PD and/or LGD rating of the borrower, the ECL is based on the better of the PD and LGD ratings of the borrower and the guarantor. Staging continues to be based solely on the borrower's PD.

### Exposure at default

EAD estimates the outstanding balance at the point of default. EAD is modelled at an individual loan level, with all future expected contractual cash flows including disbursements, cancellations, prepayments and interest being considered. The Bank's EAD combines actual and contractual cash flows and models future disbursements and repayments based on the Bank's own experience.

<sup>29</sup> Internal ratings based.

## Sensitivity analysis<sup>30</sup>

The sensitivity of portfolio provisions to the key variables used in determining the level of impairment is provided below.

Adjusted risk parameter	Recalculated provision 2020 € million	Change in provision 2020 € million	Change in provision 2020 %	Recalculated provision 2019 € million	Change in provision 2019 € million	Change in provision 2019 %
2020 portfolio provision (Stages 1 and 2)	335	-	-	294	-	-
<b>Staging</b> <sup>31</sup>						
All loans in Stage 1	262	(73)	(22)%	230	(64)	(22)%
All loans in Stage 2	669	334	100%	707	413	140%
<b>PD Ratings</b> <sup>32</sup>						
All loans upgraded 1 notch	231	(104)	(31)%	180	(114)	(39)%
All loans downgraded 1 notch	492	157	47%	448	154	52%
All loans upgraded 3 notches	136	(199)	(59)%	76	(218)	(74)%
All loans downgraded 3 notches	1,156	821	245%	1,170	876	298%
<b>Projected GDP</b> <sup>33</sup>						
Projected GDP increased by 1%	322	(13)	(4)%	276	(18)	(7)%
Projected GDP decreased by 1%	352	17	5%	317	23	8%
Projected GDP increased by 5%	296	(39)	(12)%	238	(56)	(19)%
Projected GDP decreased by 5%	462	127	38%	436	142	48%
<b>LGD</b>						
All loans decreased by 10%	265	(70)	(21)%	218	(76)	(26)%
All loans increased by 10%	405	70	21%	371	77	26%
<b>EAD</b>						
All undrawn commitments cancelled	311	(24)	(7)%	260	(34)	(12)%
All undrawn commitments disbursed within one month	370	35	10%	328	34	12%
<b>PD rates – weighting of Bank and external data</b>						
Increase weighting of Bank data by 10%	303	(32)	(10)%	260	(34)	(12)%
Decrease weighting of Bank data by 10%	369	34	10%	330	34	12%

With respect to Stage 3 provisions, an increase or decrease of 10 percentage points on the current overall provision cover level would have an impact of ±€160 million (2019: €111 million).

<sup>30</sup> For the purposes of this disclosure the €68 million post-model adjustment has been deemed to be a constant, with the sensitivities applied at the level of the ECL model.

<sup>31</sup> The provision is sensitive to an adverse move in stage allocation. This sensitivity is driven by relatively long maturity of the underlying assets, as well as the fact that 79 per cent of the portfolio is currently in Stage 1.

<sup>32</sup> Adjusting the PD ratings has a dual impact in that a changed PD rating results in a change in the PD rate applied in the ECL calculation, but can also lead to a change in the staging of a loan, given that a three-notch downgrade since inception is one of the Bank's triggers for including an asset in Stage 2. Both of these effects are captured here.

<sup>33</sup> The relatively low sensitivity to changes in GDP is due to high historical volatilities of GDP growth in the economies where the Bank invests, resulting in substantial uncertainty around GDP forecasts. This analysis of sensitivity excludes any stage transition effects that might occur in parallel to such changes in GDP forecasts.

# Risk management

## Financial risks

### Risk governance

The Bank's overall framework for identification and management of risks is underpinned by independent "second line of defence"<sup>34</sup> control functions, including the Risk Management department, Office of the Chief Compliance Officer, Environment and Sustainability Department, Finance Department, Evaluation Department and other relevant units. The Vice President, Risk and Compliance and Chief Risk Officer (CRO) is responsible for ensuring the independent risk management of the Banking and Treasury exposures, including adequate processes and governance structure for independent identification, measurement, monitoring and mitigation of risks incurred by the Bank. The challenge of the control functions, review of their status and assessment of their ability to perform duties independently falls within the remit of the Audit Committee of the Board.

Matters related to Bank-wide risk and associated policies and procedures are considered by the Risk Committee. The Risk Committee is chaired by the Vice President, Risk and Compliance, CRO. The Risk Committee is accountable to the President. It oversees all aspects of the Banking and Treasury portfolios across all sectors and countries, and provides advice on risk management policies, measures and controls. It also approves proposals for new products submitted by Banking or Treasury. The membership comprises senior managers across the Bank including representatives from Risk Management, Finance, Banking and the Office of the General Counsel.

The Managing Director, Risk Management reports to the Vice President, Risk and Compliance, CRO and leads the overall management of the department. Risk Management provides an independent assessment of risks associated with individual investments undertaken by the Bank, and performs an ongoing review of the portfolio to monitor credit, market and liquidity risks and to identify appropriate risk management actions. It also assesses and proposes ways to manage risks arising from correlations and concentrations within the portfolio, and ensures that adequate systems and controls are put in place for identification and management of operational risks across the Bank. It develops and maintains the risk management policies to facilitate Banking and Treasury operations and promotes risk awareness across the Bank.

In exercising its responsibilities, Risk Management is guided by its mission to:

- provide assurance to stakeholders that risk decision-making in the Bank is balanced and within agreed appetite, and that control processes are rigorously designed and applied
- support the Bank's business strategy including the maximisation of transition impact through provision of efficient and effective delivery of risk management advice, challenge and decision-making.

The Internal Audit Department, as a third line of defence and, in accordance with the Institute of Internal Auditors' International Professional Practices Framework, is responsible for providing independent and objective assurance to executive management and the Board of Directors on the adequacy and effectiveness of internal controls, governance and risk management processes to mitigate the Bank's key risks.

### Covid-19 outlook in 2021<sup>35</sup>

The ongoing effects of the Covid-19 pandemic will materially affect the Bank across several critical dimensions. While most economic analysts now expect a strong rebound in economic activity in the economies where the Bank operates, disruptions to travel and restrictions on economic activities could stay in place for a significant part of the year. As a result, the Bank may continue to be exposed to several material risks related to Covid-19, which could impact its ability to carry out its mandate and/or cause a material deterioration in its portfolio of investments:

- Substantial uncertainty about the pace of recovery and the evolution of the pandemic may contribute to greater volatility of equity and foreign exchange markets, increasing movements in the fair value of the Bank's equity investment portfolio.
- Gradual withdrawal of government support measures and forbearance programmes put in place by banking sectors in individual countries may reveal financial sustainability challenges in the corporate and financial sectors, putting pressure on Banking asset quality and increasing the number of non-performing loans.
- Changing consumer behaviour in response to the pandemic may lead to shifts in demand that could undermine business models, particularly in the service sectors, thus leading to greater default incidence in the Banking portfolio.
- In the event that vaccination programmes do not result in containment of the pandemic at the currently expected pace, resulting government responses could lead to further economic restrictions, pushing into default a number of companies already weakened by the restrictions enacted in 2020. In addition to increasing defaults in the Banking portfolio, this could impact supply chain and business conditions more widely, posing challenges to the Bank's clients across wide range of sectors.

<sup>34</sup> With the Banking Vice Presidency being the first line of defence in identifying and managing risks related to Banking debt and equity operations and the Treasury department being the first line of defence in identifying and managing risks related to Treasury exposure.

<sup>35</sup> An assessment of the impact of the Covid-19 pandemic on the Bank in 2020 is in the "Highlights" section on page 5.

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## Other risks in 2021

There are several other risks that, if they were to crystallise, would have the potential to negatively affect the Bank's ability to carry out its mandate and/or cause a material deterioration in its portfolio. These risks are key to understanding changes in the Bank's risk profile and exposures and therefore are closely monitored by management.

- Deterioration in the relationships between key economies where the Bank operates and their main foreign partners. Such deterioration could lead to progressive fragmentation of the regional economy and reduced levels of trade, hence increasing the challenge of delivering on transition and the Bank's mission overall.
- Manifestation of country-specific economic problems, beyond the global Covid-19 concerns set out above, and/or material reform slowdown in one or more of the Bank's key markets, reducing the scope for the Bank's engagement in pursuing its mandate.
- Escalation of instability in the Middle East, with spillover effects on the SEMED region and other economies in which the Bank invests, leading to increased political risks and a deteriorating business environment

All of the above risks are factored into the estimation of the Bank's impairment through their impact on projected GDP levels which are used in the calculation point in time (PiT) PDs.<sup>36</sup>

The Bank monitors the impact of climate-related risks on its operations and publishes a separate report examining these, the *Task Force on Climate-Related Financial Disclosures Report*.<sup>37</sup>

In carrying out its mission, the Bank is exposed to financial risks through both its Banking and Treasury activities. These are principally credit, market, liquidity and operational risks.

## Unaudited sections

Certain sections of the remainder of the "Risk management" section of this report are unaudited, forming part of the "Other information" which is not covered by the opinion of the independent auditor. These unaudited elements are presented in italics.

## A. Credit risk

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Credit risk is the potential loss to a portfolio that could result from either the default of a counterparty or the deterioration of its creditworthiness. The Bank is also exposed to concentration risk, which arises from too high a proportion of the portfolio being exposed to a single obligor and/or exposure that has the potential to simultaneously deteriorate due to correlation to an event. Exposure to obligors in the same country or sector are examples but such concentrations could also include clusters or subsets of country or sector portfolios.

The Bank is exposed to credit risk in both its Banking and Treasury activities, as Banking and Treasury counterparties could default on their contractual obligations, or the value of the Bank's investments could become credit-impaired. The Bank's maximum exposure to credit risk from financial instruments is approximated on the balance sheet, inclusive of the undrawn commitments related to loans and guarantees (see note 27 on page 78).

Details of collateral and other forms of risk reduction are provided within the respective sections on Banking and Treasury below.

### Credit risk in the Banking portfolio: Management

#### Individual projects

The Board of Directors approves the principles underlying the credit process for the approval, management and review of Banking exposures. The Audit Committee periodically reviews these principles, and its review is submitted to the Board.

The Operations Committee reviews all Banking projects (both debt and equity transactions) prior to their submission for Board approval. The Committee is chaired by the First Vice President and Head of Client Services Group and its membership comprises senior managers of the Bank, including the Vice President, Risk and Compliance, CRO and the Managing Director, Risk Management. A number of frameworks for smaller projects are considered by the Small Business Investment Committee or by senior management under a delegated authority framework supervised by the Operations Committee. The project approval process is designed to ensure compliance with the Bank's criteria for sound banking, transition impact and additionality.<sup>38</sup> It operates within the authority delegated by the Board, via the President, to approve projects within Board-approved framework operations. The Operations Committee is also responsible for approving significant changes to existing operations.

The Equity Committee acts as the governance committee for the equity portfolio and reports to the Operations Committee. Risk Management is represented at both the Equity Committee and the Small Business Investment Committee.

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<sup>36</sup> For further information see Point-in-Time PD Rates on page 28.

<sup>37</sup> The most recently published report is available at: [www.ebrd.com/TCFD-report-2019](http://www.ebrd.com/TCFD-report-2019)

<sup>38</sup> For further information on the concepts of transition impact and additionality, visit: [www.ebrd.com/our-values.html](http://www.ebrd.com/our-values.html)

Risk Management conducts reviews of all exposures within the Banking portfolio. At each review, Risk Management assesses whether there has been any change in the risk profile of the exposure, recommends actions to mitigate risk and reconfirms or adjusts the risk rating. It also reviews the fair value of equity investments.

### Portfolio level review

Risk Management reports on the development of the portfolio as a whole on a quarterly basis to senior management and the Board. The report includes a summary of key factors affecting the portfolio and provides analysis and commentary on trends within the portfolio and various sub-portfolios. It also includes reporting on compliance with portfolio risk limits.

To identify emerging risk and enable appropriate risk mitigating actions Risk Management also conducts regular Bank-wide (top-down) and regional (bottom-up) stress testing exercises and comprehensive reviews of its investment portfolios. The Bank recognises that any resulting risk mitigation is constrained by the limited geographical space within which the Bank operates.

### EBRD internal ratings

#### Probability of default ratings (PD ratings)

The Bank assigns internal risk ratings to all counterparties, including borrowers, investee companies, guarantors, put counterparties and sovereigns in the Banking and Treasury portfolios. Risk ratings reflect the financial strength of the counterparty as well as consideration of any implicit support, for example from a major shareholder. The sovereign rating takes into consideration the ratings assigned by external ratings agencies. For sovereign risk projects, the overall rating is the same as the sovereign rating. For non-sovereign operations, probability of default ratings are normally capped by the sovereign rating, except where the Bank has recourse to a guarantor from outside the country which may have a better rating than the local sovereign rating.

The table below shows the Bank's internal probability of default rating scale from 1.0 (lowest risk) to 8.0 (highest risk) and how this maps to the external ratings of Standard & Poor's (S&P). References to risk rating through this text relate to probability of default ratings unless otherwise specified.<sup>39</sup>

EBRD risk rating category	EBRD risk rating	External rating equivalent	Category name	Broader category
1	1.0	AAA	Excellent	Investment grade
2	1.7	AA+	Very strong	
	2.0	AA		
	2.3/2.5	AA-		
3	2.7	A+	Strong	
	3.0	A		
	3.3	A-		
4	3.7	BBB+	Good	
	4.0	BBB		
	4.3	BBB-		
5	4.7	BB+	Fair	Risk range 5
	5.0	BB		
	5.3	BB-		
6	5.7	B+	Weak	Risk range 6
	6.0	B		
	6.3	B-		
7	6.7	CCC+	Special attention	Risk range 7
	7.0	CCC		
	7.3	CCC-/CC/C		
8	8.0	D	Non-performing	NPL/ Credit-impaired assets

#### Loss given default

The Bank assigns loss given default percentages on a scale of 3 to 100 determined by the seniority of the instrument in which the Bank invested.<sup>40</sup>

<sup>39</sup> The TTC probabilities of default associated with these risk ratings are summarised in the "Critical accounting estimates" section on page 28.

<sup>40</sup> For more details on LGD rates see the "Critical accounting estimates" section on page 29.

## Non-performing loans (NPL)

### NPL definition

An asset is designated as non-performing when a client is deemed to be in default. For the purpose of financial reporting, the Bank defines default as when either the borrower is past due on payment to any material creditor for 90 days or more, or when Risk Management considers that the counterparty is unlikely to pay its credit obligations in full without recourse by the Bank to actions such as realising security, if held.<sup>41</sup>

### Provisioning methodology

A specific provision is raised on all NPL accounted for at amortised cost. The provision represents the amount of anticipated loss, based on multiple probability-weighted scenarios, being the difference between the outstanding amount from the client and the expected recovery amount. The expected recovery amount is equal to the present value of the estimated future cash flows discounted at the loan's original effective interest rate. For NPL held at fair value through either profit and loss or other comprehensive income, the fair value of the loan equates to the expected recovery amount thus calculated.

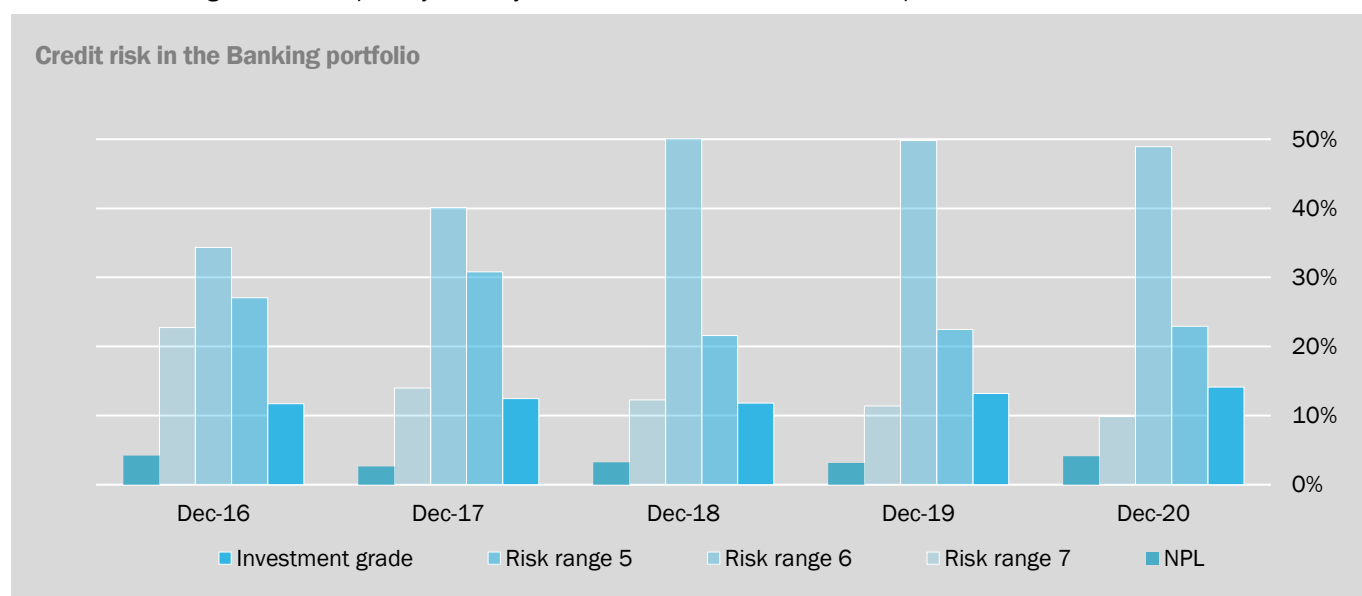
### Stage 1 and 2 provisions

In the performing amortised cost portfolio, provisions are held against expected credit losses. These amounts are based on the PD rates associated with the rating assigned to each counterparty, the LGD parameters reflecting product seniority, the effective interest rate of the loan and the exposure at default.

## Credit risk in the Banking portfolio: 2020

Total Banking loan exposure (operating assets including fair value adjustments but before provisions) increased during the year from €27.0 billion at 31 December 2019 to €28.6 billion at 31 December 2020. The total signed Banking loan portfolio and guarantees increased from €39.9 billion at 31 December 2019 to €42.3 billion at 31 December 2020.

The average credit profile of the debt portfolio improved in 2020 as the weighted average probability of default (WAPD) rating decreased to 5.67 (2019: 5.68). This reduction largely reflected the better credit quality of new signings in 2020. Concentration of Risk range 7 loans (those risk rated 6.7 to 7.3) decreased from 11.4 to 9.9 per cent and the absolute level now stands at €4.2 billion (2019: €4.6 billion). This decrease in Risk range 7 loans was partially driven by the transition of some of the weaker exposures to NPL.



NPLs<sup>42</sup> increased significantly in 2020, amounting to €1.6 billion or 5.5 per cent of operating assets at year-end 2020 (2019: €1.2 billion or 4.5 per cent). Net write-offs amounted to €194 million in 2020 (2019: €14 million). Stage 3 provision cover fell from 57 per cent in 2019 to 52 per cent in 2020.<sup>43</sup>

<sup>41</sup> For further details see the "Accounting policies" section on page 24.

<sup>42</sup> NPL include impaired loans at amortised cost of €1.6 billion (2019: €1.1 billion), loans at fair value through profit or loss with an original cost of €33 million (2019: €71 million) and no loans at fair value through other comprehensive income (2019: nil).

<sup>43</sup> Stage 3 provision cover is the ratio of Stage 3 provisions to amortised cost loan operating assets. A reconciliation of the movement in Stage 3 provisions during the year is available in note 10 on page 66.



Distressed restructured loans (DRLs)<sup>44</sup> more than doubled owing to Covid-19 related payment deferrals,<sup>45</sup> reaching €1.0 billion or 3.5 per cent of operating assets at year-end 2020 (2019: €0.5 billion or 1.8 per cent). €0.8 billion new DRLs were modified in 2020 (2019: €0.1 billion), with no gains or losses recorded as a result of the modifications (2019: €nil). €0.1 billion of DRLs transitioned from Stage 2 back to Stage 1 in 2020 (2019: €nil).

	2020 € million	2019 € million
<b>Movement in NPL<sup>46</sup></b>		
Opening balance	1,209	1,176
Repayments	(194)	(206)
Write-offs	(194)	(14)
New credit-impaired assets	864	306
Assets no longer credit-impaired	(59)	(66)
Other movements	(29)	13
Closing balance	1,597	1,209

## Loan investments at amortised cost

For the purpose of calculating impairment in accordance with IFRS 9, loans at amortised cost are grouped in three stages.<sup>47</sup>

- Stage 1: Loans are originated in Stage 1. In this stage impairment is calculated on a portfolio basis and equates to the expected credit loss from these assets over a 12-month horizon.
- Stage 2: Loans for which there has been a significant increase in credit risk since inception, but which are still performing loans are grouped in Stage 2. In this stage impairment is calculated on a portfolio basis and equates to the full life expected credit loss from these assets.
- Stage 3: Loans for which there is specific evidence of impairment are grouped in Stage 3. In this stage the lifetime expected credit loss is specifically calculated for each individual asset.

Set out below is an analysis of the Banking loan investments and the associated impairment provisions for each of the Bank's internal risk rating categories.

At 31 December 2020	Amortised cost carrying value					Impairment			Total net of impairment	
	Stage 1 € million	Stage 2 € million	Credit-impaired Stage 3 € million	Total € million	Total %	Stage 1 € million	Stage 2 € million	Credit-impaired Stage 3 € million	Total net of impairment € million	Impairment provisions coverage %
Risk rating category										
3: Strong	564	68	-	632	2.4	-	-	-	632	-
4: Good	2,650	468	-	3,118	12.0	(2)	(4)	-	3,112	0.2
5: Fair	5,273	587	-	5,860	22.5	(9)	(6)	-	5,845	0.3
6: Weak	10,612	1,518	-	12,130	46.7	(96)	(59)	-	11,975	1.3
7: Special attention	1,577	1,135	-	2,712	10.4	(66)	(93)	-	2,553	5.9
8: Non-performing <sup>48</sup>	-	-	1,564	1,564	6.0	-	-	(806)	758	51.5
	20,676	3,776	1,564	26,016	100.0	(173)	(162)	(806)	24,875	

At 31 December 2019	Amortised cost carrying value					Impairment			Total net of impairment	
	Stage 1 € million	Stage 2 € million	Credit-impaired Stage 3 € million	Total € million	Total %	Stage 1 € million	Stage 2 € million	Credit-impaired Stage 3 € million	Total net of impairment € million	Impairment provisions coverage %
Risk rating category										
2: Very strong	-	1	-	1	-	-	-	-	1	-
3: Strong	677	2	-	679	2.8	-	-	-	679	-
4: Good	1,984	415	-	2,399	9.9	(1)	(3)	-	2,395	0.2
5: Fair	4,840	369	-	5,209	21.6	(6)	(2)	-	5,201	0.2
6: Weak	10,859	1,003	-	11,862	49.3	(88)	(27)	-	11,747	1.0
7: Special attention	1,634	1,196	-	2,830	11.7	(67)	(100)	-	2,663	5.9
8: Non-performing	-	-	1,138	1,138	4.7	-	-	(652)	486	57.3
	19,994	2,986	1,138	24,118	100.0	(162)	(132)	(652)	23,172	

<sup>44</sup> Defined as a loan in which any of the key terms and conditions have been amended due to the financial stress of the borrower, and without such amendment(s) would have been likely to become credit-impaired.

<sup>45</sup> For more information on this and other Covid-19 related operational measures see the "Covid-19 impact in 2020" section on page 5.

<sup>46</sup> Includes loans measured at fair value that have no associated specific provisions.

<sup>47</sup> For further information about stage assessment see the "Significant accounting policies and judgements" section on page 24.

<sup>48</sup> This ratio of amortised cost credit-impaired loans is based on the balance sheet carrying value rather than operating assets. Total NPL including fair value loans were 5.5 per cent of operating assets (2019: 4.5 per cent).

At the end of 2020, €10 million of loans were past due but not credit-impaired (2019: €39 million). Loans amounting to €3 million were past due for 30 days or less (2019: €25 million) and €7 million were past due for more than 30 days but fewer than 90 days (2019: €14 million).

At 31 December 2020 the Bank had security arrangements in place for €8.4 billion of its loan operating assets (2019: €8.7 billion). Although this security is generally illiquid and its value is closely correlated to the performance of the relevant loan operating assets, it does provide the Bank with rights and negotiating leverage that help mitigate the overall credit risk. The Bank also benefited from guarantees and risk-sharing facilities extended by Special Funds and Cooperation Funds (see note 30 ("Related parties") on page 83) which provided credit enhancement of approximately €101 million at the year-end (2019: €106 million).

### Loans at fair value through other comprehensive income

Set out below is an analysis of the Bank's loans held at fair value through other comprehensive income for each of the Bank's relevant internal risk rating categories. There were no loans held at fair value through other comprehensive income in stage 3 (2019: nil).

Risk rating category	Fair value 2020			Fair value 2019		
	Stage 1 € million	Stage 2 € million	Total € million	Stage 1 € million	Stage 2 € million	Total € million
3: Strong	209	-	209	215	-	215
4: Good	597	-	597	594	-	594
5: Fair	690	5	695	899	6	905
6: Weak	478	81	559	449	64	513
7: Special attention	214	6	220	215	52	267
<b>At 31 December</b>	<b>2,188</b>	<b>92</b>	<b>2,280</b>	<b>2,372</b>	<b>122</b>	<b>2,494</b>

### Loans at fair value through profit or loss

Set out below is an analysis of the Bank's loans held at fair value through profit or loss for each of the Bank's relevant internal risk rating categories.

Risk rating category	Fair value 2020 € million	Fair value 2019 € million
5: Fair	66	77
6: Weak	131	214
7: Special attention	111	108
8: Non-performing	11	10
<b>At 31 December</b>	<b>319</b>	<b>409</b>

### Undrawn loan commitments and guarantees

Set out below is an analysis of the Bank's undrawn loan commitments and guarantees for each of the Bank's relevant internal risk rating categories.

Risk rating category	Undrawn loan commitments 2020 € million	Guarantees 2020 € million	Undrawn loan commitments 2019 € million	Guarantees 2019 € million
2: Very Strong	15	-	-	-
3: Strong	82	-	107	-
4: Good	1,316	18	1,257	19
5: Fair	3,015	135	2,788	93
6: Weak	6,599	1,244	6,425	849
7: Special attention	959	164	1,117	219
8: Non-performing	137	20	49	-
<b>At 31 December</b>	<b>12,123</b>	<b>1,581</b>	<b>11,743</b>	<b>1,180</b>

The Bank would typically have conditions precedent that would need to be satisfied before further disbursements on its debt transactions. In addition, for projects risk rated 8, it is unlikely that commitments would be drawn down without additional assurances that credit quality would improve.

## Credit risk in the Banking portfolio: Concentration

### Concentration by country

The following table breaks down the main Banking credit risk exposures in their carrying amounts by country. The Bank is generally well diversified by country apart from its concentrations in Turkey, Egypt and Ukraine which account for 16.4, 7.7 and 7.2 per cent of loans drawn down respectively (as shown below) and 13.9, 9.6 and 8.9 per cent of the Bank's total loans and guarantees, including undrawn, respectively. However, by the nature of the regional focus of the Bank's business model, some groups of countries in which the Bank operates are highly correlated.

Country	Loans 2020 € million	Undrawn loan commitments and guarantees 2020 € million	Total 2020 € million	Loans 2019 € million	Undrawn loan commitments and guarantees 2019 € million	Total 2019 € million
Albania	522	314	836	402	298	700
Armenia	229	98	327	216	64	280
Azerbaijan	979	133	1,112	1,033	289	1,322
Belarus	556	428	984	419	459	878
Bosnia and Herzegovina	654	620	1,274	554	651	1,205
Bulgaria	714	94	808	812	23	835
Croatia	580	138	718	618	149	767
Cyprus	7	137	144	10	66	76
Czech Republic	-	-	-	1	-	1
Egypt	2,195	1,864	4,059	1,843	2,134	3,977
Estonia	130	63	193	80	-	80
Georgia	682	649	1,331	687	269	956
Greece	1,498	353	1,851	1,051	433	1,484
Hungary	461	-	461	411	-	411
Jordan	699	214	913	777	212	989
Kazakhstan	1,589	838	2,427	1,685	917	2,602
Kosovo	143	234	377	125	238	363
Kyrgyz Republic	95	62	157	121	74	195
Latvia	129	2	131	136	2	138
Lebanon	162	31	193	224	73	297
Lithuania	239	-	239	204	7	211
Moldova	209	361	570	147	426	573
Mongolia	581	161	742	691	48	739
Montenegro	254	174	428	252	94	346
Morocco	1,056	499	1,555	599	370	969
North Macedonia	365	463	828	306	550	856
Poland	2,269	373	2,642	2,007	284	2,291
Romania	1,331	240	1,571	1,229	299	1,528
Russian Federation	187	17	204	381	23	404
Serbia	1,925	512	2,437	1,566	560	2,126
Slovak Republic	531	28	559	459	72	531
Slovenia	208	25	233	207	-	207
Tajikistan	173	275	448	175	198	373
Tunisia	223	543	766	313	325	638
Turkey	4,682	1,189	5,871	4,956	785	5,741
Turkmenistan	42	11	53	38	7	45
Ukraine	2,049	1,721	3,770	2,157	1,690	3,847
Uzbekistan	267	840	1,107	129	834	963
<b>At 31 December</b>	<b>28,615</b>	<b>13,704</b>	<b>42,319</b>	<b>27,021</b>	<b>12,923</b>	<b>39,944</b>

## Concentration by industry sector

The following table breaks down the main Banking credit exposures in their carrying amounts by the industry sector of the project. The portfolio is generally well diversified with only depository credit (banks), power and energy, as well as transport constituting notable sector concentrations.

	Loans 2020 € million	Undrawn loan commitments and guarantees 2020 € million	Total 2020 € million	Loans 2019 € million	Undrawn loan commitments and guarantees 2019 € million	Total 2019 € million
Agribusiness	2,138	421	2,559	2,007	447	2,454
Depository credit (banks)	6,633	1,801	8,434	5,649	1,459	7,108
Telecommunications, media and technology	539	131	670	474	59	533
Insurance, pension, mutual funds	33	11	44	42	9	51
Leasing finance	611	64	675	618	114	732
Manufacturing and services	2,800	489	3,289	2,830	415	3,245
Municipal and environmental infrastructure	2,671	3,396	6,067	2,148	3,168	5,316
Natural resources	1,511	581	2,092	1,754	680	2,434
Non-depository credit (non-bank)	616	152	768	605	111	716
Power and energy	6,183	2,893	9,076	6,105	2,553	8,658
Property and tourism	714	108	822	696	99	795
Transport	4,166	3,657	7,823	4,093	3,809	7,902
Non-sovereign	23,482	5,461	28,943	22,251	5,130	27,381
Sovereign	5,133	8,243	13,376	4,770	7,793	12,563
<b>At 31 December</b>	<b>28,615</b>	<b>13,704</b>	<b>42,319</b>	<b>27,021</b>	<b>12,923</b>	<b>39,944</b>

## Concentration by counterparty

The Bank has maximum nominal as well as risk-based non-sovereign Banking counterparty exposure limits. Maximum exposure (after risk transfers) to a non-sovereign economic group was €517 million at end-2020 (2019: €550 million).

## Credit risk in Treasury: Management

Key risk parameters for funding, cash management, asset and liability management and liquidity risk appetite are approved by the Board of Directors and articulated in the Treasury Authority and Liquidity Policy (TALP). The TALP is the document by which the Board of Directors delegates authority to the Vice President, Chief Financial Officer to manage and the Vice President Risk and Compliance, CRO to identify, measure, monitor and mitigate the Bank's Treasury exposures. The TALP covers all aspects of Treasury activities where financial risks arise and also Risk Management's identification, measurement, management and mitigation of those risks. In addition, Treasury Authority and Liquidity Procedures are approved by the Vice President Risk and Compliance, CRO to regulate operational aspects of Treasury risk-taking and the related risk management processes and procedures.

*Eligible Treasury counterparties and investments are normally internally rated between 1.0 and 4.0 (approximately equivalent to S&P AAA to BBB ratings), with the exception of counterparties approved for local currency activities in the economies where the Bank invests. These activities support the Bank's initiatives to provide local currency financing to Banking clients and to develop local capital markets. In cases where the creditworthiness of an issuer or counterparty deteriorates to levels below the eligibility standard for existing exposures, Risk Management and Treasury recommend actions for the approval of the Vice President Risk and Compliance, CRO and the Vice President, Chief Financial Officer.*

The Treasury Authority and Liquidity Procedures state the minimum internal credit rating and maximum tenor by type of eligible counterparty and set the maximum credit limits per rating. The actual credit limit and/or tenor approved for individual counterparties by Risk Management may be smaller or shorter than the ceilings defined by the Treasury Authority and Liquidity Procedures based on the likely direction of creditworthiness over the medium term, or on sector considerations. The limits apply across the range of eligible Treasury products for approved counterparties with exposures measured on a risk-adjusted basis. All individual counterparty and investment credit lines are monitored and reviewed by Risk Management at least annually.

*The Bank's exposure measurement methodology for Treasury credit risk uses a Monte Carlo simulation technique that produces, to a high degree of confidence, maximum exposure amounts at future points in time for each counterparty. This includes all transaction types and is measured out to the maturity of the longest dated transaction with each respective counterparty. These potential future exposures (PFE) are calculated and controlled against approved credit limits on a daily basis with exceptions escalated to the relevant authority level for approval.*

Further, the overall credit risk incurred by the Bank in its Treasury transactions is subject to a Default Value-at-risk (DVaR)<sup>49</sup> limit of 10 per cent of the Bank's available capital.<sup>50</sup>

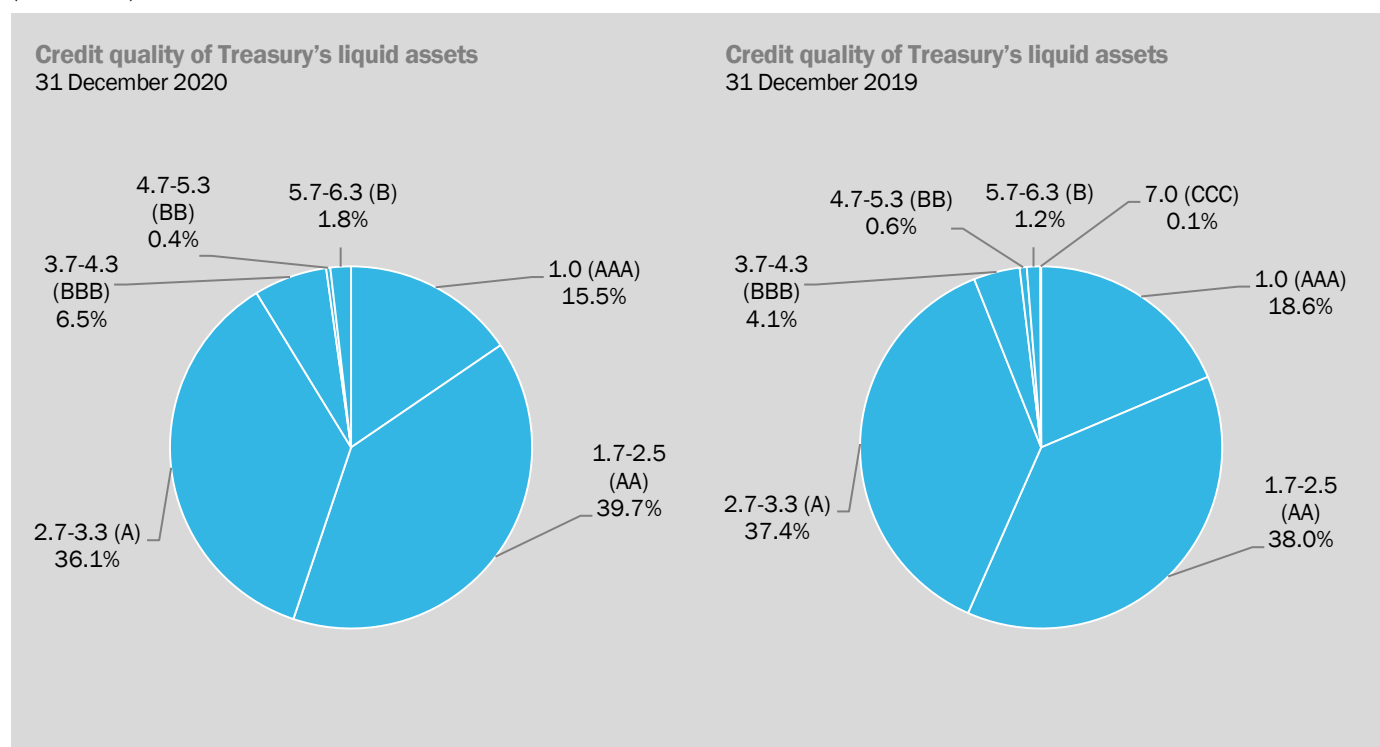
Risk mitigation techniques (such as collateral) and risk transfer instruments reduce calculated credit exposure. For example, ISDA Credit Support Annexes (CSAs) to underpin over-the-counter (OTC) derivatives activity reduce PFE/DVaR in line with collateral posting expectations.

### Credit risk in Treasury: Treasury liquid assets

The carrying value of Treasury's liquid assets stood at €31.7 billion at 31 December 2020 (2019: €32.0 billion).<sup>51</sup>

The internal ratings of Treasury's counterparties and sovereign exposures are reviewed at least annually and adjusted as appropriate.

Overall the WAPD rating, weighted by the carrying value of Treasury's liquid assets, remained largely stable at 2.45 as at 31 December 2020 (2019: 2.36).



### Placements with and advances to credit institutions

Set out below is an analysis of the Bank's placements with and advances to credit institutions for each of the Bank's relevant internal risk rating categories.

Risk rating category	2020 € million	2019 € million
1: Excellent	323	-
2: Very strong	7,662	6,863
3: Strong	9,282	10,404
4: Good	1,098	865
5: Fair	74	157
6: Weak	251	55
7: Special attention	-	24
<b>At 31 December</b>	<b>18,690</b>	<b>18,368</b>

At 31 December 2020 there were no placements with and advances to credit institutions that were past due or credit-impaired (2019: €nil).

<sup>49</sup> Calculated at 99.99 per cent confidence level and over a one-year horizon.

<sup>50</sup> Available capital is total members' equity less amounts allocated to the SEMED TC fund. See note 26 on page 77 for further information.

<sup>51</sup> Treasury liquid assets consist of placements with and advances to credit institutions and debt securities.

## Debt securities at fair value through profit or loss

Set out below is an analysis of the Bank's debt securities at fair value through profit or loss for each of the Bank's relevant internal risk rating categories.

Risk rating category	2020 € million	2019 € million
1. Excellent	112	509
2. Very strong	105	215
3. Strong	168	228
4. Good	978	465
5. Fair	44	45
6. Weak	334	327
<b>At 31 December</b>	<b>1,741</b>	<b>1,789</b>

There were no debt securities at fair value past due in 2020 (2019: €nil).

## Debt securities at amortised cost

Set out below is an analysis of the Bank's debt securities at amortised cost for each of the Bank's relevant internal risk rating categories.

Risk rating category	2020 € million	2019 € million
1: Excellent	4,456	5,458
2: Very strong	4,510	5,049
3: Strong	2,277	1,333
<b>At 31 December</b>	<b>11,243</b>	<b>11,840</b>

There were no debt securities at amortised cost past due in 2020 (2019: €nil).

## Treasury credit risk exposure

In addition to Treasury's liquid assets there are other products such as OTC swaps and forward contracts that are included within Treasury's overall portfolio. PFE calculations show the future exposure throughout the life of a transaction or, in the case of collateralised portfolios, over the appropriate unwind periods. This is particularly important for Treasury's repurchase/reverse repurchase activity and hedging products such as OTC swaps and forwards. Calculation of PFE takes into account reduction in counterparty exposures through standard risk mitigations such as collateral, which enables Risk Management to see a comprehensive exposure profile for all Treasury products (including liquid assets) against a specific counterparty limit on a daily basis. *Whereas PFE measures the exposure at default, DVaR calculations are based on a simulation of counterparty defaults. DVaR measures the maximum aggregated loss, to a high degree of confidence (99.99 per cent), that Treasury could incur over a one-year horizon due to defaults.*

Treasury PFE stood at €29.9 billion at 31 December 2020 (2019: €30.9 billion), whereas the DVaR was €1.3 billion at 31 December 2020 (2019: €1.3 billion).

Treasury maintained a high-quality average credit risk profile during 2020 by investing liquidity in AAA sovereign and other highly rated assets. This was reflected in a high and stable WAPD rating of the portfolio, as measured by PFE, which was 2.39 at 31 December 2020 (2019: 2.32).

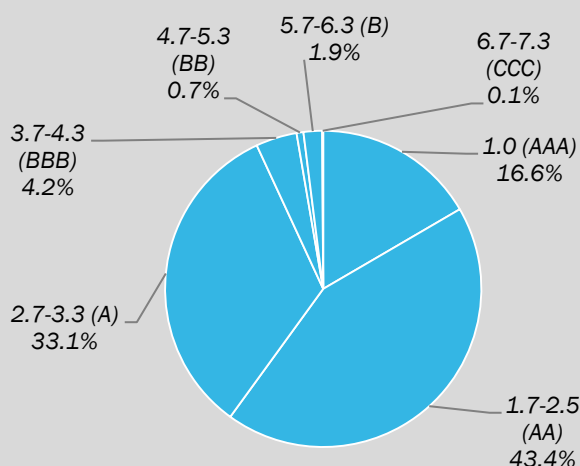
A very low proportion of Treasury exposures was below investment grade quality,<sup>52</sup> amounting to around 2.6 per cent at 31 December 2020 (2019: 2.4 per cent). This comprised a small pool of local currency assets held with counterparties from the economies in which the Bank invests.

<sup>52</sup> BB+/Ba1/BB+ level or worse.



### Credit quality of Treasury PFE

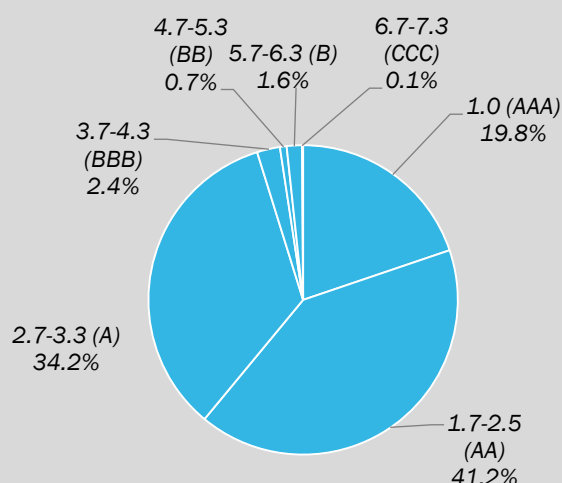
31 December 2020



Before provisioning, the value of impaired assets in the Treasury portfolio was €nil at 31 December 2020 (2019: €nil).

### Credit quality of Treasury PFE

31 December 2019



## Derivatives

The Bank makes use of derivatives for different purposes within both its Banking portfolio and its Treasury activities. Within the Banking equity portfolio option contracts are privately negotiated with third parties to provide potential exit routes for the Bank on many of its unlisted share investments. Banking also has a portfolio of interest rate swaps with clients to hedge its market risks. Furthermore, Banking enters into small number of currency swaps with loan clients to assist them in the management of their market risks, that are fully hedged. Within Treasury, the use of exchange-traded and OTC derivatives is primarily focused on hedging interest rate and foreign exchange risks arising from Bank-wide activities. Market views expressed through derivatives are also undertaken as part of Treasury's activities (within the tight market risk limits described on page 48), while the transactions through which the Bank funds itself in the capital markets are typically swapped into floating-rate debt with derivatives.

The risks arising from derivative instruments are combined with those deriving from all other instruments dependent on the same underlying risk factors, and are subject to overall market and credit risk limits, as well as to stress tests. Additionally, care is devoted to those risks that are specific to the use of derivatives through, for example, the monitoring of volatility risk for options.

The table below shows the fair value of the Bank's derivative financial assets and liabilities at 31 December 2020 and 31 December 2019.

	Assets 2020 € million	Liabilities 2020 € million	Total 2020 € million	Assets 2019 € million	Liabilities 2019 € million	Total 2019 € million
<b>Portfolio derivatives not designated as hedges</b>						
<b>OTC foreign currency products</b>						
Currency swaps	372	(163)	209	249	(126)	123
Spot and forward currency transactions	33	(500)	(467)	49	(189)	(140)
	405	(663)	(258)	298	(315)	(17)
<b>OTC interest rate products</b>						
Interest rate swaps	232	(462)	(230)	172	(311)	(139)
<b>Banking derivatives</b>						
Fair value of equity derivatives held in relation to the Banking portfolio	200	(102)	98	202	(142)	60
<b>Total portfolio derivatives not designated as hedges and Banking derivatives</b>	<b>837</b>	<b>(1,227)</b>	<b>(390)</b>	<b>672</b>	<b>(768)</b>	<b>(96)</b>
<b>Derivatives held for hedging</b>						
<b>Derivatives designated as fair value hedges</b>						
Interest rate swaps	1,305	(296)	1,009	1,156	(194)	962
Cross currency interest rate swaps	1,557	(1,164)	393	1,620	(857)	763
Embedded derivatives <sup>53</sup>	1,331	(45)	1,286	852	(116)	736
	4,193	(1,505)	2,688	3,628	(1,167)	2,461
<b>Derivatives designated as cash flow hedges</b>						
Forward currency transactions	-	(1)	(1)	-	-	-
<b>Total derivatives held for hedging</b>	<b>4,193</b>	<b>(1,506)</b>	<b>2,687</b>	<b>3,628</b>	<b>(1,167)</b>	<b>2,461</b>
<b>Total derivatives at 31 December</b>	<b>5,030</b>	<b>(2,733)</b>	<b>2,297</b>	<b>4,300</b>	<b>(1,935)</b>	<b>2,365</b>

Set out below is an analysis of the Bank's derivative financial assets for each of the Bank's internal risk rating categories.

Risk rating category	2020 € million	2019 € million
1: Excellent	1,332	852
2: Very strong	1,650	1,550
3: Strong	1,641	1,527
4: Good	83	128
5: Fair	188	154
6: Weak	117	75
7: Special attention	17	14
8: Non-performing	2	-
<b>At 31 December</b>	<b>5,030</b>	<b>4,300</b>

There were no derivative financial assets past due in 2020 (2019: €nil).

Included in the fair value of derivatives is a net valuation decrease of €17 million attributable to the counterparty portfolio-level adjustments for credit and funding cost factors that could reasonably influence the price of the derivatives in an arms-length market transaction (2019: €4 million decrease).

Also included in the valuation of derivatives is an overall negative value to the Bank of €17 million attributable to "cheapest-to-deliver" (CTD) adjustments (2019: €14 million) reflecting the value of terms and conditions relating to the posting of collateral in the Bank's CSA agreements.

In order to manage credit risk in OTC derivative transactions,<sup>54</sup> the Bank's policy is to approve, in advance, each counterparty individually and to review its creditworthiness and eligibility regularly. Derivatives limits are included in overall counterparty credit limits. OTC derivative transactions are normally carried out only with the most creditworthy counterparties, rated at the internal equivalent of BBB and above. Furthermore, the Bank pays attention to mitigating the credit risk of OTC derivatives through the negotiation of appropriate legal documentation with counterparties. OTC derivative transactions are documented under an ISDA Master Agreement within an accompanying CSA. These provide for the posting of collateral by the counterparty once the Bank's exposure exceeds a given threshold, which is usually a function of the counterparty's risk rating.

The Bank has also expanded the scope for applying risk mitigation techniques by documenting the widest possible range of instruments transacted with a given counterparty under a single Master Agreement and CSA, notably foreign exchange transactions. Similarly, the Bank

<sup>53</sup> Where a financial liability held at amortised cost contains an embedded derivative which is of a different economic character to the host instrument, that embedded derivative is bifurcated and measured at fair value through the income statement. All such derivatives bifurcated by the Bank are embedded in "Debts evidenced by certificates".

<sup>54</sup> This does not include negotiated options associated with share investments.

emphasises risk mitigation for repurchase and reverse repurchase agreements and related transaction types through Master Agreement documentation.

## Collateral

The Bank mitigates counterparty credit risk by holding collateral against exposures to derivative counterparties.

Counterparty exposure, for the purposes of collateralising credit risk, is only concerned with counterparties with whom the Bank has an overall net positive exposure. At 31 December 2020 this exposure stood at €1.3 billion (2019: €1.7 billion). Against this, the Bank held collateral of €1.3 billion (2019: €1.7 billion), reducing its net credit exposure to €nil (2019: €nil).

Where the Bank borrows or purchases securities subject to a commitment to resell them (a reverse repurchase agreement) but does not acquire the risk and rewards of ownership, the transactions are treated as collateralised loans. The securities are not included in the balance sheet and are held as collateral. In some cases over time the fair value of these securities may exceed the agreed resale price. In these cases the Bank may be required to pledge cash back to the counterparty to offset this mismatch.

The table below illustrates the fair value of collateral held that is permitted to be sold or repledged in the absence of default. Sold or repledged collateral includes collateral on-lent through bond lending activities. In all cases the Bank has an obligation to return equivalent securities.

	Held collateral 2020 € million	Sold or repledged 2020 € million	Pledged collateral 2020 € million	Held collateral 2019 € million	Sold or repledged 2019 € million	Pledged collateral 2019 € million
<b>Collateral held as security</b>						
<b>Derivative financial instruments</b>						
High grade government securities	570	-	-	712	-	-
Cash	716	716	-	1,031	1,031	-
	1,286	716	-	1,743	1,031	-
<b>Reverse sale and repurchase transactions</b>						
Securities	3,197	19	-	2,659	15	-
Cash	-	-	(7)	-	-	-
	3,197	19	(7)	2,659	15	-
<b>At 31 December</b>	<b>4,483</b>	<b>735</b>	<b>(7)</b>	<b>4,402</b>	<b>1,046</b>	<b>-</b>

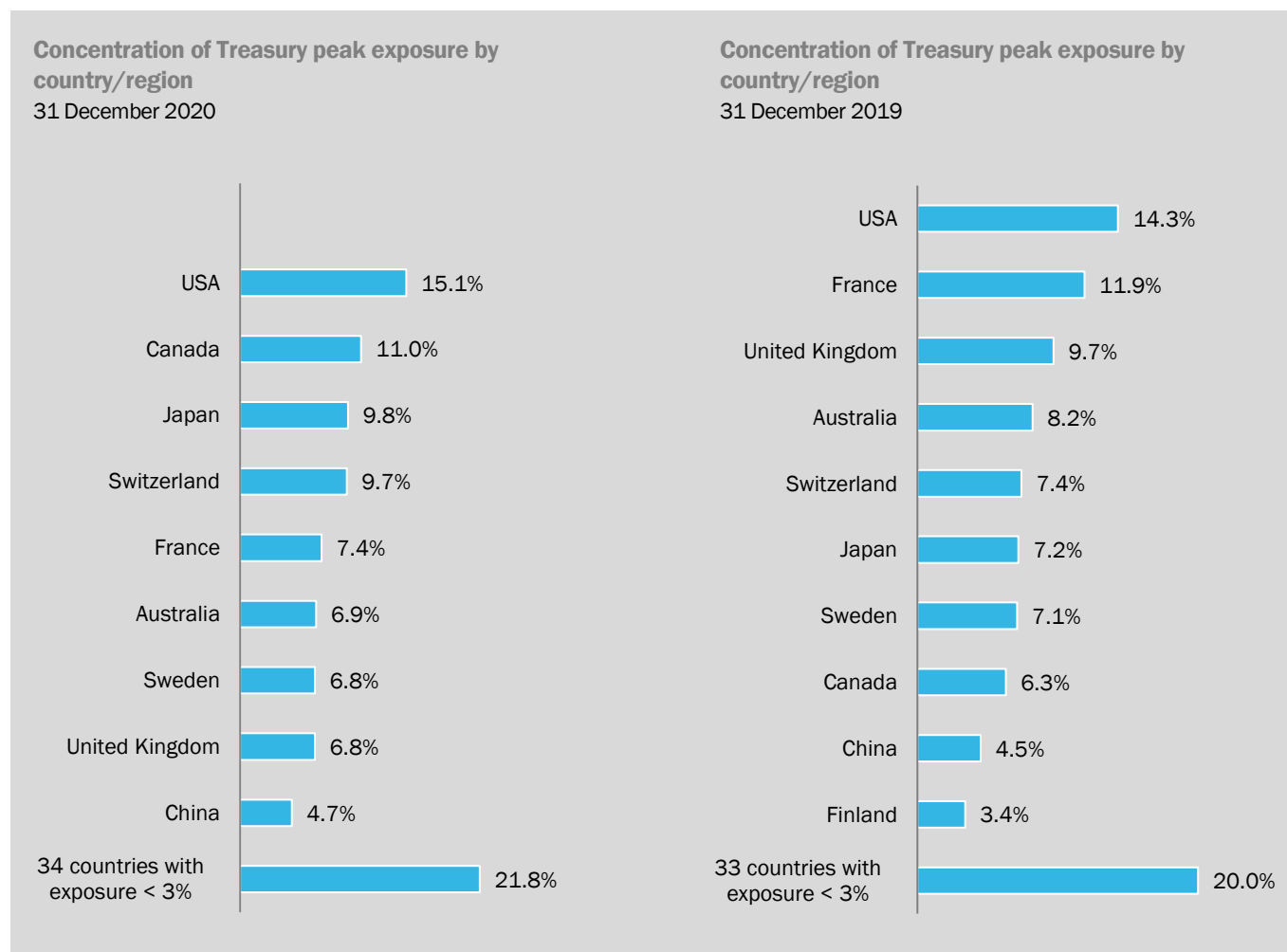
The Bank's derivative exposures are not typically subject to Master Agreement netting arrangements, and the Bank presents all derivative exposures on a gross basis on the balance sheet irrespective of these arrangements. At 31 December 2020 the Bank had €nil assets and €8 million liabilities that were subject to master netting arrangements, against which no collateral was held (2019: €6 million assets, €nil liabilities, €5 million collateral).<sup>55</sup>

<sup>55</sup> In 2020 the Bank reassessed its arrangements with derivative counterparties and revised its previous judgement that the majority of its agreements with these counterparties qualified as master netting arrangements in accordance with IAS 32. The values for 2019 are thus restated in line with the revised judgement.

## Credit risk in Treasury: Concentration

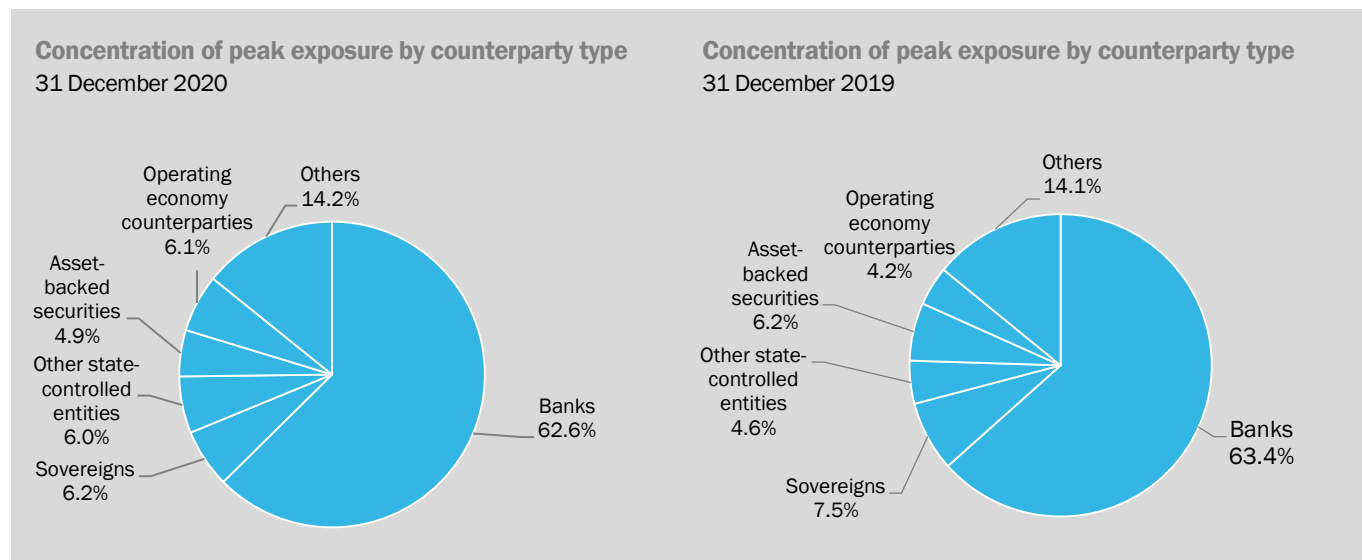
### Concentration by country

At the end of 2020 and 2019, Treasury credit risk exposure was spread across the following countries:



## Concentration by counterparty type

The Bank continues to be largely exposed to banks in the Treasury portfolio which accounted for 62.6 per cent of the portfolio peak exposure (2019: 63.4 per cent). Direct sovereign exposure<sup>56</sup> decreased to 6.2 per cent (2019: 7.5 per cent), while exposure to counterparties in the economies in which the Bank invests increased to 6.1 per cent (2019: 4.2 per cent) on a PFE basis.



## B. Market risk

Market risk is the potential loss that could result from adverse market movements. The primary drivers of market risk are: (i) interest rate risk; (ii) foreign exchange risk; (iii) equity risk; and (iv) commodity price risk.

### Market risk in the Banking portfolio

The Banking loan portfolio is match-funded by Treasury in terms of currency, so for loan facilities extended in currencies other than the euro the foreign exchange risk is hedged by Treasury. Likewise, interest rate risk to which the Banking loan portfolio would normally be exposed is managed through the Treasury portfolio. As such there is minimal residual foreign exchange or interest rate risk present in the Banking loan portfolio.

The main exposure to market risk in the Banking portfolio arises from the exposure of share investments to foreign exchange and equity price risk, neither of which is captured in the expected shortfall (ES) figures discussed under “Market risk in the Treasury portfolio”. Additional sensitivity information for the Bank’s share investments has been included under “fair value hierarchy” later in this section of the report.

The Bank takes a long-term view of its equity investments, and therefore accepts the short-term volatilities in value arising from exchange rate risk and equity price risk.

<sup>56</sup> Indirect exposure is not included – that is, where the Bank holds government securities as collateral.

## Foreign exchange risk

The Bank is subject to foreign exchange risks as it invests in equities with foreign exchange exposures to currencies other than the euro. Accordingly, the value of the equity investments may be affected favourably or unfavourably by fluctuations in currency rates. The table below indicates the currencies to which the Bank had significant exposure through its equity investments at 31 December 2020.<sup>57</sup> The sensitivity analysis summarises the total effect of a reasonably possible movement of the currency rate<sup>58</sup> against the euro on equity fair value and on profit or loss with all other variables held constant.

### Share investments at fair value through profit or loss

	5-year rolling average movement in exchange rate %	Fair value € million	Impact on net profit € million
Russian rouble	16.8	993	167
Euro	-	732	-
Polish zloty	3.9	716	28
Turkish lira	23.9	653	156
Romanian leu	1.5	510	8
Egyptian pound	31.9	239	76
Ukrainian hryvnia	16.1	229	37
Hungarian forint	3.8	119	4
Other non-euro	13.6	681	94
<b>At 31 December 2020</b>		<b>4,872</b>	<b>570</b>

	5-year rolling average movement in exchange rate %	Fair value € million	Impact on net profit € million
Russian rouble	12.7	1,104	140
Euro	-	737	-
Polish zloty	2.6	652	17
Turkish lira	19.0	609	116
Romanian leu	1.3	607	8
Ukrainian hryvnia	17.2	269	46
Hungarian forint	1.8	162	3
Egyptian pound	30.9	159	49
Other non-euro	10.6	771	82
<b>At 31 December 2019</b>		<b>5,070</b>	<b>461</b>

The average movement in exchange rate for the “other non-euro” consists of the weighted average movement in the exchange rates listed in the same table.

<sup>57</sup> The table reflects the currency of the country of risk associated with each investment. Depending on their business models, the underlying investments may be exposed to other foreign exchange risks which could affect their value, but those risks are outside the scope of this disclosure.

<sup>58</sup> Based on a five-year rolling average movement in the exchange rate.



## Equity price risk

Equity price risk is the risk of unfavourable changes in the fair values of equities as the result of changes in the levels of equity indices and the value of individual shares. In terms of equity price risk, the Bank expects the effect on net profit will bear a linear relationship to the movement in equity indices, for both listed and unlisted equity investments. The table below summarises the potential impact on the Bank's net profit from reasonably possible changes in equity indices.<sup>59</sup>

### Share investments at fair value through profit or loss

		5-year rolling average movement in benchmark index %	Fair value € million	Impact on net profit € million
Russian Federation	IMOEX Index	16.2	993	161
Poland	WIG Index	9.1	716	65
Turkey	BIST100 Index	26.4	653	172
Romania	BET Index	10.4	510	53
Egypt	EGX 30 Index	28.1	239	67
Ukraine	PFTS Index	23.5	229	54
Slovenia	SBTIP Index	6.7	205	14
Hungary	BUX Index	16.8	119	20
Regional and other	Weighted average	16.6	1,208	201
At 31 December 2020			4,872	807

		5-year rolling average movement in benchmark index %	Fair value € million	Impact on net profit € million
Russian Federation	IMOEX Index	19.8	1,104	219
Poland	WIG Index	10.8	652	70
Turkey	BIST100 Index	23.8	609	145
Romania	BET Index	10.3	607	63
Ukraine	PFTS Index	30.6	269	82
Slovenia	SBTIP Index	8.4	224	19
Hungary	BUX Index	23.8	162	39
Egypt	EGX 30 Index	27.9	159	44
Regional and other	Weighted average	18.0	1,284	230
At 31 December 2019			5,070	911

The average movement in the benchmark index for "regional and other" is made up of the weighted average movement in benchmark indices of the countries listed in the same table.

### Commodity risk in the Banking portfolio

The Bank is exposed to commodity risk through some of its investments and due to the significant importance of commodities in a number of the economies in which it invests. The aggregate direct exposure to oil and gas extraction, metal ore mining and coal mining (and related support activities) fell to 2.5 per cent (2019: 3.5 per cent) of the overall banking portfolio. This decrease in exposure was primarily driven by the completion of projects with gas utilities in Egypt, Kazakhstan and Russia. Although the share of this portfolio is a small percentage of the total, the potential overall risk can be more substantial, as several economies in which the Bank invests are heavily reliant on commodity exports to support their economic growth, domestic demand and budgetary revenues. A prolonged and material decline in oil prices would have an adverse effect on hydrocarbon producers and processors, as well as on the relevant sovereigns and corporate clients reliant on domestic demand. The Bank monitors this risk carefully and incorporates oil price movements into its stress-testing exercises.

### Market risk in the Treasury portfolio

#### Interest rate and foreign exchange risk

The Bank's market risk exposure arises from the fact that the movement of interest rates and foreign exchange rates may have an impact on positions taken by the Bank. These risks are centralised and hedged by the Asset and Liability Management desk in Treasury.

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. The length of time for which the interest is fixed on a financial instrument indicates the extent to which it is exposed to interest rate risk. Interest rate risks are managed by hedging the interest rate profiles of assets and liabilities through the use of exchange-traded and OTC derivatives.

<sup>59</sup> Based on a five-year rolling average movement in the relevant equity market indices. The table reflects the currency of the country of risk associated with each investment.

The Bank measures its exposure to market risk and monitors limit compliance daily. The main market risk limits in the Bank are based on ES computed at a 95 per cent confidence level over a one-day trading horizon. ES is defined as the average potential loss above a certain threshold (for example 95 per cent) that could be incurred due to adverse fluctuations in interest rates and/or foreign exchange rates. The Bank's overall ES limit, laid down in the Board-approved TALP, at a 95 per cent confidence level over a one-day trading horizon is €60.0 million (less than 0.5 per cent of available capital).

For enhanced comparability across institutions, numbers disclosed in this financial report show ES-based measures scaled up to a 10-trading-day horizon. The market risk methodology considers the three-month swap curve as the main interest rate risk factor and the other factors as basis spread risk factors.<sup>60</sup> The total ES (95 per cent confidence level over a 10-day trading horizon) of the Bank's Treasury portfolio, including basis spread risks, stood at €42.2 million at 31 December 2020 (2019: €22.2 million) with an average ES over the year of €25.5 million (2019: €17.5 million). This increase is attributable to increased cross-currency basis risk arising in Treasury's synthetic funding of the Bank's local currency loan investments. Interest rate option exposure remained modest throughout the year with option ES at €0.5 million at year-end (2019: €0.1 million), having peaked at €1.3 million during the year (2019: €2.0 million). The specific contribution from foreign exchange risk to the overall ES stood at €2.4 million at year-end (2019: €0.8 million). As in previous years, this contribution was small throughout 2020 and never exceeded €2.5 million (2019: €1.5 million).

### Interest rate benchmark reforms

In 2017, the UK Financial Conduct Authority (FCA) announced that financial institutions would no longer be compelled to publish LIBOR rates after December 2021, signalling the effective end of LIBOR. Regulators globally have signalled clearly that firms should transition away from the London Interbank Offered Rate (LIBOR) to alternative overnight risk-free rates (RFRs).

In order to manage the risks created by interest rate benchmark reforms, the Bank has established a steering committee, consisting of key Finance, Risk, IT, Treasury and legal personnel, to oversee the Bank's transition plans. This steering committee has put in place a transition project for those contracts which reference affected benchmarks, with the aim of minimising the potential disruption to business and mitigating operational and conduct risks and possible financial losses. This transition project includes changes to systems, processes, risk management and valuation models, as well as managing related accounting implications.

To date, through the project, the Bank has successfully incorporated in all new LIBOR loan signings fall-back language that will facilitate an amendment from LIBOR to an alternative reference rate when LIBOR ceases to be a reference rate. Planned amendments to legacy LIBOR based contracts have also been formulated. For derivative business the Bank is adhering to the International Swaps and Derivatives Association (ISDA) protocol which took effect 25 January 2021. For the loan portfolio, the Bank is commencing negotiation with borrowers to agree new loan terms that will replace LIBOR as the reference rate. This work is expected to be completed before the cessation of LIBOR. IT system changes required to accurately capture the new replacement reference rates have commenced and are expected to be completed during 2021.

### Local currency inflation risk

The Bank is additionally exposed to local currency market risk in the Kazakh Consumer Price Index (CPI) that exposes the Bank to model risk, given that there is no market in Kazakh inflation. Treasury have raised Kazakh tenge through issuances linked to inflation, given that the Kazakh tenge market had no transparent domestic reference rate for borrowing and lending. This risk is mitigated by the fact that the liabilities are partially matched by on-lending linked to Kazakh CPI. At 31 December 2020 surplus Kazakh tenge CPI-linked funding stood at €746 million; these funds were invested predominantly in short-term Kazakhstan Government bonds.

### Equity price risk

The Treasury had direct exposure to equity risk of €105 million at 31 December 2020 through two Treasury share investments<sup>61</sup> (2019: €112 million). In addition, indirect exposures to equity risk occur in the form of equity-linked structured products that are hedged on a back-to-back basis and therefore result in no outright exposure.

<sup>60</sup> Spread risk arises from cross-currency basis spreads, tenor spreads (for example, between 6-month and 3-month LIBOR), Overnight Index Swap (OIS) vs. 3-month LIBOR spread and government bond spreads.

<sup>61</sup> See note 19 to the financial statements on page 71.

## C. Liquidity risk

### Liquidity risk management process

The Bank's liquidity policies are designed to ensure that the Bank maintains a prudent level of liquidity, given the risk environment in which it operates, and to support its triple-A credit rating.

The Bank's medium-term liquidity requirements are based on satisfying each of the following three minimum constraints:

- Net Treasury liquid assets must be at least 75 per cent of the next two years' projected net cash requirements, without recourse to accessing funding markets.
- The Bank's liquidity must be considered a strong positive factor when rating agency methodologies are applied. These methodologies include applying haircuts to the Bank's liquid assets, assessing the level of debt due within one year and considering undrawn commitments. This provides an external view of liquidity coverage under stressed circumstances.
- The Bank must be able to meet its obligations for at least 12 months under an extreme stress scenario. This internally generated scenario considers a combination of events that could detrimentally impact the Bank's liquidity position.

For the purposes of the net cash requirements coverage ratio above, all assets managed within the Treasury portfolio are considered to be liquid assets while "net" Treasury liquid assets represent gross treasury assets net of short-term debt.<sup>62</sup>

The Bank holds liquidity above its minimum policy levels to allow flexibility in the execution of its borrowing programme. At 31 December 2020, the Bank's key medium-term liquidity metrics were as follows:

- *Net Treasury liquid assets represented 152 per cent (2019: 121 per cent) of the next two years' net cash requirements against a minimum 75 per cent coverage.*
- *Treasury liquid assets (after the application of haircuts to simulate a stressed scenario) represented 125 per cent (2019: 107 per cent) of one-year debt service plus 50 per cent of undrawn commitments, against a minimum 100 per cent coverage.*

*The average weighted maturity of assets managed by Treasury at 31 December 2020 was 1.2 years (2019: 1.5 years).*

*The Bank's short-term liquidity policy is based on the principles of the Liquidity Coverage Ratio within the Basel III reform package. The policy requires that the ratio of maturing liquid assets and scheduled cash inflows to cash outflows over both a 30-day and 90-day horizon must be a minimum of 100 per cent. The minimum ratios under the Bank's policy have been exceeded at 31 December 2020 and consistently throughout the year.*

In addition to the above, Treasury actively manages the Bank's liquidity position on a daily basis.

*The Bank has a proven record of access to funding in the capital markets via its global medium-term note programme and commercial paper facilities. In 2020 the Bank raised €13.1 billion of medium to long-term debt with an average tenor of 4.0 years (2019: €9.9 billion and 4.3 years). During 2020, both Standard & Poor's and Moody's ratings agencies affirmed the Bank's triple-A credit rating with a stable outlook. Fitch also affirmed a triple-A credit rating, however they revised down the Bank's outlook from stable to negative. Whilst currently rated as "excellent", Fitch noted downside risks to the Bank's solvency (capitalisation and asset quality), resulting from the coronavirus pandemic. The Bank will continue to monitor its performance against all ratings agency ratios and metrics.*

<sup>62</sup> For this ratio, short-term debt is debt with a fixed or optional maturity of one year or less at the point of acquisition – that is, it is not debt where the remaining maturity was one year or less at 31 December 2020.

The table below is a maturity analysis of the undiscounted cash flows deriving from the Bank's financial liabilities. Cash flows are presented in the earliest maturity band in which they could contractually fall due.<sup>63</sup>

As the figures represent undiscounted cash flows, they do not match those reported in the balance sheet.

Financial liabilities at 31 December 2020	Up to and including 1 month € million	Over 1 month and up to and including 3 months € million	Over 3 months and up to and including 1 year € million	Over 1 year and up to and including 3 years € million	Over 3 years € million	Total € million
<b>Non-derivative cash flows</b>						
Amounts owed to credit institutions	(1,188)	(26)	(121)	(18)	-	(1,353)
Debts evidenced by certificates	(1,279)	(3,607)	(7,990)	(15,245)	(20,859)	(48,980)
Other financial liabilities	(37)	(211)	(42)	(89)	(177)	(556)
<b>At 31 December 2020</b>	<b>(2,504)</b>	<b>(3,844)</b>	<b>(8,153)</b>	<b>(15,352)</b>	<b>(21,036)</b>	<b>(50,889)</b>
<b>Trading derivative cash flows</b>						
Net settling interest rate derivatives	(9)	(18)	(75)	(143)	(232)	(477)
Gross settling interest rate derivatives – outflow	(421)	(273)	(1,485)	(1,706)	(2,216)	(6,101)
Gross settling interest rate derivatives – inflow	335	201	1,469	1,683	2,301	5,989
Foreign exchange derivatives – outflow	(3,605)	(4,766)	(5,967)	(94)	(57)	(14,489)
Foreign exchange derivatives – inflow	3,493	4,631	5,743	67	50	13,984
<b>At 31 December 2020</b>	<b>(207)</b>	<b>(225)</b>	<b>(315)</b>	<b>(193)</b>	<b>(154)</b>	<b>(1,094)</b>
<b>Hedging derivative cash flows</b>						
Net settling interest rate derivatives	(9)	(20)	(38)	(115)	(79)	(261)
Gross settling interest rate derivatives – outflow	(310)	(184)	(996)	(2,742)	(2,879)	(7,111)
Gross settling interest rate derivatives – inflow	278	204	965	2,331	2,771	6,549
<b>At 31 December 2020</b>	<b>(41)</b>	<b>-</b>	<b>(69)</b>	<b>(526)</b>	<b>(187)</b>	<b>(823)</b>
<b>Total financial liabilities at 31 December 2020</b>	<b>(2,752)</b>	<b>(4,069)</b>	<b>(8,537)</b>	<b>(16,071)</b>	<b>(21,377)</b>	<b>(52,806)</b>
<b>Other financial instruments</b>						
Undrawn commitments						
Financial institutions	(3,169)	-	-	-	-	(3,169)
Non-financial institutions	(11,912)	-	-	-	-	(11,912)
<b>At 31 December 2020</b>	<b>(15,081)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(15,081)</b>

<sup>63</sup> Presentation of this information has been amended from the prior year to provide more useful information to readers. Under the previous presentation callable debt had been profiled in line with options conferring the right to its derivative counterparties to terminate the associated hedging instruments prior to maturity. This reflected how the Bank manages its debt in practice, despite the fact that the debt was callable at the option of the Bank and therefore there was no legal obligation to redeem the debt before its legal maturity. In the 2019 comparative table this change has increased the total amount of cash flows attributable to debts evidenced by certificates by €1.0 billion, increasing the cash flows over 3 years by €2.9 billion and reducing the cash flows in earlier tenors by €1.9 billion in aggregate.

	Up to and including 1 month € million	Over 1 month and up to and including 3 months € million	Over 3 months and up to and including 1 year € million	Over 1 year and up to and including 3 years € million	Over 3 years € million	Total € million
<b>Financial liabilities at 31 December 2019</b>						
<b>Non-derivative cash flows</b>						
Amounts owed to credit institutions	(1,500)	(25)	(122)	-	(22)	(1,669)
Debts evidenced by certificates	(2,161)	(5,021)	(9,882)	(14,451)	(17,718)	(49,233)
Other financial liabilities	(63)	(153)	(51)	(107)	(202)	(576)
<b>At 31 December 2019</b>	<b>(3,724)</b>	<b>(5,199)</b>	<b>(10,055)</b>	<b>(14,558)</b>	<b>(17,942)</b>	<b>(51,478)</b>
<b>Trading derivative cash flows</b>						
Net settling interest rate derivatives	(8)	(11)	(67)	(92)	(169)	(347)
Gross settling interest rate derivatives – outflow	(257)	(444)	(1,518)	(1,643)	(1,494)	(5,356)
Gross settling interest rate derivatives – inflow	230	410	1,455	1,618	1,423	5,136
Foreign exchange derivatives – outflow	(5,849)	(3,685)	(1,999)	(16)	(114)	(11,663)
Foreign exchange derivatives – inflow	5,759	3,635	1,983	15	100	11,492
<b>At 31 December 2019</b>	<b>(125)</b>	<b>(95)</b>	<b>(146)</b>	<b>(118)</b>	<b>(254)</b>	<b>(738)</b>
<b>Hedging derivative cash flows</b>						
Net settling interest rate derivatives	(4)	(15)	(14)	(55)	(52)	(140)
Gross settling interest rate derivatives – outflow	(251)	(142)	(1,022)	(1,784)	(2,942)	(6,141)
Gross settling interest rate derivatives – inflow	223	168	1,029	1,775	2,362	5,557
<b>At 31 December 2019</b>	<b>(32)</b>	<b>11</b>	<b>(7)</b>	<b>(64)</b>	<b>(632)</b>	<b>(724)</b>
<b>Total financial liabilities at 31 December 2019</b>	<b>(3,881)</b>	<b>(5,283)</b>	<b>(10,208)</b>	<b>(14,740)</b>	<b>(18,828)</b>	<b>(52,940)</b>
<b>Other financial instruments</b>						
Undrawn commitments						
Financial institutions	(2,759)	-	-	-	-	(2,759)
Non-financial institutions	(11,495)	-	-	-	-	(11,495)
<b>At 31 December 2019</b>	<b>(14,254)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(14,254)</b>

## D. Operational risk

The Bank defines operational risk as all aspects of risk-related exposure other than those falling within the scope of credit, market and liquidity risk. This includes the risk of loss (financially and/or to the Bank's reputation) resulting from inadequate or failed internal processes, people and systems or from external events.

### Sources of operational risk

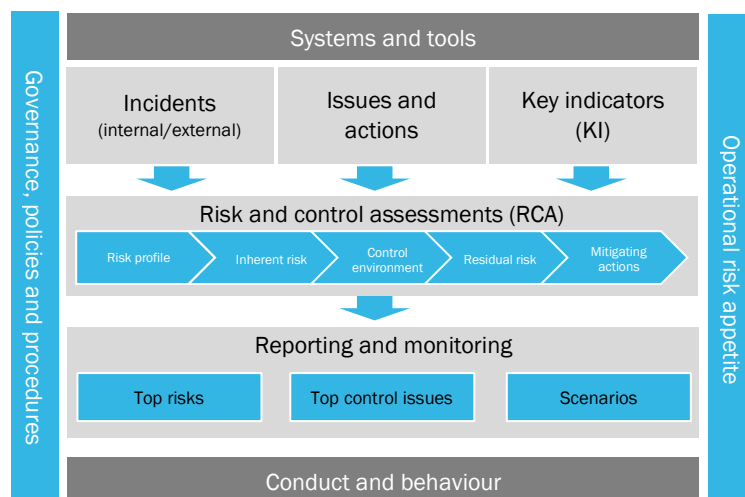
Operational risk can manifest itself in various ways, including business interruptions, inappropriate behaviour of employees (including fraud), failure to comply with applicable rules and policies or failure of vendors to perform in accordance with their contractual arrangements. These events could result in financial losses, as well as reputational damage to the Bank.

### Operational Risk Framework

The Bank's Operational Risk Framework (ORF) is a network of processes, procedures, reports and responsibilities that are used to identify, manage and monitor the operational risks of the Bank. These include governance committees, day-to-day management practices such as the collection and analysis of key risks, risk of loss incidents and both strategic and cultural practices.

The ORF provides a structured approach to managing operational risk. It seeks to apply consistent standards and techniques for evaluating risks across the Bank within which individual businesses have sufficient flexibility to tailor specific components to their own needs.

The main components of the Operational Risk Framework are described below:



### Governance, policies and procedures

The Bank utilises a comprehensive set of policies and procedures that set out how operational risks should be managed throughout the Bank.

### Operational risk appetite

This determines the Bank's approach to risk taking and articulates the motivations for taking, accepting or avoiding certain types of risks or exposures.

### Incidents

The Bank systematically collects, analyses and reports data on operational risk incidents to ensure it understands the reasons they occurred and how controls can be improved to reduce the risk of future incidents. It also collects and utilises available data on incidents at relevant peer firms through the Global Operational Risk Loss Database to identify potential risks that may be relevant in the future, even if they have not currently impacted the Bank.

### Issues and actions

"Issues" comprise a catalogue of problems the business faces with potential operational risks arising as a consequence of business activities. "Actions" address these issues and are steps taken to ensure these issues do not present operational risks.

### Key indicators

These are metrics that are used to monitor particular operational risks and controls over time.

### Risk and control assessments

"Risk and control assessments" are comprehensive, bottom-up assessments of the key operational risks in each business. They comprise a self-assessment that defines a risk profile based on Bank-wide operational risk taxonomy, classifies risks under a standardised approach, covers the inherent risks of each business and control function, provides an evaluation of the effectiveness of the controls in place to mitigate these risks, determines the residual risk ratings and requires a decision to either accept or remediate any residual risks.

### Reporting and monitoring

The Bank produces a wide range of regular management information reports covering the key inputs and outputs of the ORF. These reports are used by senior management to monitor outcomes against agreed targets and tolerance levels.

### Systems and tools

The Bank utilises "systems" and "tools" to ensure operational risks are identified and managed properly.



## Conduct and behaviour

Several ORF components include assessments of behaviour as effective operational risk management relies on employees conducting themselves appropriately. For example, investigations of incidents typically consider whether employees escalated issues at an appropriately early stage. Risks that have implications for conduct risk can be identified and assessed via the operational risk register and the risk and control assessment process.

## Key risks and mitigations

The Bank continually assesses and strengthens its risk and control processes and technological support tools to increase their effectiveness. The following table summarises key operational risks currently considered most relevant to its business.

Key risk	Description	How is the risk managed
<b>Reputational risk</b>	Reputational risk can arise from any of the key risks outlined below. Reputational risk relates to the Bank's brand, as well as ethics, trust, relationships with clients and stakeholders, conduct and the overall culture and values of our organisation. Reputational risk may also arise from taking on inappropriate client relationships which may have adverse implications for the Bank.	Consider key reputational risks when initiating changes in strategy or operating model. Engage in proactive communications with all stakeholders and monitor media coverage to understand how our reputation is perceived. In addition, a number of controls and frameworks are in place to address other risks that could affect our reputation including conduct risk, financial crime, investment risk and client take-on and product development.
<b>Conduct risk</b>	The potential detriment to the Bank, its stakeholders and clients with respect to investment management, lending fraud, market integrity, money laundering, bribery and corruption.	Managed through a framework focusing on enhancements to risk identification, mitigation, management information and reporting in conjunction with line management, OCCO and Human Resources.
<b>People risk</b>	The risk that losing one important employee or team would cause a significant negative impact to the Bank or that failing to attract talent leads to sub-optimal performance. This relates to investment staff or teams associated with key products or other individuals with significant experience or specialist knowledge (for example, key operator or IT system specialists).	Key mitigations include identifying and developing resources to support front-to-back processes, talent management programme and succession planning. Develop comprehensive procedure documentation of all key processes and where possible include as part of disaster recovery tests.
<b>Process risk</b>	Risk arising from the failure of significant business processes undertaken by the EBRD, including for example critical transaction and payments processing, client suitability checks and asset pricing.	Risk and control assessments are used to identify and assess key operational risks. Associated controls are assessed with regard to their design and performance. Where required, processes and controls are enhanced to improve the control environment with the aim of preventing risk events from recurring.
<b>Change management risk/project risk</b>	Risk of negative impact from change/projects/initiatives. Project risk is the risk that ineffective project implementation could lead to sub-optimal solutions being delivered on our key projects.	Dedicated change management team overseeing all major projects, ensuring that consistent, Bank-wide rigour is brought to the initiation, approval and monitoring of projects. The Bank does not implement new processes and systems before they have been fully tested.
<b>Cyber crime</b>	Risk of loss or detriment to the Bank's business and customers as a result of actions committed or facilitated through the use of networked information systems.	The Bank's IT and information security procedures and processes ensure that all servers and computers have up to date antivirus software. Backups are made regularly and regular access control checks, system penetration and vulnerability tests along with disaster recovery tests are performed. The Bank's anti-cyber attack controls are checked and aligned with external best practice.
<b>Business resilience risk</b>	Business resilience risk is the risk that, for a number of reasons, the Bank is unable to continue to operate.	Resilience planning is in place across the business with clear identification of key staff and their involvement in business resumption plans. This includes annual disaster recovery testing at the Bank's back-up site. Bank-wide insurance held against a loss resulting from interruption to the business as a consequence of loss of or damage to our property. The Bank works closely with its third-party suppliers to maintain the quality and continuity of service.
<b>Technology risk</b>	The risks that the Bank's technology systems and support are inadequate or fail to adapt to changing requirements.	Build a technology risk management operating model that enables the organisation to identify, measure, and manage technology risks against its business objectives, critical processes, and information risks. Ensure consideration for key areas such as incident, change, and capacity management. Regularly review the progress of major information technology projects and new systems are subject to rigorous testing before approval.
<b>Third-party service provider risk</b>	Inadequate selection and ongoing management of external suppliers. Third-party service provider risk relates to the risk that suppliers may not be able to meet their agreed service level terms.	Before entering into third-party arrangements, the Bank undertakes due diligence on third-party suppliers and maintain a programme of regular assessment against agreed service levels. Exit plans are considered prior to appointment and provide a framework for transitioning business from one service provider to another should the quality fall below the agreed service level.

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## Outlook

*The Bank continues to monitor the operational risk impact of Covid-19. High infection rates have led to an increase in the level of risk regarding staffing availability, and rapid changes in working practices have heightened the level of risk within existing processes. The Bank is therefore focusing on its contingency plans to ensure continuation of business-critical activities and monitoring these risks carefully. For further detail on risks related to the pandemic, see the “Covid-19 outlook in 2021” section on page 31.*

*With the UK having officially left the EU, the Bank continues to closely monitor and respond to developments that could potentially impact its people and operations.*

*The Bank also continues to focus on strengthening its information technology systems and infrastructure, as well as its related information and cyber security controls and its business resilience capabilities and practices.*

## E. Capital management

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The Bank's original authorised share capital was €10.0 billion. Under Resolution No. 59, adopted on 15 April 1996, the Board of Governors approved a doubling of the Bank's authorised capital stock to €20.0 billion.

In May 2010 the Board of Governors approved a further two-step increase in the authorised capital stock of the Bank: an immediate €1.0 billion increase in authorised paid-in shares (Resolution No. 126), and a €9.0 billion increase in authorised callable capital shares (Resolution No. 128). This amounts to an aggregate increase in the authorised capital stock of the Bank of €10.0 billion (collectively referred to as the second capital increase). The increase in callable capital became effective on 20 April 2011 when subscriptions were received for at least 50 per cent of the newly authorised callable capital. The callable shares were issued subject to redemption in accordance with the terms of Resolution No. 128. At 31 December 2020, €8.9 billion of the callable capital increase had been subscribed (2019: €8.9 billion).

The Bank does not have any other classes of capital.

At the October 2020 Annual Meeting the Board of Governors reviewed the capital stock of the Bank pursuant to Article 5.3 of the Agreement and resolved that the projected capital stock is appropriate for the 2021-25 period, in the context of the approval of the Bank's Strategic and Capital Framework 2021-25. The Board of Governors resolved that the adequacy of the Bank's capital would next be reviewed in 2025 (Resolution No. 233).

The Bank's capital usage is guided by statutory and financial policy parameters. Article 12 of the Agreement establishes a 1:1 gearing ratio which limits the total amount of outstanding loans, share investments and guarantees made by the Bank in the economies in which it invests to the total amount of the Bank's unimpaired subscribed capital, reserves and surpluses. *This capital base incorporates unimpaired subscribed capital (including callable capital), the unrestricted general reserves, loan loss reserve, special reserve and adjustments for general loan impairment provisions on Banking exposures and unrealised equity losses.* The capital base for these purposes amounted to €41.4 billion<sup>64</sup> at 31 December 2020 after 2020 net income allocation decisions (2019: €41.2 billion).

The Bank interprets the gearing ratio on a “disbursed Banking assets” or “operating assets” basis. To ensure consistency with the statutory capital base, specific provisions are deducted from total operating assets for the purposes of the ratio. At 31 December 2020, the Bank's gearing ratio on an aggregated basis was 79 per cent (2019: 76 per cent) compared with a policy threshold for this ratio of 92 per cent. Article 12 also limits the total amount of disbursed share investments to the total amount of the Bank's unimpaired paid-in subscribed capital, surpluses and general reserve. *No capital utilisation limits were breached during the year (2019: none).*

The Bank's statutory measure of capital adequacy under the gearing ratio is supplemented by a risk-based prudential capital adequacy limit under its Capital Adequacy Policy.

The Bank defines required capital as the potential capital losses it may incur based on probabilities consistent with the Bank's AAA credit rating. The main risk categories assessed under the capital adequacy framework are credit risk, market risk and operational risk, and the total risk is managed within an available capital base that excludes callable capital, while maintaining a prudent capital buffer.

One of the main objectives of the Capital Adequacy Policy is to manage the Bank's capital within a medium-term planning framework, providing a consistent measurement of capital headroom over time. The Bank's objective is to prevent the need to call on subscribed callable capital and to use only available risk capital including paid-in capital and reserves.

*At 31 December 2020 the ratio of required capital to available capital was 67 per cent (2019: 66 per cent) compared with a policy threshold for this ratio of 90 per cent.* The Bank's risk-based capital requirement under this policy is managed alongside the Bank's statutory capital constraint.

The Bank's key financial indicators are presented on page 6. At 31 December 2020, the ratio of members' equity to total assets was 26 per cent (2019: 26 per cent) and the ratio of members' equity to Banking assets was 56 per cent (2019: 58 per cent).

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<sup>64</sup> Deductions are made to exclude revaluation reserves related to Banking assets (as operating assets are considered at cost).

	2020 € million	2019 € million
<b>Reserves and retained earnings</b>		
Special reserve	306	306
Loan loss reserve	324	462
SEMED TC fund	5	8
Unrealised gains	1,995	1,773
<b>Total restricted reserves</b>	<b>2,630</b>	<b>2,549</b>
<b>Unrestricted general reserves</b>	<b>9,044</b>	<b>9,064</b>
<b>At 31 December</b>	<b>11,674</b>	<b>11,613</b>

The Bank's reserves are used to determine, in accordance with the Agreement, what part of the Bank's net income will be allocated to surplus or other purposes and what part, if any, will be distributed to its members. For this purpose, the Bank uses unrestricted general reserves.

Article 36 of the Agreement relates to the allocation and distribution of the Bank's net income and states: "No such allocation, and no distribution, shall be made until the general reserve amounts to at least ten per cent of the authorised capital stock". This figure is currently €3.0 billion (2019: €3.0 billion).

## F. Fair value of financial assets and liabilities

### Classification and fair value of financial assets and liabilities

	Carrying amount € million	Fair value € million
<b>Financial assets at 31 December 2020</b>		
<b>Financial assets measured at fair value through profit or loss or fair value through other comprehensive income:</b>		
Debt securities	1,741	1,741
Derivative financial instruments	5,030	5,030
Banking loans at fair value through other comprehensive income	2,280	2,280
Banking loans at fair value through profit or loss	319	319
Banking portfolio: Share investments at fair value through profit or loss	4,872	4,872
Treasury portfolio: Share investments at fair value through other comprehensive income	105	105
	14,347	14,347
<b>Financial assets measured at amortised cost:<sup>65</sup></b>		
Placements with and advances to credit institutions	18,690	18,690
Debt securities	11,243	11,294
Other financial assets	444	444
Banking loan investments at amortised cost	24,875	25,302
	55,252	55,730
<b>Total</b>	<b>69,599</b>	<b>70,077</b>

	Carrying amount € million	Fair value € million
<b>Financial assets at 31 December 2019</b>		
<b>Financial assets measured at fair value through profit or loss or fair value through other comprehensive income:</b>		
Debt securities	1,789	1,789
Derivative financial instruments	4,300	4,300
Banking loans at fair value through other comprehensive income	2,494	2,494
Banking loans at fair value through profit or loss	409	409
Banking portfolio: Share investments at fair value through profit or loss	5,070	5,070
Treasury portfolio: Share investments at fair value through other comprehensive income	112	112
	14,174	14,174
<b>Financial assets measured at amortised cost:</b>		
Placements with and advances to credit institutions	18,368	18,368
Debt securities	11,840	11,872
Other financial assets	456	456
Banking loan investments at amortised cost	23,172	23,932
	53,836	54,628
<b>Total</b>	<b>68,010</b>	<b>68,802</b>

<sup>65</sup> With the exception of debt securities and loan investments, the fair value for the other amortised cost assets approximates to their carrying value due to the short-dated nature of these assets.

Financial liabilities at 31 December 2020	Held for trading € million	At fair value through profit or loss € million	Derivatives held for hedging purposes € million	Financial liabilities at amortised cost € million	Carrying amount € million	Fair value € million
Amounts owed to credit institutions	-	-	-	(1,353)	(1,353)	(1,353)
Debts evidenced by certificates	-	-	-	(46,926)	(46,926)	(46,877)
Derivative financial instruments	(1,125)	(102)	(1,506)	-	(2,733)	(2,733)
Other financial liabilities	-	(174)	-	(695)	(869)	(869)
<b>Total financial liabilities</b>	<b>(1,125)</b>	<b>(276)</b>	<b>(1,506)</b>	<b>(48,974)</b>	<b>(51,881)</b>	<b>(51,832)</b>

Financial liabilities at 31 December 2019	Held for trading € million	At fair value through profit or loss € million	Derivatives held for hedging purposes € million	Financial liabilities at amortised cost € million	Carrying amount € million	Fair value € million
Amounts owed to credit institutions	-	-	-	(1,669)	(1,669)	(1,669)
Debts evidenced by certificates	-	-	-	(45,821)	(45,821)	(45,740)
Derivative financial instruments	(626)	(142)	(1,167)	-	(1,935)	(1,935)
Other financial liabilities	-	(138)	-	(808)	(946)	(946)
<b>Total financial liabilities</b>	<b>(626)</b>	<b>(280)</b>	<b>(1,167)</b>	<b>(48,298)</b>	<b>(50,371)</b>	<b>(50,290)</b>

At 31 December 2020, the Bank's balance sheet approximates to fair value in all financial asset and liability categories, with the exception of loan investments at amortised cost.

The amortised cost instruments held within placements with and advances to credit institutions, other financial assets, amounts owed to credit institutions, and other financial liabilities have amortised cost values approximating their fair value, being primarily simple, high credit quality short-term instruments. They are classified as having Level 2 inputs (see fair value hierarchy, below) as the Bank's assessment of their fair value is based on the observable market valuation of similar assets and liabilities.

The fair value of amortised cost debt securities is determined using Level 2 inputs, employing valuation techniques appropriate to the market and industry of each investment. The primary valuation techniques used are quotes from brokerage services and discounted cash flows. Techniques used to support these valuations include industry valuation benchmarks and recent transaction prices.

Banking loan investments whereby the objective of the Bank's business model is to hold these investments to collect the contractual cash flow, and the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest, are recognised at amortised cost. The fair value of these loans was calculated using Level 3 inputs by discounting the cash flows at a year-end interest rate applicable to each loan and further discounting the value by an internal measure of credit risk.

Debts evidenced by certificates represents the Bank's borrowings raised through the issuance of commercial paper and bonds. The fair value of the Bank's issued bonds is determined using discounted cash flow models and therefore relies on Level 3 inputs. Due to the short-tenor nature of commercial paper, amortised cost approximates fair value. The fair value of the Bank's issued commercial paper is determined based on the observable market valuation of similar assets and liabilities and therefore relies on Level 2 inputs.

### Fair value hierarchy

IFRS 13 specifies classification of fair values on the basis of a three-level hierarchy of valuation methodologies. The classifications are determined based on whether the inputs used in the measurement of fair values are observable or unobservable. These inputs have created the following fair value hierarchy:

- **Level 1** – Quoted prices in active markets for identical assets or liabilities. This level includes listed share investments on stock exchanges and listed bonds classified as loans held at fair value through other comprehensive income.
- **Level 2** – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices). This level includes debt securities, most derivative products and listed share and bond investments valued using a quoted price but where there is no market sufficiently active to be included in Level 1. The sources of inputs include prices available from screen-based services such as SuperDerivatives and Bloomberg, broker quotes and observable market data such as interest rates and foreign exchange rates which are used in deriving the valuations of derivative products.
- **Level 3** – Inputs for the asset or liability that are not based on observable market data (unobservable inputs). This level includes share investments and debt securities or derivative products for which not all valuation inputs are observable.

The table below provides information at 31 December 2020 about the Bank's financial assets and financial liabilities measured at fair value. Financial assets and financial liabilities are classified in their entirety based on the lowest level input that is significant to the fair value measurement.

	At 31 December 2020			
	Level 1 € million	Level 2 € million	Level 3 € million	Total € million
Debt securities	-	1,741	-	1,741
Derivative financial instruments	-	4,830	200	5,030
Banking loans	2,015	271	313	2,599
Share investments (Banking portfolio)	1,495	160	3,217	4,872
Share investments (Treasury portfolio)	-	105	-	105
<b>Total financial assets at fair value</b>	<b>3,510</b>	<b>7,107</b>	<b>3,730</b>	<b>14,347</b>
Derivative financial instruments	-	(2,631)	(102)	(2,733)
Other liabilities	-	-	(174)	(174)
<b>Total financial liabilities at fair value</b>	<b>-</b>	<b>(2,631)</b>	<b>(276)</b>	<b>(2,907)</b>

	At 31 December 2019			
	Level 1 € million	Level 2 € million	Level 3 € million	Total € million
Debt securities	-	1,789	-	1,789
Derivative financial instruments	-	4,098	202	4,300
Banking loans	2,494	-	409	2,903
Share investments (Banking portfolio)	1,573	12	3,485	5,070
Share investments (Treasury portfolio)	-	112	-	112
<b>Total financial assets at fair value</b>	<b>4,067</b>	<b>6,011</b>	<b>4,096</b>	<b>14,174</b>
Derivative financial instruments	-	(1,793)	(142)	(1,935)
Other liabilities	-	-	(138)	(138)
<b>Total financial liabilities at fair value</b>	<b>-</b>	<b>(1,793)</b>	<b>(280)</b>	<b>(2,073)</b>

During 2020 there were no transfers from Level 1 to Level 3, or from Level 2 to Level 3 (2019: €5 million transferred from Level 1 to Level 3 and €1 million from Level 2 to Level 3). In 2020 there were transfers of €265 million from Level 1 to Level 2 (2019: €nil). There were no transfers from Level 2 to Level 1 in 2020 or 2019. Transfers to Level 2 occur when the volume of trading of an investment is at a level that is insufficient for its market to be deemed active, but where the market price is still the best indicator of the investment's value. Transfers to Level 3 occur when there is no longer an observable market price indicative of arms-length transactions.

In 2020 there were €109 million transfers out of level 3 (2019: €nil). €103 million of Banking share investments were transferred out of level 3 as a result of the shares listing and subsequently having an observable market price. €6 million of Banking loans were transferred out of level 3 as a result of increased availability of observable market data.

The table below provides a reconciliation of the fair values of the Bank's Level 3 financial assets and financial liabilities for the year ended 31 December 2020.<sup>66</sup>

	Derivative financial instruments € million	Banking loans € million	Banking share investments € million	Total assets € million	Other liabilities € million	Derivative financial instruments € million	Total liabilities € million
Balance at 31 December 2019	202	409	3,485	4,096	(138)	(142)	(280)
<i>Net gains/(losses) recognised in:</i>							
- Net gains from share investments at fair value through profit or loss	70	-	297	367	(13)	(5)	(18)
- Net losses from loans	-	(38)	-	(38)	-	-	-
Issuances	-	38	-	38	(32)	-	(32)
Purchases	-	-	280	280	-	-	-
Settlements	(72)	(90)	-	(162)	9	45	54
Sales	-	-	(742)	(742)	-	-	-
Transfers out of Level 3	-	(6)	(103)	(109)	-	-	-
<b>Balance at 31 December 2020</b>	<b>200</b>	<b>313</b>	<b>3,217</b>	<b>3,730</b>	<b>(174)</b>	<b>(102)</b>	<b>(276)</b>
<i>Net gains/(losses) for the year for Level 3 instruments held at 31 December 2020 recognised in:</i>							
- Net gains/(losses) from share investments at fair value through profit or loss	35	-	54	89	(11)	1	(10)
- Net losses from loans	-	(30)	-	(30)	-	-	-

	Derivative financial instruments € million	Banking loans € million	Banking share investments € million	Total assets € million	Other liabilities € million	Derivative financial instruments € million	Total liabilities € million
Balance at 31 December 2018	499	460	3,174	4,133	(111)	(99)	(210)
<i>Net gains/(losses) recognised in:</i>							
- Net gains from share investments at fair value through profit or loss	(24)	-	602	578	(9)	(63)	(72)
- Net losses from loans	-	(10)	-	(10)	-	-	-
Deferred loss	28	-	-	28	-	4	4
Issuances	-	26	-	26	(26)	-	(26)
Purchases	-	-	294	294	-	-	-
Settlements	(301)	(67)	-	(368)	8	16	24
Sales	-	-	(575)	(575)	-	-	-
Write offs	-	-	(16)	(16)	-	-	-
Transfers into Level 3	-	-	6	6	-	-	-
<b>Balance at 31 December 2019</b>	<b>202</b>	<b>409</b>	<b>3,485</b>	<b>4,096</b>	<b>(138)</b>	<b>(142)</b>	<b>(280)</b>
<i>Net gains/(losses) for the year for Level 3 instruments held at 31 December 2019 recognised in:</i>							
- Net (losses)/gains from share investments at fair value through profit or loss	(49)	-	520	471	(8)	(63)	(71)
- Net losses from loans	-	(11)	-	(11)	-	-	-

<sup>66</sup> The presentation of the comparative table showing 2019 data has been changed to show separately the individual income statement lines in which gains and losses occurred, and to separately present separately both issuances and purchases and settlements and sales.

### Level 3 – sensitivity analysis

The table below presents the Level 3 financial instruments carried at fair value at 31 December 2020, the main valuation models/techniques<sup>67</sup> used in the valuation of these financial instruments and the estimated increases or decreases in fair value based on reasonable possible alternative assumptions:

		Impact on net profit in 2020		
		Carrying amount € million	Favourable change € million	Unfavourable change € million
	<b>Main valuation models/techniques</b>			
Banking loans	DCF, option pricing models, credit adjustment models and NAV	313	40	(22)
Banking share investments, EPF and associated derivatives <sup>68</sup>	NAV and EBITDA multiples, DCF models, compounded interest and option pricing models	3,141	752	(462)
<b>At 31 December</b>		<b>3,454</b>	<b>792</b>	<b>(484)</b>

		Impact on net profit in 2019		
		Carrying amount € million	Favourable change € million	Unfavourable change € million
	<b>Main valuation models/techniques</b>			
Banking loans	DCF and option pricing models	409	29	(14)
Banking share investments, EPF and associated derivatives	NAV and EBITDA multiples, DCF models, compounded interest and option pricing models	3,407	446	(384)
<b>At 31 December</b>		<b>3,816</b>	<b>475</b>	<b>(398)</b>

### Banking loans

Banking loans at fair value through profit or loss mainly comprise convertible loans or loans with an element of performance-based return. The valuation models/techniques used to derive the fair value of these instruments are DCF models, NAV valuations and credit adjustments. The inputs into the models include interest rates, discount rates, the borrower's credit spreads and underlying equity prices. Reasonable possible alternative valuations have been determined based on the borrower's probability of default, alternative NAV valuations and changes to assumptions in underlying DCF models, for example, amending the discount rate.

### Banking share investments, Equity Participation Fund and derivatives

The Bank's unlisted equity portfolio comprises direct share investments, equity derivatives and equity funds. The main valuation models/techniques used to determine the fair value of these financial instruments are NAV multiples, EBITDA multiples and DCF models. The valuation of the Equity Participation Fund (EPF) is based on the same underlying investments and therefore also relies on the same techniques.

NAV multiples are most commonly applied to bank investments. Recent transactions within sectors are also considered where available. Reasonable possible alternative valuations have been determined based on the NAV multiple ranges in the valuations received for direct bank investments. Equity funds are valued based on NAV statements, adjusted for applicable market movements observed between the measurement date of the NAV and 31 December 2020. Reasonable possible alternative valuations have been determined based on changes in assumptions affecting the observed market movements. For investments valued using EBITDA multiples and DCF models, sensitivity analysis was performed by determining reasonable alternative valuations using sales, EBITDA, price-to-earnings multiples methods, as well as industry specific methods like multiples based on production capacities. Further, within a given method valuation ranges were determined by using bottom and top quartile multiples. For DCF models, sensitivity analysis was performed by changing certain underlying assumptions (for example, an increase or decrease in the discount rate).

<sup>67</sup> NAV = net asset value; EBITDA = earnings before interest, tax, depreciation and amortisation; DCF = discounted cash flow.

<sup>68</sup> Banking share investments typically have an attached put and/or call option derivative. As such, any change in the underlying value of the equity may be offset by the change in the value of the derivative. For this reason, Banking share investments and the associated derivatives have been combined for the sensitivity analysis. For details of the EPF, see note 31 on page 85.



# Notes to the financial statements

## 1. Establishment of the Bank

### I. Agreement Establishing the Bank

The European Bank for Reconstruction and Development (the Bank), whose principal office is located in London, is an international organisation formed under the Agreement Establishing the Bank dated 29 May 1990 (the Agreement). At 31 December 2020, the Bank's members comprised 69 countries, together with the European Union and the European Investment Bank.

### II. Headquarters Agreement

The status, privileges and immunities of the Bank and persons connected with the Bank in the United Kingdom are confirmed and supplemented in the Headquarters Agreement between the Government of the United Kingdom of Great Britain and Northern Ireland and the Bank (Headquarters Agreement). The Headquarters Agreement was signed in London at the start of the Bank's operations on 15 April 1991.

## 2. Segment information

The Bank's activities are primarily Banking and Treasury. Banking activities represent investments in projects that, in accordance with the Agreement, are made for the purpose of assisting the economies in which the Bank invests in their transition to open, market economies whilst fostering sustainable and inclusive growth and applying sound banking principles. The main investment products are loans, share investments and guarantees. Treasury activities include raising debt finance, investing surplus liquidity, managing the Bank's foreign exchange and interest rate risks and assisting clients in asset and liability management matters.

Information on the financial performance of Banking and Treasury operations is prepared regularly and provided to the President, the Bank's chief operating decision-maker. On this basis, Banking and Treasury operations have been identified as the operating segments.

### Segment performance

The President assesses the performance of the operating segments based on the net profit for the year, which is measured in a manner consistent with the financial statements and consistent with the prior year. The segment information provided to the President for the operating segments for the years ended 31 December 2020 and 31 December 2019 is as follows:

	Banking 2020 € million	Treasury 2020 € million	Aggregated 2020 € million	Banking 2019 € million	Restated Treasury 2019 € million	Restated <sup>69</sup> Aggregated 2019 € million
Interest income	1,045	222	1,267	1,239	421	1,660
Other income <sup>70</sup>	367	107	474	1,211	93	1,304
<b>Total segment revenue</b>	<b>1,412</b>	<b>329</b>	<b>1,741</b>	<b>2,450</b>	<b>514</b>	<b>2,964</b>
Interest expense and similar charges	(357)	(111)	(468)	(492)	(496)	(988)
Net interest (expense)/income on derivatives	-	(35)	(35)	-	148	148
General administrative expenses	(389)	(25)	(414)	(358)	(23)	(381)
Depreciation and amortisation	(49)	(3)	(52)	(51)	(3)	(54)
<b>Segment result before provisions and hedges</b>	<b>617</b>	<b>155</b>	<b>772</b>	<b>1,549</b>	<b>140</b>	<b>1,689</b>
Fair value movement on non-qualifying and ineffective hedges	-	(3)	(3)	-	(235)	(235)
Provisions for impairment of loan investments and guarantees	(479)	-	(479)	(22)	-	(22)
<b>Net profit for the year</b>	<b>138</b>	<b>152</b>	<b>290</b>	<b>1,527</b>	<b>(95)</b>	<b>1,432</b>
Transfers of net income approved by the Board of Governors			(115)			(117)
<b>Net profit after transfers approved by the Board of Governors</b>			<b>175</b>			<b>1,315</b>
<b>Segment assets</b>						
<b>Total assets</b>	<b>32,998</b>	<b>36,774</b>	<b>69,772</b>	<b>31,842</b>	<b>36,359</b>	<b>68,201</b>
<b>Segment liabilities</b>						
<b>Total liabilities</b>	<b>732</b>	<b>51,149</b>	<b>51,881</b>	<b>694</b>	<b>49,677</b>	<b>50,371</b>

<sup>69</sup> For details of the restatement please see page 27 in the "Accounting policies" section.

<sup>70</sup> Other income comprises the following line items in the income statement: Net fee and commission income; Dividend income; Net gains from share investments at fair value through profit or loss; Net gains from loans; Net gains from Treasury investments held at amortised cost; and Net gains from Treasury activities at fair value through profit or loss and foreign exchange.

## Segment revenues – geographic

The Bank's activities are divided into nine regions for internal management purposes.

	Segment revenue 2020 € million	Restated <sup>71</sup> Segment revenue 2019 € million
Central Asia <sup>72</sup>	227	205
Central Europe and Baltics <sup>73</sup>	257	409
Cyprus and Greece	26	119
Eastern Europe and the Caucasus <sup>74</sup>	214	476
Russian Federation	112	308
South-eastern Europe <sup>75</sup>	188	351
Southern and Eastern Mediterranean <sup>76</sup>	181	201
Turkey	297	381
Other OECD <sup>77</sup>	239	514
<b>Total</b>	<b>1,741</b>	<b>2,964</b>

Revenues are attributed to regions on the basis of the location in which a project operates.

## 3. Net interest income

	2020 € million	Restated <sup>78</sup> 2019 € million
<b>Banking loans</b>		
- At amortised cost	957	1,148
- At fair value through other comprehensive income	84	79
- At fair value through profit or loss	4	12
<b>Interest income from Banking loans</b>	<b>1,045</b>	<b>1,239</b>
<b>Debt securities at amortised cost</b>	<b>114</b>	<b>228</b>
<b>Reverse repurchase agreements</b>	<b>9</b>	<b>44</b>
<b>Cash and short-term funds</b>	<b>92</b>	<b>136</b>
<b>Other</b>	<b>7</b>	<b>13</b>
<b>Interest income from fixed income debt securities and other interest</b>	<b>222</b>	<b>421</b>
<b>Debts evidenced by certificates</b>	<b>(428)</b>	<b>(925)</b>
<b>Amounts owed to credit institutions</b>	<b>(38)</b>	<b>(61)</b>
<b>Other</b>	<b>(2)</b>	<b>(2)</b>
<b>Interest expense and similar charges</b>	<b>(468)</b>	<b>(988)</b>
<b>Net interest (expense)/income on derivatives</b>	<b>(35)</b>	<b>148</b>
<b>Net interest income</b>	<b>764</b>	<b>820</b>

Interest income accrued on credit-impaired financial assets during 2020 was €41 million (2019: €29 million).<sup>79</sup>

<sup>71</sup> For details of the restatement please see page 27 in the "Accounting policies" section.

<sup>72</sup> Kazakhstan, Kyrgyz Republic, Mongolia, Tajikistan, Turkmenistan and Uzbekistan.

<sup>73</sup> Croatia, Czech Republic, Estonia, Hungary, Latvia, Lithuania, Poland, Slovak Republic and Slovenia.

<sup>74</sup> Armenia, Azerbaijan, Belarus, Georgia, Moldova and Ukraine.

<sup>75</sup> Albania, Bosnia and Herzegovina, Bulgaria, Kosovo, Montenegro, North Macedonia, Romania and Serbia.

<sup>76</sup> Egypt, Jordan, Lebanon, Morocco and Tunisia.

<sup>77</sup> Other member countries of the Organisation for Economic Co-operation and Development that are not included within the other categories. [www.oecd.org/about/membersandpartners/](http://www.oecd.org/about/membersandpartners/)

<sup>78</sup> For details of the restatement please see page 27 in the "Accounting policies" section.

<sup>79</sup> This interest income equates to the unwinding of the discount on expected future cash flows from credit-impaired financial assets.

## 4. Net fee and commission income

The main components of net fee and commission income are as follows:

	2020 € million	2019 € million
Banking loan commitment charges	59	53
Other Banking loan fee income	16	12
Banking equity fee income	7	5
Other fee income	27	33
<b>Fee and commission income</b>	<b>109</b>	<b>103</b>
Banking equity fee expense	(6)	(8)
Other fee expenses	(23)	(13)
<b>Fee and commission expense</b>	<b>(29)</b>	<b>(21)</b>
<b>Net fee and commission income</b>	<b>80</b>	<b>82</b>

Front-end and appraisal fees of €81 million (2019: €57 million) received in 2020, together with related direct costs of €4 million (2019: €4 million), have been deferred on the balance sheet. They will be recognised in interest income over the period from disbursement to repayment of the related loan as part of the loan's effective interest, in accordance with IFRS 9.

## 5. Net gains from share investments at fair value through profit or loss<sup>80</sup>

	2020 € million	2019 € million
Net (losses)/gains from listed share investments	(55)	425
Net gains from unlisted share investments	215	561
Net gains/(losses) from equity derivatives	65	(55)
Net gains attributable to the Equity Participation Fund <sup>81</sup>	(13)	(9)
<b>Net gains from share investments at fair value through profit or loss</b>	<b>212</b>	<b>922</b>

## 6. Net losses from loans<sup>82</sup>

	2020 € million	2019 € million
Losses from loans at fair value through profit or loss	(38)	(10)
Gains from loans at fair value through other comprehensive income	1	2
<b>Net losses from loans</b>	<b>(37)</b>	<b>(8)</b>

## 7. Net gains from Treasury assets held at amortised cost

	2020 € million	2019 € million
Net gains from debt securities at amortised cost	2	2
<b>Net gains from Treasury assets held at amortised cost</b>	<b>2</b>	<b>2</b>

During the year the Bank sold €568 million of debt securities held at amortised cost (2019: €865 million).

## 8. Net gains from Treasury activities at fair value through profit or loss and foreign exchange

	2020 € million	2019 € million
Debt buy-backs and termination of related derivatives	1	1
Net gains from trading activities	110	103
Allocated cost of funding	(6)	(13)
<b>Net gains from Treasury activities at fair value through profit or loss and foreign exchange</b>	<b>105</b>	<b>91</b>

<sup>80</sup> Presentation of this note has been amended from the prior year to provide more useful information to readers by presenting by class of asset rather than realised and unrealised gains and losses.

<sup>81</sup> For more information on the Equity Participation Fund please see note 31 on page 85.

<sup>82</sup> Presentation of this note has been amended from the prior year to provide more useful information to readers by presenting by class of asset rather than realised and unrealised gains and losses.

## 9. Fair value movement on non-qualifying and ineffective hedges<sup>83</sup>

	2020 € million	2019 € million
<i>Hedge ineffectiveness recognised in the income statement from</i>		
Fair value hedges – interest rate risk	40	(64)
<b>Hedge ineffectiveness</b>	<b>40</b>	<b>(64)</b>
Fair value movement on non-qualifying hedges	(43)	(171)
<b>Net losses from Treasury activities at fair value through profit or loss</b>	<b>(3)</b>	<b>(235)</b>

The hedging practices and accounting treatment are disclosed under “Derivative financial instruments and hedge accounting” on page 20 in the “Accounting policies” section of this report.

The fair value movement on non-qualifying and ineffective hedges represents an accounting mismatch in respect of hedging relationships undertaken by the Bank that either do not qualify for hedge accounting or do not fully offset when measured in accordance with IFRS. This difference will reverse over time as the underlying deals approach their maturities.

### Fair value hedges – one-to-one hedge relationships

The Bank applies hedge accounting where there is an identifiable, one-to-one relationship between a hedging derivative instrument and a hedged cash instrument. These relationships predominantly arise within the context of the Bank’s borrowing activities in which the Bank’s issued bonds are combined with swaps to achieve floating-rate debt in the currency sought by the Bank. While such hedges are matched in cash flow terms, different valuation methodologies may apply to such cash flows, depending on market conventions for pricing different types of instrument.

One example of such a difference is a pricing component of currency swaps known as the basis swap spread, which is not applied to the related hedged bond. This component is a feature of supply and demand requirements for other currencies relative to the US dollar or the euro. To reduce the level of income statement volatility due to this factor, the Bank, under IFRS 9, elects to recognise these movements in hedging swap valuations in the statement of other comprehensive income. These amounts are then released to the income statement as hedge ineffectiveness over the life of the hedging relationship. Other pricing differentials between the hedging instruments and the hedged items are recognised directly in the income statement.

### Cash flow hedges

The Bank hedges on an annual basis to minimise the exchange rate risk associated with incurring administrative expenses in pound sterling. In 2020 no gain or loss was recognised as ineffectiveness in the income statement arising from cash flow hedges, as was the case in 2019. At 31 December 2020 the Bank had hedged the projected sterling expenditure for 2021. The effective rate at which these expenses were hedged was £1/€1.116.

### Fair value hedges – portfolio hedging

In addition to the one-to-one hedge relationships for which the Bank applies hedge accounting, the Bank also hedges interest rate risk across total assets and liabilities on a portfolio basis, for which hedge accounting is not applied. This activity results in the gains or losses arising on the hedging derivative instruments being recognised in the periods in which they occur while the offsetting impact deriving from the hedged cash instruments will accrue over a different timescale in keeping with the interest rates applicable to the specific periods for those instruments. The gains or losses on the hedging instruments is disclosed as fair value movement on non-qualifying hedges.

The following tables provide information regarding instruments in designated hedge relationships.

	Notional 2020 € million	Carrying amount Assets 2020 € million	Carrying amount Liabilities 2020 € million	Changes in fair value used for calculating hedge ineffectiveness 2020 € million
<b>Hedging instruments</b>				
Fair value hedges – interest rate risk	27,035	4,193	(1,505)	317
Cash flow hedges – foreign exchange risk	356	-	(1)	(19)
		4,193	(1,506)	298

<sup>83</sup> Presentation of this note has been amended from the prior year to provide more useful information to readers.

	Notional 2019 € million	Carrying amount Assets 2019 € million	Carrying amount Liabilities 2019 € million	Changes in fair value used for calculating hedge ineffectiveness 2019 € million
<b>Hedging instruments</b>				
Fair value hedges – interest rate risk	24,318	3,628	(1,167)	(173)
Cash flow hedges – foreign exchange risk	-	-	-	(11)
		3,628	(1,167)	(184)

The notional amount of the hedging instruments is profiled by timing of repayment in the following table.

Notional 2020	Less than 1 month € million	1 – 3 months € million	3 months – 1 year € million	1 – 5 years € million	More than 5 years € million
Fair value hedges – interest rate risk	113	1,467	5,594	15,295	4,566
Cash flow hedges – foreign exchange risk	29	67	260	-	-
	142	1,534	5,854	15,295	4,566

Notional 2019	Less than 1 month € million	1 – 3 months € million	3 months – 1 year € million	1 – 5 years € million	More than 5 years € million
Fair value hedges – interest rate risk	732	1,796	4,647	13,491	3,652
	732	1,796	4,647	13,491	3,652

The carrying value of the Bank's hedging instruments is reported within derivative financial instruments on the balance sheet.

	Carrying amount 2020 € million	Accumulated hedge adjustments 2020 € million	Changes in fair value used for calculating hedge ineffectiveness 2020 € million
<b>Hedged items</b>			
Fair value hedges – interest rate risk – assets	7,920	238	93
Fair value hedges – interest rate risk – liabilities	(34,786)	(2,847)	(370)
			(277)
Cash flow hedges – foreign exchange risk			19
			(258)

	Carrying amount 2019 € million	Accumulated hedge adjustments 2019 € million	Changes in fair value used for calculating hedge ineffectiveness 2019 € million
<b>Hedged items</b>			
Fair value hedges – interest rate risk – assets	8,081	153	116
Fair value hedges – interest rate risk – liabilities	(32,879)	(2,379)	(7)
			109
Cash flow hedges – foreign exchange risk			11
			120

The carrying value of the Bank's hedged items is reported on the balance sheet within debt securities in the case of hedged assets, and debts evidenced by certificates in the case of hedged liabilities. There are no accumulated hedged adjustments on assets or liabilities that have ceased to be adjusted for hedging gains and losses (2019: €nil).

The table below analyses the amounts recognised in other comprehensive income attributable to cash flow hedges. There are no amounts in the revaluation reserve relating to cash flow hedges where hedge accounting is no longer applied (2019: €nil)

	2020 € million	2019 € million
<b>Cash flow hedges</b>		
Fair value movements recognised in other comprehensive income	(19)	(11)
Amounts reclassified to general administrative expenses offsetting hedged FX movements	18	9
Losses on cash flow hedges recognised in other comprehensive income	(1)	(2)

## 10. Provisions for impairment of Banking loan investments<sup>84</sup>

	2020 € million	2019 € million
<b>Charge for the year</b>		
Impairment of loan investments at amortised cost in stages 1 and 2	(64)	15
Impairment of loan investments at amortised cost in stage 3 <sup>85</sup>	(411)	(20)
Associated hedging costs <sup>86</sup>	(1)	(1)
<b>Provisions for impairment of Banking loan investments at amortised cost</b>	<b>(476)</b>	<b>(6)</b>
Provisions for impairment of Banking loan investments at fair value through other comprehensive income	(2)	(11)
<b>Provisions for impairment of Banking loan investments</b>	<b>(478)</b>	<b>(17)</b>
<b>Movement in provisions</b>	<b>2020 € million</b>	<b>2019 € million</b>
At 1 January	(946)	(981)
Charge for the year to the income statement <sup>87</sup>	(476)	(6)
Accrued interest income written off on newly credit-impaired loans	10	8
Unwinding of the discount on expected future cash flows of stage 3 assets	41	29
Foreign exchange adjustments	75	(10)
Release against amounts written off	155	14
<b>At 31 December</b>	<b>(1,141)</b>	<b>(946)</b>
<b>Analysed between</b>		
Stage 1 and 2 provisions for non-sovereign loan investments at amortised cost	(315)	(277)
Stage 1 and 2 provisions for sovereign loan investments at amortised cost	(20)	(17)
Stage 3 provisions for loan investments at amortised cost	(806)	(652)
<b>At 31 December</b>	<b>(1,141)</b>	<b>(946)</b>

For the purpose of calculating impairment in accordance with IFRS 9, loans at amortised cost are grouped in three stages.

- Stage 1: Loans are originated in Stage 1. In this stage impairment is calculated on a portfolio basis and equates to the expected credit loss from these assets over a 12-month horizon.
- Stage 2: Loans for which there has been a significant increase in credit risk since inception, but which are still performing loans are grouped in Stage 2. In this stage impairment is calculated on a portfolio basis and equates to the full life expected credit loss from these assets.
- Stage 3: Loans for which there is specific evidence of impairment are grouped in Stage 3. In this stage the lifetime expected credit loss is specifically calculated for each individual asset.

<sup>84</sup> Provisions for loans held at fair value through other comprehensive income equated to €19 million (2019: €19 million). These provisions form part of the overall balance for loans at fair value through other comprehensive income on the balance sheet.

<sup>85</sup> Comprised of €482 million of new provisions against €71 million of released provisions (2019: €137 million against €117 million respectively).

<sup>86</sup> Provisions raised in non-euro currencies create foreign exchange exposures which Treasury hedges. To the extent these hedges are transacted at different rates to the rates applied by the Bank's accounting system to translate the provisions into the euro equivalent amounts, the difference is recognised as part of the overall provision charge in the income statement.

<sup>87</sup> Excludes provisions for guarantees which are recorded in other liabilities.

Set out below is an analysis of the movements in the Banking loan investments held at amortised cost and the associated impairment provisions for each of the stages of impairment.

	12-month ECL (Stage 1) 2020 € million	Lifetime ECL (Stage 2) 2020 € million	Lifetime ECL (Stage 3) 2020 € million	Total 2020 € million
<b>Movement in provisions</b>				
At 1 January	162	132	652	946
New loans originated	73	-	-	73
Transfer to Stage 1	29	(37)	-	(8)
Transfer to Stage 2 – significant increase in credit risk	(87)	157	(9)	61
Transfer to Stage 3 – credit-impaired	(7)	(62)	428	359
ECL release – repayments/settlements	(10)	(23)	(47)	(80)
ECL release – write offs	-	-	(155)	(155)
Changes in model or risk parameters	1	7	(12)	(4)
Foreign exchange and other movements	12	(12)	(51)	(51)
<b>At 31 December</b>	<b>173</b>	<b>162</b>	<b>806</b>	<b>1,141</b>

	Loans Stage 1 2020 € million	Loans Stage 2 2020 € million	Loans Stage 3 2020 € million	Total 2020 € million
<b>Movement in loans at amortised cost</b>				
At 1 January	19,994	2,986	1,138	24,118
New banking loans originated	9,622	-	-	9,622
Transfer to Stage 1	134	(134)	-	-
Transfer to Stage 2 – significant increase in credit risk	(2,300)	2,359	(59)	-
Transfer to Stage 3 – credit-impaired	(357)	(575)	932	-
Repayments/settlements	(5,197)	(683)	(254)	(6,134)
Write offs	-	-	(155)	(155)
Remeasurement of previously impaired loans	-	2	-	2
Foreign exchange and other movements	(1,220)	(179)	(38)	(1,437)
<b>At 31 December</b>	<b>20,676</b>	<b>3,776</b>	<b>1,564</b>	<b>26,016</b>



	12-month ECL (Stage 1) 2019 € million	Lifetime ECL (Stage 2) 2019 € million	Lifetime ECL (Stage 3) 2019 € million	Total 2019 € million
<b>Movement in provisions</b>				
At 1 January	193	113	675	981
New loans originated	44	-	-	44
Transfer to Stage 1	12	(32)	-	(20)
Transfer to Stage 2 – significant increase in credit risk	(43)	109	(30)	36
Transfer to Stage 3 – credit-impaired	(1)	(25)	79	53
ECL release – repayments/settlements	(8)	(5)	(40)	(53)
ECL release – write offs	-	-	(14)	(14)
Changes in model or risk parameters	(31)	(17)	(25)	(73)
Foreign exchange and other movements	(4)	(11)	7	(8)
<b>At 31 December</b>	<b>162</b>	<b>132</b>	<b>652</b>	<b>946</b>
	Loans Stage 1 2019 € million	Loans Stage 2 2019 € million	Loans Stage 3 2019 € million	Total 2019 € million
<b>Movement in loans at amortised cost</b>				
At 1 January	19,244	2,034	1,135	22,413
New banking loans originated	7,563	-	-	7,563
Transfer to Stage 1	134	(134)	-	-
Transfer to Stage 2 – significant increase in credit risk	(1,808)	1,884	(76)	-
Transfer to Stage 3 – credit-impaired	(56)	(221)	277	-
Repayments/settlements	(5,230)	(597)	(198)	(6,025)
Write offs	-	-	(14)	(14)
Remeasurement of previously impaired loans	-	6	-	6
Foreign exchange and other movements	147	14	14	175
<b>At 31 December</b>	<b>19,994</b>	<b>2,986</b>	<b>1,138</b>	<b>24,118</b>

## 11. General administrative expenses

	2020 € million	2019 € million
Personnel costs	(324)	(289)
Overhead expenses	(94)	(96)
General administrative expenses	(418)	(385)
Deferral of direct costs related to loan origination	4	4
<b>Net general administrative expenses</b>	<b>(414)</b>	<b>(381)</b>

The Bank's expenses are predominantly incurred in pound sterling. The pound sterling equivalent of the Bank's €414 million general administrative expenses, excluding depreciation and amortisation, totalled £349 million (2019: £343 million).

The following fees for work performed by the Bank's external auditor were included in overhead expenses:

	2020 € 000	2019 € 000
<b>Audit and assurance services</b>		
Services as auditor of the Bank	(670)	(310)
Internal controls framework assurance	(152)	(147)
Retirement plan audit	(34)	(25)
<b>Audit and assurance services</b>	<b>(856)</b>	<b>(482)</b>

## 12. Placements with and advances to credit institutions

	2020 € million	2019 € million
<b>Analysed between</b>		
Cash and cash equivalents	3,942	5,108
Other current placements and advances	14,739	13,260
Non-current placements and advances	9	-
<b>At 31 December</b>	<b>18,690</b>	<b>18,368</b>

Cash and cash equivalents are those placements and advances which have an original tenor equal to, or less than, three months. "Current" is defined as those assets maturing, or liabilities due, within the next 12 months. All other assets or liabilities are "non-current".

## 13. Debt securities

	2020 € million	2019 € million
Debt securities at fair value through profit or loss	1,741	1,789
Debt securities at amortised cost	11,243	11,840
<b>At 31 December</b>	<b>12,984</b>	<b>13,629</b>
<b>Analysed between</b>		
Current	4,539	4,334
Non-current	8,445	9,295
<b>At 31 December</b>	<b>12,984</b>	<b>13,629</b>

There were no impairment losses relating to debt securities in 2020 (2019: €nil).

## 14. Other financial assets

	2020 € million	2019 € million
Fair value of derivatives designated as fair value hedges	4,193	3,628
Fair value of derivatives designated as cash flow hedges	-	-
Fair value of portfolio derivatives not designated as hedges	637	470
Fair value of derivatives held in relation to the banking portfolio	200	202
Interest receivable	259	283
Paid-in capital receivable	5	5
Other	180	168
<b>At 31 December</b>	<b>5,474</b>	<b>4,756</b>
<b>Analysed between</b>		
Current	805	860
Non-current	4,669	3,896
<b>At 31 December</b>	<b>5,474</b>	<b>4,756</b>

## 15. Banking loan investments at amortised cost

	Sovereign loans 2020 € million	Non-sovereign loans 2020 € million	Total loans 2020 € million	Sovereign loans 2019 € million	Non-sovereign loans 2019 € million	Total loans 2019 € million
<b>At 1 January</b>	<b>4,770</b>	<b>19,348</b>	<b>24,118</b>	<b>4,376</b>	<b>18,037</b>	<b>22,413</b>
Disbursements	1,131	8,491	9,622	925	6,638	7,563
Repayments and prepayments	(610)	(5,524)	(6,134)	(567)	(5,458)	(6,025)
Remeasurement of previously impaired loans	-	2	2	-	6	6
Foreign exchange movements	(126)	(1,232)	(1,358)	26	137	163
Movement in effective interest rate adjustment	(32)	(47)	(79)	10	2	12
Written off	-	(155)	(155)	-	(14)	(14)
<b>At 31 December</b>	<b>5,133</b>	<b>20,883</b>	<b>26,016</b>	<b>4,770</b>	<b>19,348</b>	<b>24,118</b>
Impairment at 31 December	(20)	(1,121)	(1,141)	(17)	(929)	(946)
<b>Total net of impairment at 31 December</b>	<b>5,113</b>	<b>19,762</b>	<b>24,875</b>	<b>4,753</b>	<b>18,419</b>	<b>23,172</b>
<b>Analysed between</b>						
Current			4,675			3,725
Non-current			20,200			19,447
<b>Total net of impairment at 31 December</b>	<b>5,113</b>	<b>19,762</b>	<b>24,875</b>	<b>4,753</b>	<b>18,419</b>	<b>23,172</b>

At 31 December 2020 the Bank categorised 106 loan investments at amortised cost as Stage 3 credit-impaired, with operating assets totalling €1,564 million (2019: 82 loans totalling €1,138 million). Specific provisions on these assets amounted to €806 million (2019: €652 million).

## 16. Banking loan investments at fair value through other comprehensive income

	2020 € million	2019 € million
<b>Non-sovereign loans</b>		
At 1 January	2,494	1,737
Movement in fair value revaluation	(23)	117
Movement in expected credit loss	-	(11)
Disbursements	-	823
Repayments and prepayments	(143)	(175)
Foreign exchange movements	(51)	3
Movement in effective interest rate adjustment	3	-
<b>At 31 December</b>	<b>2,280</b>	<b>2,494</b>
<b>Analysed between</b>		
Current	216	63
Non-current	2,064	2,431
<b>Total net of impairment at 31 December</b>	<b>2,280</b>	<b>2,494</b>

At 31 December 2020 the Bank categorised no loan investments at fair value through other comprehensive income as non-performing.

## 17. Banking loan investments at fair value through profit or loss

	2020 € million	2019 € million
<b>Non-sovereign loans</b>		
At 1 January	409	460
Movement in fair value revaluation	(29)	(28)
Disbursements	38	26
Repayments and prepayments	(77)	(55)
Foreign exchange movements	(22)	6
<b>At 31 December</b>	<b>319</b>	<b>409</b>
<b>Analysed between</b>		
Current	51	66
Non-current	268	343
<b>At 31 December</b>	<b>319</b>	<b>409</b>

At 31 December 2020 the Bank categorised four loan investments at fair value through profit or loss as non-performing, with operating assets of €33 million (2019: Six loans with operating assets of €71 million).

Net fair value losses on these assets amounted to €22 million (2019: €61 million). During 2020 the Bank wrote off loan investments at fair value through profit or loss with operating assets of €39 million (2019: €nil).

## 18. Share investments at fair value through profit or loss

	Fair value Unlisted 2020 € million	Fair value Listed 2020 € million	Fair value Total 2020 € million	Fair value Unlisted 2019 € million	Fair value Listed 2019 € million	Fair value Total 2019 € million
<b>Outstanding disbursements</b>						
At 1 January	3,274	1,544	4,818	3,568	1,959	5,527
Transfer between unlisted and listed	(31)	31	-	-	-	-
Disbursements	277	124	401	292	108	400
Disposals	(364)	(147)	(511)	(570)	(523)	(1,093)
Written off	(2)	-	(2)	(16)	-	(16)
<b>At 31 December</b>	<b>3,154</b>	<b>1,552</b>	<b>4,706</b>	<b>3,274</b>	<b>1,544</b>	<b>4,818</b>
<b>Fair value adjustment</b>						
At 1 January	9	243	252	(596)	(186)	(782)
Transfer between unlisted and listed	(12)	12	-	-	-	-
Movement in fair value revaluation	74	(160)	(86)	605	429	1,034
<b>At 31 December</b>	<b>71</b>	<b>95</b>	<b>166</b>	<b>9</b>	<b>243</b>	<b>252</b>
<b>Fair value at 31 December</b>	<b>3,225</b>	<b>1,647</b>	<b>4,872</b>	<b>3,283</b>	<b>1,787</b>	<b>5,070</b>

Summarised financial information on share investments where the Bank owned greater than, or equal to, 20 per cent of the investee share capital at 31 December 2020 (venture capital associates), is detailed in note 30 ("Related parties") on page 83.

## 19. Treasury share investments at fair value through other comprehensive income

Treasury holds a strategic share investment in the Currency Exchange Fund N.V. for the purposes of accessing hedging and risk management products in the currencies of less developed markets. The Bank also has a purely nominal shareholding in SWIFT as membership is required to participate in this international payments system.

	2020 € million	2019 € million
<b>Share investment designated at fair value through other comprehensive income</b>		
The Currency Exchange Fund N.V.	105	112
SWIFT	-	-
<b>At 31 December</b>	<b>105</b>	<b>112</b>

No dividend income was received on these share investments during 2020 (2019: €nil).

## 20. Intangible assets

	Computer software development costs 2020 € million	Computer software development costs 2019 € million
<b>Cost</b>		
At 1 January	169	145
Additions	27	24
Disposals	(5)	-
<b>At 31 December</b>	<b>191</b>	<b>169</b>
<b>Amortisation</b>		
At 1 January	(100)	(83)
Charge	(17)	(17)
Disposals	3	-
<b>At 31 December</b>	<b>(114)</b>	<b>(100)</b>
<b>Net book value at 31 December</b>	<b>77</b>	<b>69</b>

## 21. Property and equipment

	Property 2020 € million	Property under construction 2020 € million	Office equipment 2020 € million	Right of use assets 2020 € million	Other 2020 € million	Total 2020 € million
<b>Cost</b>						
At 1 January	84	1	20	89	33	227
Additions	-	4	1	4	-	9
Disposals	-	-	-	(2)	-	(2)
<b>At 31 December</b>	<b>84</b>	<b>5</b>	<b>21</b>	<b>91</b>	<b>33</b>	<b>234</b>
<b>Depreciation</b>						
At 1 January	(59)	-	(16)	(23)	(7)	(105)
Charge	(8)	-	(2)	(24)	(1)	(35)
Disposals	-	-	-	2	-	2
<b>At 31 December</b>	<b>(67)</b>	<b>-</b>	<b>(18)</b>	<b>(45)</b>	<b>(8)</b>	<b>(138)</b>
<b>Net book value at 31 December 2020</b>	<b>17</b>	<b>5</b>	<b>3</b>	<b>46</b>	<b>25</b>	<b>96</b>

	Property 2019 € million	Property under construction 2019 € million	Office equipment 2019 € million	Right of use assets 2019 € million	Other 2019 € million	Total 2019 € million
<b>Cost</b>						
At 1 January	85	-	20	86	19	210
Additions	3	1	1	-	-	5
Reclassification	-	-	-	-	14	14
Transfers	-	-	-	4	-	4
Disposals	(4)	-	(1)	(1)	-	(6)
<b>At 31 December</b>	<b>84</b>	<b>1</b>	<b>20</b>	<b>89</b>	<b>33</b>	<b>227</b>
<b>Depreciation</b>						
At 1 January	(55)	-	(15)	-	(4)	(74)
Charge	(8)	-	(2)	(24)	(3)	(37)
Disposals	4	-	1	1	-	6
<b>At 31 December</b>	<b>(59)</b>	<b>-</b>	<b>(16)</b>	<b>(23)</b>	<b>(7)</b>	<b>(105)</b>
<b>Net book value at 31 December 2019</b>	<b>25</b>	<b>1</b>	<b>4</b>	<b>66</b>	<b>26</b>	<b>122</b>

## 22. Borrowings

	2020 € million	2019 € million
<b>Amounts owed to credit institutions and other third parties</b>		
Amounts owed to credit institutions	(181)	(107)
Amounts held as collateral	(724)	(1,032)
Amounts held and managed on behalf of third parties <sup>88</sup>	(448)	(530)
<b>At 31 December</b>	<b>(1,353)</b>	<b>(1,669)</b>
<b>Of which current:</b>	<b>(1,353)</b>	<b>(1,669)</b>

## 23. Debts evidenced by certificates

The Bank's outstanding debts evidenced by certificates are summarised below by currency. A significant proportion of the Bank's debts evidenced by certificates are hedged in a one-to-one hedging relationship with a cross-currency swap. On these bond issuances, as the bond's cash flows are offset by equivalent cash flows on the swap, the Bank's funding costs are effectively incurred in the currency of the funding leg of the swap. The table below therefore also presents the outstanding debts evidenced by certificates by currency after factoring in these currency hedges.

	Bond denominations 2020 € million	Currency after swap 2020 € million	Bond denominations 2019 € million	Currency after swap 2019 € million
Australian dollar	(977)	(126)	(925)	(84)
Brazilian real	(284)	-	(552)	-
Chinese yuan	(584)	-	(208)	-
Euro	(6,044)	(6,365)	(5,861)	(6,191)
Indonesian rupiah	(1,072)	-	(1,437)	-
Indian rupee	(246)	-	(538)	-
Kazakh tenge	(1,527)	(1,527)	(1,405)	(1,361)
New Turkish lira	(1,720)	-	(2,414)	-
Pound sterling	(6,129)	(1,602)	(5,689)	(1,843)
Swedish krona	(596)	-	(450)	-
South African rand	(1,398)	-	(483)	-
United States dollar	(23,509)	(36,546)	(22,952)	(35,617)
Other currencies	(2,840)	(760)	(2,907)	(725)
<b>At 31 December</b>	<b>(46,926)</b>	<b>(46,926)</b>	<b>(45,821)</b>	<b>(45,821)</b>

Where the swap counterparty exercises a right to terminate the hedging swap prior to legal maturity, the Bank is committed to exercise the same right with its issued bond.

	2020 € million	2019 € million
<b>Analysed between</b>		
Current	(14,165)	(17,122)
Non-current	(32,761)	(28,699)
<b>Debts evidenced by certificates at 31 December</b>	<b>(46,926)</b>	<b>(45,821)</b>

During the year the Bank redeemed €213 million of bonds and medium-term notes prior to maturity (2019: €264 million), generating a net gain of €1 million (2019: €1 million).

<sup>88</sup> See note 31 on page 84 for details of third parties.



The table below provides a reconciliation of the movements in debts evidenced by certificates for the year ended 31 December 2020, including both changes arising from cash flows and non-cash changes.

For the year ended 31 December 2020	Opening balance 2020 € million	Net cash flows € million	Fair value movements € million	Foreign exchange movements € million	Deals pending settlement € million	2020 € million
Debts evidenced by certificates	45,821	4,342	930	(4,164)	(3)	46,926
	Opening balance 2019 € million	Net cash flows € million	Fair value movements € million	Foreign exchange movements € million	Deals pending settlement € million	2019 € million
Debts evidenced by certificates	40,729	3,362	321	1,423	(14)	45,821

## 24. Other financial liabilities

	2020 € million	2019 € million
Fair value of derivatives designated as fair value hedges	(1,505)	(1,167)
Fair value of derivatives designated as cash flow hedges	(1)	-
Fair value of portfolio derivatives not designated as hedges	(1,125)	(626)
Fair value of other derivatives held in relation to the banking portfolio	(102)	(142)
Interest payable	(231)	(362)
Amounts payable to the Equity Participation Fund	(174)	(138)
Lease liability	(49)	(77)
Other	(415)	(369)
<b>At 31 December</b>	<b>(3,602)</b>	<b>(2,881)</b>
<b>Analysed between</b>		
Current	(1,385)	(1,127)
Non-current	(2,217)	(1,754)
<b>At 31 December</b>	<b>(3,602)</b>	<b>(2,881)</b>

## 25. Subscribed capital

	Number of shares 2020	Total 2020 € million	Number of shares 2019	Total 2019 € million
Authorised shared capital	3,000,000	30,000	3,000,000	30,000
of which				
Subscribed capital	2,975,468	29,755	2,975,468	29,755
Unsubscribed capital	24,532	245	24,532	245
<b>At 31 December</b>	<b>3,000,000</b>	<b>30,000</b>	<b>3,000,000</b>	<b>30,000</b>

The Bank's capital stock is divided into paid-in shares and callable shares. Each share has a par value of €10,000. The Bank's most recent increase in capital became effective in April 2011, when the Bank's authorised capital stock was increased by 100,000 paid-in shares and by 900,000 callable shares, each share having a par value of €10,000.

Article 42.1 of the Agreement states that in the event of the termination of the Bank's operations, the liability of all members for all uncalled subscriptions to the capital stock will continue until all claims of creditors, including all contingent claims, have been discharged. The Agreement allows for a member to withdraw from the Bank, in which case the Bank is required to repurchase the former member's shares. No member has ever withdrawn its membership.

A statement of capital subscriptions showing the amount of paid-in and callable shares subscribed to by each member, together with the number of votes, is set out in the following table. Under Article 29 of the Agreement, the voting rights of members that have not paid any part of the amounts due in respect of their capital subscription are proportionately reduced until payment is made.

## Statement of capital subscriptions

At 31 December 2020 Members	Total shares (number)	Resulting votes <sup>89</sup> (number)	Total capital € million	Callable capital € million	Paid-in capital € million
Albania	3,001	3,001	30.01	23.75	6.26
Armenia	1,499	1,499	14.99	11.86	3.13
Australia	30,014	30,014	300.14	237.54	62.60
Austria	68,432	68,432	684.32	541.59	142.73
Azerbaijan	3,001	3,001	30.01	23.75	6.26
Belarus	6,002	6,002	60.02	47.50	12.52
Belgium	68,432	68,432	684.32	541.59	142.73
Bosnia and Herzegovina	5,071	5,071	50.71	40.14	10.57
Bulgaria	23,711	23,711	237.11	187.65	49.46
Canada	102,049	102,049	1,020.49	807.64	212.85
China	2,900	2,900	29.00	23.75	5.25
Croatia	10,942	10,942	109.42	86.60	22.82
Cyprus	3,001	3,001	30.01	23.75	6.26
Czech Republic	25,611	25,611	256.11	202.69	53.42
Denmark	36,017	36,017	360.17	285.05	75.12
Egypt	3,087	3,087	30.87	22.82	8.05
Estonia	3,001	3,001	30.01	23.75	6.26
European Investment Bank	90,044	90,044	900.44	712.63	187.81
European Union	90,044	90,044	900.44	712.63	187.81
Finland	37,518	37,518	375.18	296.92	78.26
France	255,651	255,651	2,556.51	2,023.28	533.23
Georgia	3,001	3,001	30.01	23.75	6.26
Germany	255,651	255,651	2,556.51	2,023.28	533.23
Greece	19,508	19,508	195.08	154.39	40.69
Hungary	23,711	23,711	237.11	187.65	49.46
Iceland	3,001	3,001	30.01	23.75	6.26
India	986	986	9.86	8.07	1.79
Ireland	9,004	9,004	90.04	71.26	18.78
Israel	19,508	19,508	195.08	154.39	40.69
Italy	255,651	255,651	2,556.51	2,023.28	533.23
Japan	255,651	255,651	2,556.51	2,023.28	533.23
Jordan	986	986	9.86	8.07	1.79
Kazakhstan	6,902	6,902	69.02	54.62	14.40
Republic of Korea	30,014	30,014	300.14	237.54	62.60
Kosovo	580	580	5.80	4.75	1.05
Kyrgyz Republic	2,101	1,043	21.01	14.75	6.26
Latvia	3,001	3,001	30.01	23.75	6.26
Lebanon	986	986	9.86	8.07	1.79
Libya	986	986	9.86	8.07	1.79
Liechtenstein	599	599	5.99	4.74	1.25
Lithuania	3,001	3,001	30.01	23.75	6.26
Luxembourg	6,002	6,002	60.02	47.50	12.52
Malta	210	210	2.10	1.47	0.63
Mexico	4,501	4,501	45.01	34.50	10.51
Moldova	3,001	3,001	30.01	23.75	6.26
Mongolia	299	299	2.99	2.36	0.63
Montenegro	599	599	5.99	4.74	1.25
Morocco	2,464	2,464	24.64	19.35	5.29
Netherlands	74,435	74,435	744.35	589.10	155.25
New Zealand	1,050	1,050	10.50	7.00	3.50

<sup>89</sup> The voting power of members who have failed to pay any part of the amount due in respect of their obligations in relation to paid-in shares has been adjusted down by a percentage corresponding to the percentage which the unpaid amount due bears to the total amount of paid-in shares subscribed to by that member. Consequently the overall number of exercisable votes is lower than the total amount of subscribed shares.

At 31 December 2020					
Members	Total shares (number)	Resulting votes <sup>89</sup> (number)	Total capital € million	Callable capital € million	Paid-in capital € million
North Macedonia	1,762	1,762	17.62	13.31	4.31
Norway	37,518	37,518	375.18	296.92	78.26
Poland	38,418	38,418	384.18	304.05	80.13
Portugal	12,605	12,605	126.05	99.76	26.29
Romania	14,407	14,407	144.07	114.02	30.05
Russian Federation	120,058	120,058	1,200.58	950.17	250.41
San Marino	203	203	2.03	1.66	0.37
Serbia	14,031	14,031	140.31	111.05	29.26
Slovak Republic	12,807	12,807	128.07	101.36	26.71
Slovenia	6,295	6,295	62.95	49.82	13.13
Spain	102,049	102,049	1,020.49	807.64	212.85
Sweden	68,432	68,432	684.32	541.59	142.73
Switzerland	68,432	68,432	684.32	541.59	142.73
Tajikistan	2,101	1,609	21.01	14.75	6.26
Tunisia	986	986	9.86	8.07	1.79
Turkey	34,515	34,515	345.15	273.16	71.99
Turkmenistan	210	210	2.10	1.47	0.63
Ukraine	24,011	24,011	240.11	190.03	50.08
United Kingdom	255,651	255,651	2,556.51	2,023.28	533.23
United States of America	300,148	300,148	3,001.48	2,375.44	626.04
Uzbekistan	4,412	4,412	44.12	30.97	13.15
Capital subscribed by members	2,975,468	2,973,918	29,754.68	23,537.97	6,216.71

## 26. Reserves and retained earnings<sup>90</sup>

For the year ended 31 December 2020	Special reserve € million	Loan loss reserve € million	SEMED TC fund € million	Revaluation reserves € million	General reserves and retained earnings € million	Total € million
At 1 January	306	462	8	186	10,651	11,613
Net profit for the year	-	-	-	-	290	290
Transfers of net income approved by the Board of Governors	-	-	-	-	(115)	(115)
Movement in loan loss reserve	-	(138)	-	-	138	-
SEMED TC Fund disbursements	-	-	(3)	-	3	-
Revaluation of share investments at fair value through other comprehensive income	-	-	-	(7)	-	(7)
Revaluation of loan investments at fair value through other comprehensive income	-	-	-	(27)	-	(27)
Changes in value of hedging instruments recognised in other comprehensive income – fair value hedges	-	-	-	(69)	-	(69)
Changes in value of hedging instruments recognised in other comprehensive income – cash flow hedges	-	-	-	(1)	-	(1)
Actuarial movements on defined benefit scheme	-	-	-	-	(10)	(10)
At 31 December	306	324	5	82	10,957	11,674

For the year ended 31 December 2019	Special reserve € million	Loan loss reserve € million	SEMED TC fund € million	Revaluation reserves € million	Restated General reserves and retained earnings € million	Restated <sup>91</sup> Total € million
At 1 January	306	513	8	(26)	9,267	10,068
Net profit for the year	-	-	-	-	1,432	1,432
Transfers of net income approved by the Board of Governors	-	-	-	-	(117)	(117)
Movement in loan loss reserve	-	(51)	-	-	51	-
Revaluation of share investments at fair value through other comprehensive income	-	-	-	19	-	19
Revaluation of loan investments at fair value through other comprehensive income	-	-	-	108	-	108
Changes in value of hedging instruments recognised in other comprehensive income – fair value hedges	-	-	-	87	-	87
Changes in value of hedging instruments recognised in other comprehensive income – cash flow hedges	-	-	-	(2)	-	(2)
Actuarial movements on defined benefit scheme	-	-	-	-	18	18
At 31 December	306	462	8	186	10,651	11,613

The **special reserve** is maintained, in accordance with Article 16 of the Agreement, for meeting losses arising from the Bank's loan and equity investments and its guarantees. The special reserve was built up, in accordance with the Bank's financial policies, by setting aside 100 per cent of qualifying fees and commissions received by the Bank associated with loans, guarantees and underwriting the sale of securities. In 2011 the Board of Directors decided that for the foreseeable future the size of the special reserve was adequate.

In 2005, the Bank created a **loan loss reserve** (LLR) within members' equity, to set aside an amount of retained earnings equal to the difference between the impairment losses expected over the life of the loan portfolio and the amount recognised on the Bank's balance sheet in accordance with IFRS impairment rules.

The **SEMED TC fund** was established in 2011 for the purpose of providing technical assistance to member countries in the SEMED region.

The **revaluation reserves** contain fair value movements recognised on the Bank's assets and liabilities that are recorded as other comprehensive income.

<sup>90</sup> The information presented in this table provides an alternative view to the statement of changes in equity (SOCIE) on page 16. The "Revaluation reserve" and "Hedging reserve" presented in the SOCIE equate to the "Revaluation reserves" presented in this table. The other reserves presented in this table equate to the "Actuarial remeasurement" and "Retained earnings" visible in the SOCIE.

<sup>91</sup> For details of the restatement please see page 27 in the "Accounting policies" section.

- Fair value movements on financial assets classified at fair value through other comprehensive income. At 31 December 2020 there was an accumulated valuation gain of €111 million on these assets (2019: €145 million gain).
- Valuation adjustments on designated hedging instruments held by the Bank as fair value hedges that are attributable to movements in foreign currency basis spreads. These deferred gains or losses will be released from reserves over the remaining life of the hedging relationship. At 31 December 2020 there was a deferred loss of €28 million on these hedging instruments (2019: €41 million gain).
- Valuation adjustments on designated hedging instruments held by the Bank as cash flow hedges. These deferred gains or losses will be released from reserves when the hedged cash flows occur. At 31 December 2020 there was a deferred loss of €1 million on these hedging instruments (2019: €nil).
- Foreign exchange revaluation amounts on designated hedging instruments held by the Bank for the purposes of hedging its estimated future pound sterling operating expenditure. At 31 December 2020 there was no gain or loss on these hedges. Revaluation gains or losses on these hedges are held in reserves until the related hedged expenditure is incurred at which time such gains or losses are released to profit or loss (2019: €nil).

**General reserves and retained earnings** represents all reserves except those amounts otherwise allocated to separate reserves and it primarily comprises retained earnings.

During 2020, the Board of Governors approved the transfer of €115 million of net income to be allocated to other purposes. This amount was reflected in the 2020 statement of changes in equity. Under Resolution No. 234: 2019 Net Income Allocation, €100 million was allocated to the EBRD Shareholder Special Fund and €15 million was allocated as a contribution to the EBRD Trust Fund for the West Bank and Gaza.

## 27. Undrawn commitments and guarantees

Analysis by instrument	2020 € million	2019 € million
<b>Undrawn commitments</b>		
Loans	12,123	11,743
Share investments	1,377	1,331
<b>At 31 December</b>	<b>13,500</b>	<b>13,074</b>
<b>Guarantees</b>		
Trade finance guarantees	1,239	910
Other guarantees	342	270
<b>At 31 December</b>	<b>1,581</b>	<b>1,180</b>
<b>Undrawn commitments and guarantees at 31 December</b>	<b>15,081</b>	<b>14,254</b>

## 28. Leases

The Bank leases its Headquarters building in London and all of its Resident Office buildings in the economies in which it invests. These are standard commercial operating leases and can include renewal options, periodic rent reviews and are mostly non-cancellable in the normal course of business without the Bank incurring substantial penalties. The most significant lease is that for the Bank's Headquarters building which is due to expire in 2022. Rent payable under the terms of this lease is reviewed every five years and changes in rent are based on market rates. The most recent review was completed in 2016 from which there was no increase in rent.

On the 1st of May 2019, the Bank entered into an "agreement for lease" for a 20-year lease, commencing in 2022,<sup>92</sup> on a new Headquarters building located in London. The Bank's right to use the new Headquarters has not yet commenced and as such the associated right-of-use asset and lease liability are not yet reflected on either the balance sheet or in the tables below. The net annual future payment by the EBRD in respect of this "agreement to lease" will be £17 million (€19 million). The Bank has the option to terminate this lease after 15 years.

	HQ lease 2020 € million	RO leases 2020 € million	Total 2020 € million
<b>Right of use assets</b>			
At 1 January	67	22	89
Additions	-	4	4
Disposals	-	(2)	(2)
At 31 December	67	24	91
<b>Depreciation</b>			
At 1 January	(17)	(6)	(23)
Charge	(17)	(7)	(24)
Disposals	-	2	2
At 31 December	(34)	(11)	(45)
Net book value at 31 December	33	13	46

	HQ lease 2019 € million	RO leases 2019 € million	Total 2019 € million
<b>Right of use assets</b>			
At 1 January	67	19	86
Additions	-	4	4
Disposals	-	(1)	(1)
At 31 December	67	22	89
<b>Depreciation</b>			
At 1 January	-	-	-
Charge	(17)	(7)	(24)
Disposals	-	1	1
At 31 December	(17)	(6)	(23)
Net book value at 31 December	50	16	66

<sup>92</sup> For accounting purposes the commencement date of the lease will be in 2021 and the lease term is 21 years as it includes the "fitting out" period during which the asset is made available to the Bank.

	HQ lease 2020 € million	RO leases 2020 € million	Total 2020 € million
<b>Lease liabilities</b>			
At 1 January	(61)	(16)	(77)
Interest expense	(1)	-	(1)
Lease payments	21	7	28
Additions	-	(3)	(3)
FX movements	4	-	4
<b>At 31 December</b>	<b>(37)</b>	<b>(12)</b>	<b>(49)</b>

	HQ lease 2019 € million	RO leases 2019 € million	Total 2019 € million
<b>Lease liabilities</b>			
At 1 January	(78)	(18)	(96)
Interest expense	(1)	-	(1)
Lease payments	22	6	28
Additions	-	(4)	(4)
FX movements	(4)	-	(4)
<b>At 31 December</b>	<b>(61)</b>	<b>(16)</b>	<b>(77)</b>

The table below outlines the undiscounted lease payments arising from the lease liabilities.

	Less than 1 year 2020 € million	1-5 years 2020 € million	5-10 years 2020 € million	Over 10 years 2020 € million	Total 2020 € million
<b>Future lease payments</b>					
Undiscounted future lease payments	(27)	(22)	-	-	(49)
Implicit interest charge	-	-	-	-	-
<b>Present value of lease liabilities</b>	<b>(27)</b>	<b>(22)</b>	<b>-</b>	<b>-</b>	<b>(49)</b>

## 29. Staff retirement schemes

There are two retirement plans in operation. The FSP is a defined benefit scheme, to which only the Bank contributes. The MPP is a defined contribution scheme to which both the Bank and staff contribute, with Plan members making individual investment decisions. Both plans provide a lump sum benefit on leaving the Bank or at retirement age, meaning that retirement plan obligations to staff once they have left the Bank or retired are minimal (being limited to inflation adjustments on undrawn or deferred benefits under each plan).

### Defined benefit scheme

A qualified actuary performs a full actuarial valuation of the FSP at least every three years using the projected unit method, with a more high-level interim valuation performed annually. The most recent full valuation was carried out on 30 June 2020 which, for the purposes of IAS 19: Employee Benefits, was rolled forward to 31 December 2020. The present value of the defined benefit obligation and current service cost was calculated using the projected unit credit method.

The primary risk associated with the FSP is that its assets will fall short of its liabilities. This risk, encompassing market risk and credit risk associated with its investments and the liquidity risk associated with the payment of defined obligations as they fall due is borne by the Bank as the FSP is fully funded by the Bank. Responsibility for the investment strategy of the Scheme rests with the Retirement Plan Investment Committee (RPIC).

The aim of investment risk management is to minimise the risk of an overall reduction in the value of the FSP assets and to maximise the opportunity for gains across the whole investment portfolio. This is achieved through asset diversification to reduce exposure to market risk and credit risk to an acceptable level. For example, the non-cash and government bond investment holdings held by the FSP are fund-based investments that diversify their exposure to a number of underlying investments.

The RPIC passively manages credit risk by selecting investment funds that invest in gilts rather than corporate bonds. To mitigate against market risk the RPIC meets quarterly with the FSP's investment adviser to review the performance of all of the funds against their benchmarks. No asset-liability matching strategies are undertaken in relation to the FSP.



If, at the effective date of any actuarial valuation, the value of the plan's assets is less than the liabilities, it is the Bank's policy to review the funding status of the FSP and decide if a recovery plan should be put in place. Typically, such a recovery plan would include either anticipated investment out-performance, additional contributions from the Bank, or both. In the event that the plan assets are estimated to have fallen below 90 per cent of the defined benefit obligation (DBO), the Bank would expect to make additional contributions to restore the funding of the plan to at least 90 per cent as soon as possible.

#### Amounts recognised in the balance sheet are as follows:

	2020 € million	2019 € million
Fair value of plan assets	604	563
Present value of the defined benefit obligation	(630)	(576)
<b>Net defined benefit liability at 31 December</b>	<b>(26)</b>	<b>(13)</b>

#### Movement in the net defined benefit liability (included in "Other liabilities"):

At 1 January	(13)	(18)
Contributions paid <sup>93</sup>	45	34
Total expense as below	(48)	(47)
Remeasurement effects recognised in other comprehensive income	(10)	18
<b>At 31 December</b>	<b>(26)</b>	<b>(13)</b>

#### The amounts recognised in the income statement are as follows:

	2020 € million	2019 € million
Current service cost	(49)	(47)
Effect of exchange rate movement	1	-
<b>Total included in staff costs</b>	<b>(48)</b>	<b>(47)</b>

#### Principal actuarial assumptions used:

	2020	2019
Discount rate	1.15%	1.80%
Expected return on plan assets	1.15%	1.80%
Price inflation	3.30%	3.25%
Future salary increases	3.30%	3.25%
Weighted average duration of the defined benefit obligation	11 years	11 years

#### Sensitivity analysis on the key actuarial assumptions:

	Assumption	Sensitivity	(Decrease)/Increase in DBO € million
Discount rate	1.15%	+0.5% pa	(32)
Discount rate	1.15%	-0.5% pa	35
Price inflation	3.30%	+0.25% pa	16
Price inflation	3.30%	-0.25% pa	(16)

These sensitivity analyses have been determined based on reasonably possible changes of the respective assumptions occurring at the end of the reporting period, while holding all other assumptions constant. The sensitivity analysis presented above may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as the assumptions may be correlated.

	Listed 2020 € million	Unlisted 2020 € million	Total 2020 € million	Listed 2019 € million	Unlisted 2019 € million	Total 2019 € million
<b>Plan asset allocation</b>						
Equities	279	61	340	263	59	322
Index-linked bonds	213	-	213	186	-	186
Cash and net current assets	2	-	2	-	-	-
Hedge fund assets	-	49	49	-	51	51
Other	-	-	-	-	4	4
<b>Fair value of plan assets</b>	<b>494</b>	<b>110</b>	<b>604</b>	<b>449</b>	<b>114</b>	<b>563</b>

<sup>93</sup> Contributions for 2021 are expected to be €35 million.

	2020 € million	2019 € million
<b>Changes in the present value of the defined benefit obligation are as follows:</b>		
Present value of defined benefit obligation at 1 January	(576)	(480)
Service cost	(49)	(47)
Interest cost	(10)	(13)
Effect of exchange rate movement	31	(26)
Actuarial loss arising due to changes in assumptions <sup>94</sup>	(42)	(29)
Benefits paid	16	19
<b>Present value of defined benefit obligation at 31 December</b>	<b>(630)</b>	<b>(576)</b>

	2020 € million	2019 € million
<b>Changes in the fair value of plan assets are as follows:</b>		
Present value of plan assets at 1 January	563	462
Interest income on plan assets	10	13
Return on assets greater than discount rate	32	47
Effect of exchange rate movement	(30)	26
Contributions paid	45	34
Benefits paid	(16)	(19)
<b>Present value of plan assets at 31 December</b>	<b>604</b>	<b>563</b>

	2020 € million	2019 € million
<b>Experience gains and losses</b>		
Defined benefit obligation	(630)	(576)
Plan assets	604	563
Deficit	(26)	(13)
<b>Experience gains/(losses) on plan liabilities:</b>		
Amount	-	(11)
Percentage of the present value of the plan liabilities	(0.0%)	(2.0%)
<b>Actual return less expected return on plan assets:</b>		
Amount	32	38
Percentage of the present value of the plan assets	5.3%	6.7%

## Defined contribution scheme

The charge recognised in the income statement under the MPP was €20 million (2019: €19 million) and is included in “General administrative expenses”.

## Other long-term employee benefits

The Bank maintains a medical retirement benefit plan to provide staff retiring from the Bank, aged 50 or over and with at least seven years’ service, with a lump sum benefit to help purchase medical insurance cover. The total charge for the year was €6 million (2019: €4 million).

## 30. Related parties

The Bank has the following related parties:

### Key management personnel

Key management personnel comprise: members of the Bank’s Executive Committee, Managing Directors and the Director of the President’s Office.

Salaries and other benefits payable to key management personnel in 2020 amounted to €17 million (2019: €17 million). This comprises salary and employee benefits of €14 million (2019: €14 million) and post-employment benefits of €3 million (2019: €3 million).

In pound sterling terms, the salaries and other benefits payable to key management personnel in 2020 amounted to £15 million (2019: £15 million), comprising salary and employee benefits of £12 million (2019: £12 million) and post-employment benefits of £3 million (2019: £3 million).

<sup>94</sup> All actuarial losses relate to changes in financial assumptions.

## Venture capital associates

The Bank, as a venture capital organisation, has invested in a number of associates that it accounts for at fair value through profit or loss. At 31 December 2020, according to the 2019<sup>95</sup> audited financial statements (and where these are not available, the most recent unaudited management information) from the investee companies, these venture capital associates had total assets of €28.5 billion (2019: €24.6 billion) and total liabilities of €16.6 billion (2019: €17.0 billion). For the year ended 31 December 2020, these associates had income of €4.2 billion (2019: €3.5 billion) and made €1.0 billion profit before tax (2019: €0.9 billion).

In addition, as at 31 December 2020, the Bank had outstanding €9 million (2019: €9 million) of financing to these companies on which it had earned no interest income during the year (2019: nil).

Set out below is summarised financial information for the associates deemed material to the Bank. The information presented is based on the latest set of audited financial statements available at the time, which was 31 December 2019.

	Adinan (MEF) Co-Investment LP € million	Earlybird Digital East 2013 SCA SICAR € million	Meridiam Infrastructure Eastern Europe (SCA) SICAR € million	Nova KBM € million
EBRD ownership percentage	27.4%	20.0%	25.0%	20.0%
Principal place of business	Poland	Eastern Europe	Eastern Europe	Slovenia
Place of incorporation	Guernsey	Luxembourg	Luxembourg	Jersey
Dividends received from the associate	-	-	-	-
<b>Summarised balance sheet</b>				
Current assets	1	2	10	1,619
Current liabilities	-	-	2	3,407
Non-current assets	139	570	534	3,487
Non-current liabilities	-	-	-	918
<b>Summarised total comprehensive income statement</b>				
Revenue	45	303	112	155
Profit or loss from continuing operations	45	301	112	62
Other comprehensive income	-	-	-	-
Total comprehensive income	45	301	112	62

## Special Funds

Special Funds are established in accordance with Article 18 of the Agreement Establishing the Bank and are administered under the terms of the rules and regulations for each such Special Fund. At 31 December 2020 the Bank administered 17 Special Funds (2019: 17 Funds) with aggregate pledged contributions and associated fees amounting to €2.9 billion (2019: €2.8 billion).

The Bank acts as manager and administrator of the Special Funds for which it receives management fees and recovers certain costs. In 2020 these fees amounted to €5.7 million (2019: €8.2 million) of which €5.2 million was receivable at 31 December 2020 (2019: €2.4 million).

The Bank pays for guarantees from certain Special Funds in respect of specific exposures arising in its trade finance portfolios for which it paid €0.1 million in 2020 (2019: €0.1 million). In addition, the Bank also benefits from fee-free guarantee arrangements with certain Special Funds for losses which it could potentially incur in its investment activities. The provision of these guarantees qualifies such Special Funds as unconsolidated structured entities within the meaning of IFRS 12. The Bank's only exposure to these Special Funds would arise in the period between recognising a guarantee receivable on its balance sheet and the settlement of that receivable. At 31 December 2020 the Bank had €1.9 million of such exposures (2019: €1.9 million).

The Board of Governors have approved transfers of net income to Special Funds. At 31 December 2020, €148 million (2019: €95 million) of amounts previously allocated remained payable to the Special Funds and were recognised as a liability on the Bank's balance sheet.

Audit fees payable to the Bank's auditor for the 2020 audits of the Special Funds totalled €0.2 million (2019: €0.1 million).

The financial statements of each Special Fund are approved separately by the Board of Governors.

<sup>95</sup> The 2019 financial statements are the most recent available.

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## Trust Funds

On 10 May 2017 the Board of Directors established the Trust Fund for the West Bank and Gaza and the Multi-Donor Trust Fund for the West Bank and Gaza in accordance with Article 20.1 (vii) of the Agreement Establishing the EBRD. The Trust Funds are governed under the terms of the rules and guidelines for each such Trust Fund.

At 31 December 2020 the total pledged contributions to the Trust Fund for the West Bank and Gaza were €85 million (2019: €70 million). The total pledged contributions to the Multi-Donor Trust Fund for the West Bank and Gaza were €3.7 million (2019: €3.7 million).

The Bank acts as the administrator of both Trust Funds and is entitled to management and cost recovery fees. During 2020 these fees totalled €0.8 million (2019: €1.1 million), of which €nil was receivable at 31 December 2020 (2019: €0.1 million).

The financial statements of the Trust Funds are approved separately by the Board of Governors.

## 31. Other fund agreements

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### Cooperation Funds

In addition to the Bank's ordinary operations, the Special Funds programme and the Trust Funds, the Bank administers numerous bilateral and multilateral contribution agreements to provide technical assistance and investment support grants in the existing and potential economies in which it invests. These grants focus primarily on project preparation, project implementation (including goods and works), policy engagement, advisory services and training. The Bank also acts as a fund manager for donor-financed grants that can be accessed by other International Finance Institutions. The Bank acts as fund manager for the following funds: Eastern Europe Energy Efficiency and Environment Partnership Funds (E5P), European Western Balkans Joint Fund (EWBJF – under the Western Balkans Investment Framework) and the Northern Dimension Environmental Partnership Fund (non-nuclear portion of a nuclear fund).

The resources provided through cooperation contribution agreements are held separately from the ordinary capital resources of the Bank, and are typically subject to external audit when required by the agreements.

In 2020 new agreements and replenishments of €496 million (2019: €586 million) were signed with donors and declared effective. Contributions of €287 million (2019: €241 million) were received, and disbursements of €207 million (2019: €239 million) paid out during the year. At 31 December 2020, the total number of open Cooperation Funds was 235 (2019: 224).

### Nuclear Funds

The Bank also administers several funds relating to nuclear activities. In response to a G7 initiative the Bank created the first nuclear safety donor fund, the Nuclear Safety Account (NSA) in 1993. The NSA funded nuclear safety and security improvement in the region as well decommissioning facilities.

The Chernobyl Shelter Fund (CSF) was established in 1997 to assist Ukraine in transforming the existing Chernobyl sarcophagus into a safe and environmentally stable system. The programme, including the construction of the New Safe Confinement, was successfully completed in 2020 and the Fund is in the process of being closed by consent of donors. Residual amounts are being returned or made available to other Funds according to preferences by each donor.

As part of their accession to the European Union, Bulgaria, Lithuania and the Slovak Republic gave firm commitments to close and decommission their nuclear power plant units with RBMK and VVER 440/230 reactors. In 2000 the European Commission invited the Bank to administer three International Decommissioning Support Funds (IDSFs) to support decommissioning of these plants. The funds finance selected projects to help with the decommissioning of designated reactors. They also finance measures to facilitate the necessary restructuring, upgrading and modernisation of the energy production, transmission and distribution sectors and improvements in energy efficiency.

The Bank was entrusted with setting up a Northern Dimension Environmental Partnership (NDEP), as a multi-donor fund providing grant assistance to address the most pressing environmental challenges in the north-west of Russia focusing on radioactive waste, within the "nuclear window".<sup>96</sup> The NDEP nuclear safety programme finances radioactive waste management and decommissioning tasks to mitigate the nuclear legacy of the operation of the Soviet Northern Fleet.

In 2011, major donors to the NSA and CSF asked the Bank to create the Chernobyl Projects Monitoring Account to finance an independent project monitoring function on projects undertaken by the NSA and CSF.

The Environmental Remediation Account created at the request of the European Commission became operational in 2016. It finances projects to remediate uranium mining legacies in Kyrgyzstan, Tajikistan and Uzbekistan.

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<sup>96</sup> The "nuclear window" refers to nuclear projects in the north west of Russia which are fully grant funded and managed by the EBRD under the supervision of the Nuclear Operating Committee.

In 2020, following a request by Ukraine, the Bank established the International Chernobyl Cooperation Fund to address remaining radioactive waste management and decommissioning challenges at the Chernobyl site. The Fund was not yet operational as at 31 December 2020.

The table below provides a summary of Nuclear Fund contributions.

	Contributions pledged 2020 € million	Number of contributors 2020	Contributions pledged 2019 € million	Number of contributors 2019
Nuclear Safety Account	427	17	427	17
Chernobyl Shelter Fund	1,646	28	1,646	28
Ignalina IDSF	781	15	779	15
Kozloduy IDSF	1,175	10	1,130	10
Bohunice IDSF	653	8	653	8
NDEP <sup>97</sup>	353	12	353	12
Chernobyl Projects Monitoring Account	5	3	5	3
Environmental Remediation Account	47	6	44	6

The cash balances belonging to each of the funds in the table above are held and managed by the Bank on their behalf.<sup>98</sup>

Audit fees payable to the Bank's auditor for the 2020 audits of the Cooperation and Nuclear Safety funds amounted to €0.7 million (2019: €0.5 million).

## Equity Participation Fund

In 2016 the Bank set up the EBRD Equity Participation Fund LP (EPF) as part of a strategy to attract long-term institutional capital into private sector investments in the economies where the Bank invests. The EPF is a fixed-term fund (12 years) that gives investors a pre-determined (20 per cent) holding in new EBRD direct equity investments which meet the EPF eligibility criteria. These eligibility criteria ensure that neither the EBRD nor the EPF are able to "cherry-pick" the investments in which the EPF participates. Throughout the life of the direct equity investment the EBRD retains legal ownership and control over the equity investments, albeit that the economic benefits of the participation do not accrue to the Bank. As the Bank retains control of the investments they continue to be recognised on the Bank's balance sheet.

In return for the purchase price the EPF receives from the EBRD an equity return swap (ERS). The ERS is classified as a financial liability held at fair value through profit or loss<sup>99</sup> within "Other liabilities" and as at 31 December 2020 had a total value of €174 million (2019: €138 million) across 23 eligible investments. In exchange for managing the equity investments the EBRD receives a management fee. The Bank charged a management fee of €5 million in 2020 (2019: €5 million) of which none remained payable at 31 December 2020 (2019: nil). Since the EPF's inception a total of €175 million has been invested in 25 eligible investments.

## 32. Events after the reporting period

There have been no material events since the reporting period that would require adjustment to these financial statements. Events after the reporting period that would require adjustment to these financial statements are those that provide evidence of conditions that existed at 31 December 2020.

Events after the reporting period that are indicative of conditions that arose after the reporting period do not lead to adjustment of the financial statements, but are disclosed in the event that they are material. There have been no such non-adjusting events requiring disclosure.

At 14 April 2021 there had been no other material events after the reporting period to disclose.

On 14 April 2021 the Board of Directors reviewed the financial statements and authorised them for issue. These financial statements will be subsequently submitted for approval to the Board of Governors.

<sup>97</sup> The NDEP includes a nuclear and non-nuclear programme.

<sup>98</sup> See note 22 on page 73.

<sup>99</sup> The ERS does not meet the definition of a derivative as a large net investment was required from the holders of the ERS.

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# Responsibility for external financial reporting

## Statement of management's responsibilities in respect of the financial statements

The management of the European Bank for Reconstruction and Development (the Bank) is responsible for preparing the non-statutory financial statements in accordance with International Financial Reporting Standards (IFRS) as issued by the IASB for the purposes of compliance with the requirements of Articles 24, 27 and 35 of the Agreement Establishing the Bank and Section 13 of the By-Laws of the European Bank for Reconstruction and Development.

Management must not approve the financial statements unless they are satisfied that the financial statements give a true and fair view of the state of affairs of the Bank and of the profit or loss of the Bank for that period. In preparing the financial statements, management is responsible for:

- safeguarding the assets of the Bank and preventing and detecting fraud and error and non-compliance with the Bank's internal policies and procedures
- ensuring that the Bank maintains accounting records which disclose with reasonable accuracy, at any time, its financial position
- such internal control as management determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and
- preparing financial statements which give a true and fair view of the Bank's state of affairs and profit or loss and, when applicable, the cash flows, in accordance with IFRSs as issued by the IASB.

## Statement of management's responsibilities in respect of the effectiveness of internal controls over external financial reporting

Management is responsible for establishing and maintaining effective internal controls over external financial reporting for financial presentation and measurement in conformity with IFRS. The system of internal controls contains monitoring mechanisms, and actions are taken to correct deficiencies identified. Management believes that internal controls for external financial reporting – which are subject to scrutiny and testing by management and are revised, as considered necessary, taking account of any related internal audit recommendations – support the integrity and reliability of the financial statements.

Because of their inherent limitations, internal controls over financial reporting may not prevent or detect all misstatements. In addition, any projections of evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with policies or procedures may deteriorate.

The Bank's Board of Directors has appointed an Audit Committee, which assists the Board in its responsibility to ensure the soundness of the Bank's accounting practices and the effective implementation of the internal controls that management has established relating to finance and accounting matters. The Audit Committee is comprised entirely of members of the Board of Directors. The Audit Committee meets periodically with management in order to review and monitor the financial, accounting and auditing procedures of the Bank and related financial reports. The external auditor and the internal auditor regularly meet with the Audit Committee, with and without other members of management being present, to discuss the adequacy of internal controls over financial reporting and any other matters that they believe should be brought to the attention of the Audit Committee.

## Management's assertion in respect of the effectiveness of internal controls over external financial reporting

The management of the Bank has assessed its internal controls over external financial reporting for 2020. Management's assessment was based on the criteria for effective internal controls over financial reporting described in the "Internal Control – Integrated Framework" issued by the Committee of Sponsoring Organisations of the Treadway Commission (2013 framework). Based upon this assessment, management asserts that as of 31 December 2020 the Bank maintained effective internal controls over its financial reporting as contained in the *Financial Report 2020*.

This assessment includes evaluating controls over external financial reporting in respect of the Special Funds and other fund agreements referred to in notes 30 and 31 of the *Financial Report 2020*, and the retirement plans. The assessment is restricted to the controls over the reporting and disclosure of these funds/plans within the Bank's financial statements, rather than the operational, accounting and administration controls in place for each fund.



**Odile Renaud-Basso**

President

European Bank for Reconstruction and Development  
London  
14 April 2021



**Soha El-Turky**

Vice President, Finance, and Chief Financial Officer



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# Independent assurance report

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## To the Board of Governors of the European Bank for Reconstruction and Development

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The Board of Governors of the European Bank for Reconstruction and Development (the “Bank”) engaged us to perform an assurance engagement over management’s assertion that the Bank maintained effective internal control over financial reporting as at 31 December 2020 (“management’s assertion”), included within the ‘Responsibility for external financial reporting’ section on page 87 of the Bank’s *Financial Report 2020*.

### Our opinion

In our opinion, based on our work performed, management’s assertion that the Bank maintained effective internal control over financial reporting as at 31 December 2020, is fairly stated, in all material respects, based on the criteria for effective internal controls over financial reporting described in the “Internal Control – Integrated Framework” issued by the Committee of Sponsoring Organizations of the Treadway Commission (“2013 framework”).

This opinion is to be read in the context of what we say below.

### Professional standards applied and level of assurance

We performed a reasonable assurance engagement over management’s assertion in accordance with International Standard on Assurance Engagements 3000 (Revised) – ‘Assurance Engagements other than Audits or Reviews of Historical Financial Information’ issued by the International Auditing and Assurance Standards Board.

### Our independence and quality control

We complied with the Institute of Chartered Accountants in England and Wales Code of Ethics, which includes independence and other requirements founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality and professional behaviour, that are at least as demanding as the applicable provisions of the IESBA Code of Ethics.

We also apply International Standard on Quality Control (UK) 1 and accordingly maintain a comprehensive system of quality control including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

### Definition and limitations of internal control over financial reporting

An organisation’s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. An organisation’s internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the organisation; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the organisation are being made only in accordance with authorisations of management and directors of the organisation; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the organisation’s assets that could have a material effect on the financial statements.

An assurance engagement of this nature is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Also, because of the inherent limitations of any control structure, even if controls are suitably designed and operating effectively, the control objectives may not be achieved and so fraud, error, or non-compliance with laws and regulations may occur and not be detected.

Our opinion is based on historical information and the projection to future periods about the suitability of the design of the controls would be inappropriate.

### Management’s responsibilities

Management of the Bank are responsible for:

- the assessment of the effectiveness of internal control over financial reporting and management’s assertion that the Bank maintained effective internal control over financial reporting, included within the “Responsibility for external financial reporting” section;
- designing, implementing, operating and monitoring processes to maintain effective internal controls over its financial reporting;
- supporting management’s assertion with sufficient evidence, including documentation; and
- the maintenance and integrity of the Bank’s website.

## Our responsibilities and procedures performed

Our assurance engagement over management's assertion included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating to the extent necessary the design and operating effectiveness of internal control based on the assessed risk of management's assertion not being fairly stated, in all material respects. Our examination also included performing such other procedures as we considered necessary in the circumstances.

We are responsible for planning and performing the engagement to obtain evidence to support our assurance opinion; forming an independent opinion, based on the procedures we have performed and the evidence we have obtained; and reporting our conclusion to the Board of Governors of the Bank.

While the internal control over financial reporting may be informed by the need to satisfy legal or regulatory requirements, our scope of work and our opinion does not constitute assurance over compliance with those laws and regulations.

We believe that our assurance procedures provide a reasonable basis for our opinion.

## Intended users and purpose

This report is produced in accordance with the terms of our agreement dated 4 November 2019 and is intended solely for the use and benefit of the Board of Governors of the Bank and solely for the purpose of reporting on management's assertion with regards to the effectiveness of the Bank's internal controls over financial reporting.

To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Board of Governors and the Bank for our work, for this report or for the opinion we have formed, save where terms have been agreed in writing.

*PricewaterhouseCoopers LLP*

**PricewaterhouseCoopers LLP**

Chartered Accountants  
London, United Kingdom  
14 April 2021

# Independent auditors' report to the Board of Governors of the European Bank for Reconstruction and Development

## Report on the audit of the financial statements

### Our opinion

In our opinion, the European Bank for Reconstruction and Development's (the "Bank's") non-statutory financial statements:

- give a true and fair view of the state of the Bank's affairs as at 31 December 2020 and of its profit and cash flows for the year then ended; and
- have been properly prepared in accordance with International Financial Reporting Standards (IFRSs) as issued by the International Accounting Standards Board (IASB).

### What we have audited

The Bank's financial statements comprise:

- the balance sheet as at 31 December 2020;
- the income statement, the statement of comprehensive income, the statement of cash flows, and the statement of changes in equity for the year then ended;
- the accounting policies;
- the risk management section (other than those parts specifically identified as unaudited); and
- the notes to the financial statements.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing ("ISAs") and applicable law. Our responsibilities under ISAs are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Independence

We are independent of the Bank in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code.

### Our audit approach

#### Context

Following our appointment in November 2019, 2020 was our first financial year as auditors. We met with the former auditors and attended the Audit Committee meetings at the end of the 2019 audit cycle to understand the key audit matters as and when they arose. We also reviewed the audit working papers of the former auditors to gain sufficient comfort over the 2020 opening balance sheet and comparative financial information. Our review also focused on how they had responded to the key judgments used in preparing the financial statements and work performed over key business processes.

The 2020 audit was impacted by the need to conduct our work remotely and to consider the impact of COVID-19 on the nature and extent of our work. We used technology effectively to coordinate the audit and exchange information between PwC and the Bank. By adapting our working practices, we mitigated the risks arising from the remote working environment.

### Overview

Materiality	• Overall materiality: €133 million (2019: N/a), based on 0.75% of total members' equity.
Audit scope	• The scope of our audit and the nature, timing and extent of audit procedures performed were determined by our risk assessment and other qualitative factors (including history of misstatement through fraud or error).
Key audit matters	• Provisions for impairment in relation to Banking loans. • Valuation of financial instruments measured using significant unobservable inputs • Valuation of pension liabilities. • Impact of COVID-19.

## The scope of our audit

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the financial statements. In particular, we looked at where the Bank made use of subjective judgments, for example in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits we also addressed the risk of management override of internal controls, including evaluating whether there was evidence of bias in key estimates that represented a risk of material misstatement due to fraud.

## Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

### Provisions for impairment in relation to Banking loans

#### Key audit matter description

The determination of expected credit loss allowances (ECL) is subjective and judgmental. The Bank's loan portfolio and exposures span across 38 countries and 12 industry sectors, leading to a range of diverse credit risk considerations impacting these judgments.

There is an increased risk of material misstatement of ECL due to the inherent uncertainty in the assumptions made to incorporate the impact of COVID-19, and the increased degree of expert judgment required.

Complex models are used to collectively assess and determine ECL on loans at amortised cost in Stage 1 and 2 which are not classified as being credit impaired at the reporting date. We focussed our audit work on the following areas:

- The appropriateness of model methodologies;
- The significant increase in credit risk criteria since initial inception;
- Multiple economic scenarios and scenario weightings used to determine the expected likely outcomes in the point-in-time (PIT) probability of default (PD) rates;
- Judgments and assumptions used in the determination of internal credit ratings due to the uncertainty over future performance of counterparties; and
- Loss given default (LGD) rates including how government support arrangements and guarantees are considered within these estimates.

The expected credit loss provision also included additional modelled and judgment based post model adjustments to capture the economic impact of Covid-19.

Individual specific ECLs are estimated for credit impaired loans categorised as Stage 3. The principal assumptions applied in estimating provisions include the valuation of collateral, forecast cash flows and the reasonableness of the scenario weighting of expected likely outcomes.

#### How our audit addressed the key audit matter

We understood and critically assessed the appropriateness of the impairment policy (including the definitions of default and significant increase in credit risk) including how the Bank considered the impact of COVID-19 and its application in the determination of ECL.

#### Stage 1 and 2 ECL

We understood the Bank's process and tested key controls around the determination of expected credit loss allowances, including controls relating to:

- The review of modelling methodologies;
- The integrity of data feeds from source systems into the model; and
- The approval of key inputs and assumptions; and
- Monitoring controls which periodically assess the appropriateness of internal credit ratings.

We assessed the reasonableness of the model methodologies and key inputs used in the determination of the ECL such as significant increase in credit risk, PD and LGD rates.

We independently tested the model code and performed sensitivity analyses on the results. We assessed the judgment as to whether the results of these activities indicated whether the models continued to perform appropriately or if any post-model adjustments were required.

We used our economist experts to support our risk assessment and to assess the reasonableness of the GDP data used in determining economic scenarios and associated scenario weightings, giving specific consideration to the economic volatility and uncertainty.

We tested the completeness and accuracy of key data inputs, sourced from underlying systems, that are applied in the calculation of ECL and tested the integrity of the calculations.

We used credit risk modelling specialists to support the audit team in the performance of these audit procedures.

#### Post-model adjustments

We assessed the appropriateness of the methodology of the post-model adjustment recorded to account for the impact of COVID-19. We assessed the appropriateness of methodologies used to determine and quantify the post model adjustment required and the reasonableness of key assumptions.

Based on our knowledge and understanding of the limitations in models and industry emerging risks, we critically assessed the completeness of the post model adjustment proposed by the Bank.

#### Stage 3 provisions

We understood the Bank's process and tested key controls around the identification of credit-impaired loans and the calculation of the provision, including controls relating to:

- The review and challenge of the assumptions and underlying calculations; and
- Monitoring of loans on the watchlist and identification of changes to staging.

	<p>We performed the following procedures to test the completeness of the identification of loans requiring individual assessment:</p> <ul style="list-style-type: none"> <li>• We critically assessed the criteria for determining whether credit impairment had occurred; and</li> <li>• We tested a sample of loans which the Bank had determined were not in stage 3 at the reporting date. For each sampled loan, we independently assessed whether they had indicators of a credit impairment event and therefore whether they were appropriately categorised.</li> </ul> <p>For a sample of individually assessed loans in stage 3 and related ECL, we re-performed the provision calculation, critically assessing key inputs and assumptions including expected future cash flows, discount rates, valuations of collateral held where relevant and the weightings applied to scenario outcomes.</p> <p>We also evaluated and tested the disclosures in the Financial Report.</p> <p>Based on the evidence obtained, we concluded that the methodologies, modelled assumptions, judgments and data used within the ECL provisions to be appropriate and materially compliant with the requirements of IFRS 9.</p>
<b>Valuation of financial instruments measured using significant unobservable inputs</b>	
<b>Key audit matter description</b>	<p>The financial instruments held by the Bank range from those that are traded on active markets with quoted prices, to more complex and bespoke instruments. The valuation of these complex financial instruments can require the use of prices or inputs which are not readily observable in the market. These financial instruments are classified as Level 3, per the IFRS 13 fair value hierarchy.</p> <p>The valuation of the following Level 3 portfolios and the associated gains and losses recognized in the income statement were given specific focus:</p> <ul style="list-style-type: none"> <li>• The Bank's unlisted equity investments where judgment is required in determining the key assumptions including estimating earnings and determining the illiquidity discount on observable price / earnings multiples used in the valuation;</li> <li>• Put and call options which are used to facilitate an exit route for certain unlisted equity investments. The valuations of these instruments are driven by the underlying unlisted equity investments, with significant uncertainty over volatility;</li> <li>• Loans at fair through profit and loss which have non-standardised features and are valued based on models with unobservable inputs such as discount rates and counterparty credit assumptions; and</li> <li>• Within the Final Salary Plan (FSP) defined benefit scheme pension assets, there is a hedge fund asset that is valued based on net asset value (NAV).</li> </ul>
<b>How our audit addressed the key audit matter</b>	<p>We understood the Bank's process and tested key controls supporting the identification and measurement of the valuation of financial instruments including the review and challenge of the appropriateness of the methodology and assumptions.</p> <p>For the hedge fund asset held within the FSP where the valuation is based on NAV statements, we performed the following:</p> <ul style="list-style-type: none"> <li>• Obtained third party confirmation from the investment manager; and</li> <li>• Evaluated the reliability of the valuation by assessing the investment manager's third party control report on the valuation process.</li> </ul> <p>For all other Level 3 fair value financial instruments we performed the following:</p> <ul style="list-style-type: none"> <li>• Evaluation of the valuation methodologies and assessment of the appropriateness and consistency of model inputs, key assumptions and contractual obligations; and</li> <li>• Where inputs are unobservable, critically assessed if the inputs and assumptions fall within a reasonable range, based on our independent review, industry knowledge and experience of the market.</li> </ul> <p>We used valuation experts to support the audit team in the performance of these audit procedures.</p> <p>We also evaluated and tested the disclosures in the Financial Report.</p> <p>Based on the evidence obtained, we concluded that the assumptions and judgments were appropriate and materially compliant with the requirements of IFRS 13.</p>
<b>Valuation of pension liabilities</b>	
<b>Key audit matter description</b>	<p>The accounting valuation of the obligations of the Final Salary Plan ('FSP') is dependent on a number of actuarial estimates, primarily the discount rate and inflation rate.</p> <p>The Bank uses an actuarial expert Willis Tower Watson ('WTW') to determine the valuation of the defined benefit obligation using a number of market-based inputs and other financial and demographic estimates.</p> <p>The estimates are updated to reflect market changes in the discount rate and to reflect changing market practice and views of long-term inflation. Changes in these estimates can have a material impact on the valuation due to the long duration of the pension obligations.</p>
<b>How our audit addressed the key audit matter</b>	<p>We tested the controls over the review, challenge and approval of assumptions and methodologies employed, based on the WTW actuarial report and completeness and accuracy of other data inputs.</p> <p>We engaged our actuarial experts and performed the following:</p> <ul style="list-style-type: none"> <li>• Evaluated the objectivity and competence of the Bank's actuarial expert involved in the valuation of the defined benefit obligation;</li> <li>• Assessed the reasonableness of the assumptions used against independently compiled expected ranges based on market observable indices and our market experience;</li> <li>• Tested the calculation of the obligations; and</li> <li>• Performed testing over the members' data used in calculating the obligation.</li> </ul> <p>We also evaluated and tested the disclosures in the Financial Report.</p> <p>Based on the evidence obtained, we concluded that the assumptions and data used were appropriate and materially compliant with the requirements of IAS 19.</p>

## Impact of COVID-19

### Key audit matter description

The COVID-19 pandemic, and measures taken by governments in order to contain COVID-19 as well as to provide support to economies have a significant impact on the operations and performance of the Bank. The Covid-19 pandemic has also changed the way that organisations operate, with one of most substantial impacts being the transition to remote working.

As a result of the pandemic there are significant judgments and assumptions that impact financial reporting that the Bank have considered. The judgmental areas of our audit most impacted by COVID-19 are set out in the following other key audit matters in this report:

- Provisions for impairment in relation to Banking loans; and
- Valuation of financial instruments measured using significant unobservable inputs.

The financial statements are prepared on the going concern basis of accounting. We also focused on the appropriateness of using a going concern basis of accounting given uncertainty about the economic outlook.

### How our audit addressed the key audit matter

In assessing the Bank's consideration of the impact of COVID-19 on the financial statements, we have undertaken the following procedures:

- In areas where the Bank is required to estimate future financial performance when preparing the financial statements, we have challenged the forecasts and the extent to which they have been impacted by COVID-19;
- Assessed the impact of COVID-19 on estimates and the assumptions that underpin them;
- Reviewed management's going concern assessment, which considered the potential impact of COVID-19 on funding requirements;
- Considered the impact of COVID-19 on the Bank's internal control environment through our audit testing and inquiries of management; and
- Evaluated the adequacy of the disclosures made in the financial statements with respect to the impact of COVID-19.

As a result of these procedures, we concluded that the impact of Covid-19 has been appropriately evaluated and reflected in the Financial Report.

## How we tailored the audit scope

We tailored the scope of our audit to ensure that we performed enough work to be able to give an opinion on the financial statements as a whole, taking into account the structure of the Bank, its accounting processes and controls, and the sector in which it operates.

## Materiality

The scope of our audit was influenced by our application of materiality. We set certain quantitative thresholds for materiality. These, together with qualitative considerations, helped us to determine the scope of our audit and the nature, timing and extent of our audit procedures on the individual financial statement line items and disclosures and in evaluating the effect of misstatements, both individually and in aggregate on the financial statements as a whole.

Based on our professional judgment, we determined materiality for the financial statements as a whole as follows:

Overall materiality	€133 million (2019: N/a)
How we determined it	0.75% of total members' equity.
Rationale for benchmark applied	Total members' equity is the most appropriate benchmark given EBRD's purpose, and focus on deployment of its resource base as a development bank and is a generally accepted benchmark for determining audit materiality.

We use performance materiality to reduce to an appropriately low level the probability that the aggregate of uncorrected and undetected misstatements exceeds overall materiality. Specifically, we use performance materiality in determining the scope of our audit and the nature and extent of our testing of account balances, classes of transactions and disclosures, for example in determining sample sizes. Our performance materiality was €99 million.

In determining the performance materiality, we considered a number of factors; the history of misstatements, risk assessment and aggregation risk and the effectiveness of controls and concluded that an amount at the upper end of our normal range was appropriate.

We agreed with the Audit Committee that we would report to them misstatements identified during our audit above €6 million (2019: N/a) as well as misstatements below that amount that, in our view, warranted reporting for qualitative reasons.

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## Other information

Management of the Bank is responsible for the other information. The other information comprises the following sections of the Financial Report (but does not include the financial statements and our auditors' report thereon):

- Highlights;
- Key financial indicators 2016-20;
- Additional reporting and disclosures;
- Financial Risks; and
- Those parts of Risk management specifically identified as unaudited,

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Responsibilities for the financial statements and the audit

### *Responsibilities of management for the financial statements*

As explained more fully in the Statement of management's responsibilities in respect of the financial statements, the management of the Bank is responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. Management is also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Bank's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intend to liquidate the Bank or to cease operations, or has no realistic alternative but to do so.

### *Auditors' responsibilities for the audit of the financial statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Bank's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Bank.
- Conclude on the appropriateness of the Bank's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Bank's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Bank to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



Our audit testing might include testing complete populations of certain transactions and balances, possibly using data auditing techniques. However, it typically involves selecting a limited number of items for testing, rather than testing complete populations. We will often seek to target particular items for testing based on their size or risk characteristics. In other cases, we will use audit sampling to enable us to draw a conclusion about the population from which the sample is selected.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### *Use of this report*

This report, including the opinion, has been prepared for and only for the Bank's Board of Directors and Board of Governors to enable the Bank to comply with the requirements of Articles 24, 27 and 35 of the Agreement Establishing the Bank and Section 13 of the By-Laws of the European Bank for Reconstruction and Development as set out in our engagement letter dated 4 November 2019 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come, including without limitation under any contractual obligations of the Bank, save where expressly agreed by our prior consent in writing.

*PricewaterhouseCoopers LLP*

**PricewaterhouseCoopers LLP**

Chartered Accountants  
London, United Kingdom  
14 April 2021



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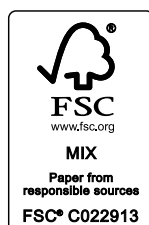
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